MATCO FOODS

Reaching New Heights

2026 ANNUAL REPORT

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TM
matco
since 1964

Our **Legacy**

Matco was founded in 1964 by Syed Sarfaraz Ali Ghori as Muhammad Ali Trading Company, the name from which "Matco" comes. The company began by supplying and commissioning rice processing plants and equipment for businesses and the Government of Pakistan. In 1967, it set up its own first rice processing plant in Larkana.

Over the decades, Matco has grown into a diversified food group known for quality, integrity and steady growth. The Company holds organic certifications under the USDA National Organic Program and EU organic standards, through Control Union. In 2012, the International Finance Corporation (IFC), a member of the World Bank Group, invested in Matco. This reflected our commitment to good governance, sustainability and performance. In 2018, Matco Foods Limited was listed on the Pakistan Stock Exchange.

Matco has also grown beyond rice milling into value-added products. It added rice glucose and rice protein, entered the corn starch business, and built a range of consumer foods under the Falak brand, including spices, masalas, salts, desserts and other ready-to-use items.

In 2025, the Group restructured its businesses to give each one clearer focus. With effect from 1 July 2025, the corn starch business was transferred to Matco Corn Products (Private) Limited under a Scheme of Arrangement sanctioned by the High Court of Sindh. From the same date, the Falak Food Division was transferred to Falak Foods Limited under a Business Transfer Agreement dated 17 November 2025. Both are wholly owned subsidiaries of Matco Foods Limited. Matco Foods Limited continues to lead the Group's rice and rice-based ingredients business.

Our founding values remain the same: strong ties with farmers, investment in new products and processes, traceable and sustainable sourcing, and the same standards of quality and ethics in every Group company.

Business Profile

Business Profile

Matco Foods Limited and its subsidiaries (together, "the Group") form a leading agro-processing group in South Asia. The Group's main businesses are Matco Foods Limited, which leads the rice business, and its two wholly owned subsidiaries, Matco Corn Products (Private) Limited and Falak Foods Limited. The Group also includes JKT General Trading FZE, a smaller wholly owned subsidiary in the UAE engaged in general trading and import/export. The Group serves both consumers and industry. We sell packaged foods to households in Pakistan and abroad. We also supply ingredients and raw materials to the food, pharmaceutical, textile, paper and packaging, and other industries. Since 1 July 2025, our corn and consumer foods businesses have been run through their own subsidiaries, giving each business clearer focus.

Rice and Rice-Based Ingredients

Matco Foods Limited leads the Group's rice business, built on premium Basmati rice. It also makes value-added rice products, including rice glucose, rice protein, rice maltodextrin and dextrose monohydrate. With over 60 years in the rice industry, Matco Foods is one of the largest Basmati rice exporters from Pakistan and among the country's leading exporters. Its flagship brand, Falak, is a trusted name in rice around the world. The company also exports private-label brands to the same customer network. Its facilities include five rice processing and milling plants in Sadhoke, Punjab and Karachi, Sindh, with integrated paddy drying, storage, husking and processing; two rice syrup plants in Karachi producing organic rice syrup and rice protein; and a dextrose monohydrate plant.

Corn Starch and Corn Products

Matco Corn Products (Private) Limited runs a 200-tons-per-day corn processing plant in Allama Iqbal Industrial City, a Special Economic Zone in Faisalabad developed by FIEDMC. The plant was commissioned in August 2022. The plant produces native, modified and pre-gelatinised corn starches, mainly for the textile, paper and corrugated board, and food industries, with grades also made for pharmaceutical and personal care use. Its all-purpose industrial starches are also used in applications such as adhesives, paints, ceramics, construction materials, detergents and oil-well drilling. In addition, it makes animal nutrition products for poultry and livestock feed, including corn gluten meal, corn gluten feed and corn fibre.

Consumer Foods

Falak Foods Limited makes and markets culinary and convenience foods under the Falak brand. Its range of over 150 products includes spices and recipe mixes; pink, iodised and black salt; desserts such as pheni and vermicelli; and sauces and pastes such as garlic and ginger paste. The company sells across Pakistan and exports to 20 countries.

Matco Foods Limited also holds a 49% interest in Barentz Pakistan (Private) Limited, an associate set up as a joint venture with the Barentz group to serve Pakistan's growing food processing industry.

Across the Group, we follow strict standards of quality, safety and hygiene. Our laboratories, run by qualified professionals, include wet labs, instrumentation labs and microbiology labs. They test raw materials, in-process items and finished products. Matco Corn Products is certified to ISO 9001:2015, FSSC 22000, Halal, Star-K Kosher and Non-GMO standards, and its textile starches carry GOTS, ZDHC and Eco Passport approvals. Falak Foods holds halal and ISO certifications.

From a single rice trading business in 1964 to a group serving households and industries in Pakistan and around the world, our growth has rested on the same foundations: quality, trust and a long-term view. As each of our businesses builds on its own strengths, we remain committed to creating lasting value for our customers, farmers, employees and shareholders.

Vision

To become a leading global supplier of quality ingredients and consumer food products that offer convenience.

Mission

To provide premium quality products globally to customers; to be innovative, customer-oriented and create strong partnerships with suppliers; to continuously invest in our staff - the biggest asset of the company; and to create long-term value for all stakeholders - shareholders, staff, customers, suppliers, and the wider community.

Corporate **Information**

BOARD OF DIRECTORS

Mr. Jawed Ali Ghori	Chairman
Mr. Khalid Sarfaraz Ghori	Chief Executive Officer
Mr. Faizan Ali Ghori, CFA	Executive Director
Mr. Safwan Khalid Ghori	Executive Director
Mrs. Faryal Murtaza	Non-executive Director
Syed Kamran Rashid	Independent Director
Mr. Abdul Samad Khan	Independent Director
Ms. Umme Habibah	Independent Director
Mr. Mohammad Mohsin	Independent Director

AUDIT COMMITTEE

Syed Kamran Rashid	Chairman
Mr. Abdul Samad Khan	Member
Mr. Mohammad Mohsin	Member

HUMAN RESOURCE & REMUNERATION COMMITTEE

Ms. Umme Habibah	Chairman
Mr. Jawed Ali Ghori	Member
Mr. Khalid Sarfaraz Ghori	Member
Mr. Faizan Ali Ghori, CFA	Member
Mrs. Faryal Murtaza	Member

CHIEF FINANCIAL OFFICER

Mr. Muhammad Aamir Farooqui, FCMA

COMPANY SECRETARY

Mr. Muhammad Waqar Ali, ACMA

HEAD OF INTERNAL AUDIT

Mr. Shiraz Anwar, CIA

LEGAL ADVISOR

Muhammad Javaid Akhter
A-55/56, Federal 'B' Area, Karachi, Pakistan

AUDITORS

Grant Thornton Anjum Rahman
Grant Thornton Anjum Rahman (GTAR)
1st and 3rd Floor, Modern Motors House,
Beaumont Road, Karachi, Pakistan
Tel (Office): +92 (21) 3567 2951-6
Fax: +92 (21) 3568 8834
Website: www.gtpak.com

SHARE REGISTRAR

CDC Share Registrar Services Limited
CDC House 99-B, Block B, S. M. C. H. S.,
Main Shahra-e-Faisal, Karachi - 74400
Tel: (92)) 0800-23275
Fax: (92-21) 34326053
URL: www.cdcsrsl.com
Email: info@cdcsrsl.com

BANKERS

Allied Bank Limited
Al Baraka Bank (Pakistan) Limited
Askari Bank Limited
Bank Alfalah Limited
BankIslami Pakistan Limited
Dubai Islamic Bank Pakistan Limited
Faysal Bank Limited
Habib Bank Limited
Habib Metropolitan Bank Limited
MCB Bank Limited
MCB Islamic Bank Limited
Meezan Bank Limited
National Bank of Pakistan
PAIR Investment Company Limited
Pak Brunei Investment Company Limited
Pak Oman Investment Company Limited
Soneri Bank Limited
Standard Chartered Bank (Pakistan) Limited
The Bank of Punjab
United Bank Limited

COMPANY LOCATIONS

REGISTERED OFFICE

B-1/A, S. I. T. E., Phase 1,
Superhighway Industrial Area,
Karachi -75340, Pakistan
Phone: +9221-36411661,+9221-36411662,
+9221-36411663, +92301-8250969, +92321-2422902
Fax: +92 (21) 3632 0509

DHA OFFICE

Plot # 8C, Shahbaz Commercial,
3rd and 4th Floor, Lane 2,
Phase-VI, DHA, Karachi, Pakistan.

FAISALABAD OFFICE

Plot 87, Block-K, WAPDA City, Faisalabad, Pakistan.

RICE PLANT- KARACHI

A-15-16, S. I. T. E., Phase 1,
Superhighway Industrial Area, Karachi, Pakistan.

A-21, S. I. T. E., Phase 1,
Superhighway Industrial Area, Karachi, Pakistan.

RICE GLUCOSE PLANT - KARACHI

G-205, Gadap Road, S. I. T. E.,
Superhighway Industrial Area, Karachi, Pakistan.

RICE PLANT- SADHOKE

50 KM, Main G. T. Road, Sadhoke,
Tehsil Kamoke, District Gujranwala, Pakistan.

MATCO CORN PRODUCTS (PRIVATE) LIMITED
CORN STARCH PLANT - FAISALABAD

Plot # 53 & 54, Allama Iqbal Industrial City,
SEZ, Faisalabad, Pakistan.

WEBSITE

www.matcofoods.com

EMAIL

contact@matcofoods.com

FALAK®

پرانا چاول

PURANA CHAAWAL

Profile of **Directors**

MR. JAWED ALI GHORI

Mr. Jawed Ali Ghori completed his Diploma in Associate Engineering in 1968, followed by a B.Sc. in Economics and Political Science from the University of Karachi in 1971. After graduation, he joined the family business, Matco Engineering, where he successfully executed several government and semi-government projects. Notable among these were the Greater Hyderabad Water Project (1981), Faisalabad Development Authority Water Project (1984), Chitral Water Project (1989), and major assignments with OGDC and Attock Oil. He also played a key role in various telecommunication and SCADA projects for Sui Southern Gas Company (SSGC) and Sui Northern Gas Pipelines Limited (SNGPL).

In the rice sector, Mr. Jawed Ali Ghori's contributions began with the supply of four rice plants to the Rice Export Corporation of Pakistan at Pipri, Sindh, in 1978. Later, in 1985, he delivered and commissioned an automatic parboiled rice plant with a capacity of 10 metric tons per hour on a turnkey basis for P.N.P Rice Mills in Dhaunkal, Punjab. As part of the expansion of the Dhaunkal project in 1988, he also oversaw the supply and installation of six color sorters for the parboiled plant.

With the opening of Basmati rice exports to the private sector in Pakistan, Mr. Jawed Ali Ghori envisioned establishing a state-of-the-art rice processing facility to raise industry standards. This vision led to the founding of Matco Rice Processing in 1990, laying the foundation of today's Matco Foods Limited.

Currently serving as the Managing Director of Matco Foods Limited, Mr. Jawed Ali Ghori brings over four decades of experience in rice processing, industrial development, and international rice exports. His professional journey has taken him across the globe, where he has procured rice machinery and technologies from countries including China, Germany, Great Britain, India, Japan, Korea, Thailand, and the United States.

MR. KHALID SARFARAZ GHORI

Mr. Khalid Ghori graduated from the University of Karachi in 1981 and began his articleship with the Institute of Chartered Accountants of Pakistan (ICAP) in Karachi. However, the rapid expansion of the family business required his immediate involvement, and in 1984, he took charge of the turnkey Dhaunkal projects, overseeing the testing and operation of a parboiled rice plant. From 1986 to 1989, he managed Jawed Rice Mills in Larkana. When Matco Rice Processing was established in Karachi in 1990, he played an instrumental role from the drawing board stage to fabrication, installation, and successful operations.

In 1995, Mr. Khalid Ghori spearheaded the establishment of Matco Unit 2, which expanded the Company's capacity through in-house design and system engineering. The unit incorporated advanced Japanese, Thai, and Chinese technologies. To enhance crop quality and strengthen the rice supply chain, he also launched a pioneering Rice Cultivating Monitoring Program and established Matco's research and control office in Lahore, working closely with growers across Punjab.

With over three decades of experience in rice procurement and processing, Mr. Khalid Sarfaraz Ghori is widely regarded as the "Guru of rice buyers in Pakistan." His deep expertise in assessing the quality of agri-products, combined with his hands-on approach to procurement and production, has strengthened Matco's leadership in the rice industry. He has also built an extensive farmer network, linking them directly to Matco's supply chain—helping farmers secure fair prices by bypassing intermediaries while ensuring the company meets its procurement and quality targets.

MR. FAIZAN ALI GHORI

Mr. Faizan Ali Ghori joined Matco Foods Limited in 2006 with overall responsibility for the Accounts and Finance Departments and for managing the Company's liaison with financial institutions. He spearheaded Matco's backward integration paddy project at Sadhoke, District Gujranwala, and successfully attracted the first foreign direct investment (FDI) by the International Finance Corporation (IFC), a member of the World Bank Group, in Pakistan's agriculture sector through its investment in Matco.

Prior to joining Matco, Mr. Faizan Ali Ghori worked with Bank of America in London as an Analyst within the Corporate Finance and Mergers & Acquisitions Investment Banking Division, covering the European Energy & Power Sector.

He graduated Cum Laude from New York University's Leonard N. Stern School of Business, earning a Bachelor of Science degree with a double major in Finance and Accounting. He also holds a Master of Science degree in

Finance and Accounting with Merit from the London School of Economics and Political Science (LSE). Mr. Faizan AliGhori is a CFA charterholder and a certified director, accredited by Risk Metrics Group USA, having completed the Director Education Program conducted by the Pakistan Institute of Corporate Governance.

MR. SAFWAN KHALID GHORI

Mr. Safwan Ghori joined Matco Foods Limited in 2017 and currently leads the Rice Glucose Division (RGD). He played a key role in Matco's Initial Public Offering (IPO) and has recently spearheaded a major expansion project that successfully tripled the production capacity of RGD.

Before joining Matco, Mr. Safwan Khalid Ghori worked at Citigroup in New York as an Analyst in the Hedge Fund Risk Division, servicing Prime Brokerage clients. He graduated Cum Laude from New York University's Leonard N. Stern School of Business, earning a Bachelor of Science degree with a double major in Finance and Accounting. He is also a CFA charterholder.

SYED KAMRAN RASHID

Syed Kamran Rashid is a graduate of the University of Karachi and has been associated with EFU General Insurance Company Limited since 1989. Throughout his career, he has served the Company in a variety of key roles, contributing to its growth and success. He currently holds the position of Executive Director.

MR. ABDUL SAMAD KHAN

Mr. Abdul Samad Khan has been serving as the Chief Executive Officer of AGVEN (Pvt) Limited since July 2015, a company engaged in the import, manufacturing, and marketing of fertilizer products under its own brand in Pakistan.

He began his career with Engro Corporation in 1988 after completing his MBA from the Institute of Business Administration (IBA), Karachi. During his long tenure at Engro, he held several leadership positions and was serving as the CEO of Engro Eximp (Pvt) Limited when he left the Company in December 2014.

Mr. Abdul Samad Khan brings with him extensive knowledge and experience in agricultural inputs and agri-processing industries in Pakistan, spanning fertilizers, seeds, dairy, and rice sectors. He also successfully completed the Director's Training Program conducted by the Pakistan Institute of Corporate Governance in 2014.

MRS. FARYAL MURTAZA

Faryal Murtaza holds both a BBA and an MBA from the Institute of Business Administration (IBA), Karachi. She joined Matco Foods Limited, where she served until 2017. During her tenure, she successfully launched the Company's flagship brand, "FALAK," in Pakistan, pioneering the branded rice segment in the local market. She played a key role in building the brand's visibility, with a strong emphasis on television and multi-media marketing campaigns. Before joining Matco, Faryal gained professional experience through assignments at British Petroleum, Colgate-Palmolive, and American Express.

MS. UMME HABIBAH

Umme Habibah is a seasoned Human Resources specialist with over 15 years of experience spanning both core and strategic areas of Human Resource Management. She is currently serving as the Head of Learning, Talent, and Culture at METRO Pakistan (Private) Limited, a subsidiary of the German retail group. Previously, she held senior leadership roles as Head of Human Resources at Lotte Kolson Pakistan and as Director of People and Organization at Novo Nordisk Pharma (Private) Limited.

She holds a master's degree in human resources from the University of Karachi and has also been associated with Walmart and Unilever Pakistan Limited in various capacities within the Human Resources function.

MR. MOHAMMAD MOHSIN SULEMAN

Mr. Mohammad Mohsin holds a bachelor's degree in commerce from the University of Karachi, having studied at the Government College of Commerce & Economics, Karachi, and graduated in 1998. He began his career with Standard Chartered Bank before moving to California, USA, where he pursued business courses at California State University, Northridge.

Upon his return to Pakistan, he entered the construction and real estate sector, where he has been managing his company, Mayar Properties. In addition to developing and dealing in properties, he also has experience in commodity trading to and from Pakistan.

FALAK®
TASTE KA PUNCH
FALAK®
CHILI
CRUNCH

Making an Impact

Our Year in Review

2026

BIRYANI KA # 1 RICE TAKES OVER KARACHI

FALAK made a bold statement on the streets of Karachi with its "Biryani Ka #1 Rice" campaign, combining prominent billboard placements with full-body branding on the People's Bus Service. Spanning the city's busiest routes and commuter corridors, the campaign placed FALAK before a vast daily audience, reinforcing its leadership in the biryani rice category and keeping the brand firmly top-of-mind.

FALAK RICE CAMPAIGN: SHOP BOARDS

Taking the "Biryani Ka #1 Rice" message from the streets to the shelf, FALAK rolled out eye-catching shop board branding across key retail outlets. Featuring FALAK Extreme Basmati Rice and the brand's "Biryani Perfect" promise, the boards drive recall at the moment purchase decisions are made and deepen FALAK's partnerships with retailers.

"KUCH NAYA KARTEY HAIN": ON THE MOVE

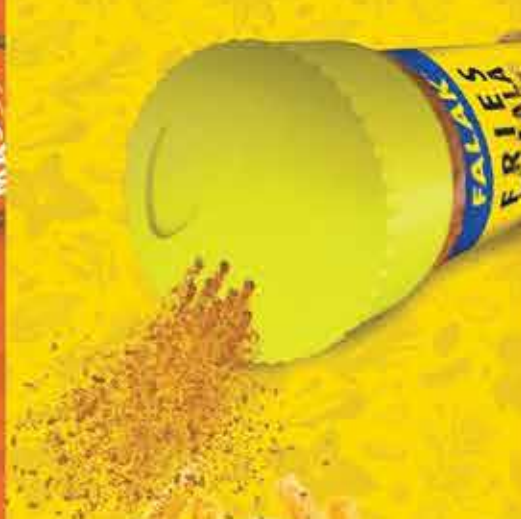
FALAK brought its "Kuch Naya Kartey Hain" campaign to life on the streets of Karachi through vibrant full-wrap branding on the People's Bus Service. Showcasing FALAK Recipe Mixes, including Bombay Biryani, Degi Qorma and Chicken Tikka, the campaign invites consumers to break away from routine and explore new flavours in their everyday cooking. Travelling the city's busiest routes, the striking pink livery turned every journey into a brand moment, positioning FALAK as the brand that inspires fresh ideas in the kitchen.

FALAK®

TWIST KARO!

SHAKE KARO!

ENJOY KARO!



"KUCH NAYA KARTEY HAIN": OUTDOOR VISIBILITY

FALAK placed its Recipe Mixes range firmly in the spotlight with large-format "Kuch Naya Kartey Hain" rooftop billboards and prime overhead-bridge placements along the city's busiest thoroughfares. Standing out to heavy traffic by day and by night, the bold, colourful creatives highlighted the versatility and convenience of FALAK Recipe Mixes, inspiring consumers to bring something new and flavourful to their everyday meals.

"KUCH NAYA KARTEY HAIN": NEIGHBOURHOOD STORES

FALAK carried the "Kuch Naya Kartey Hain" campaign into neighbourhoods through shop board branding at key retail outlets. Bringing the campaign message to the point of purchase, the boards prompt shoppers to try something new in their cooking, enhance FALAK's visibility in local markets and strengthen the brand's relationships with retailers.

FALAK®

NOW AVAILABLE

RECIPE MIXES!

FALAK "1/10 BANO" CAMPAIGN

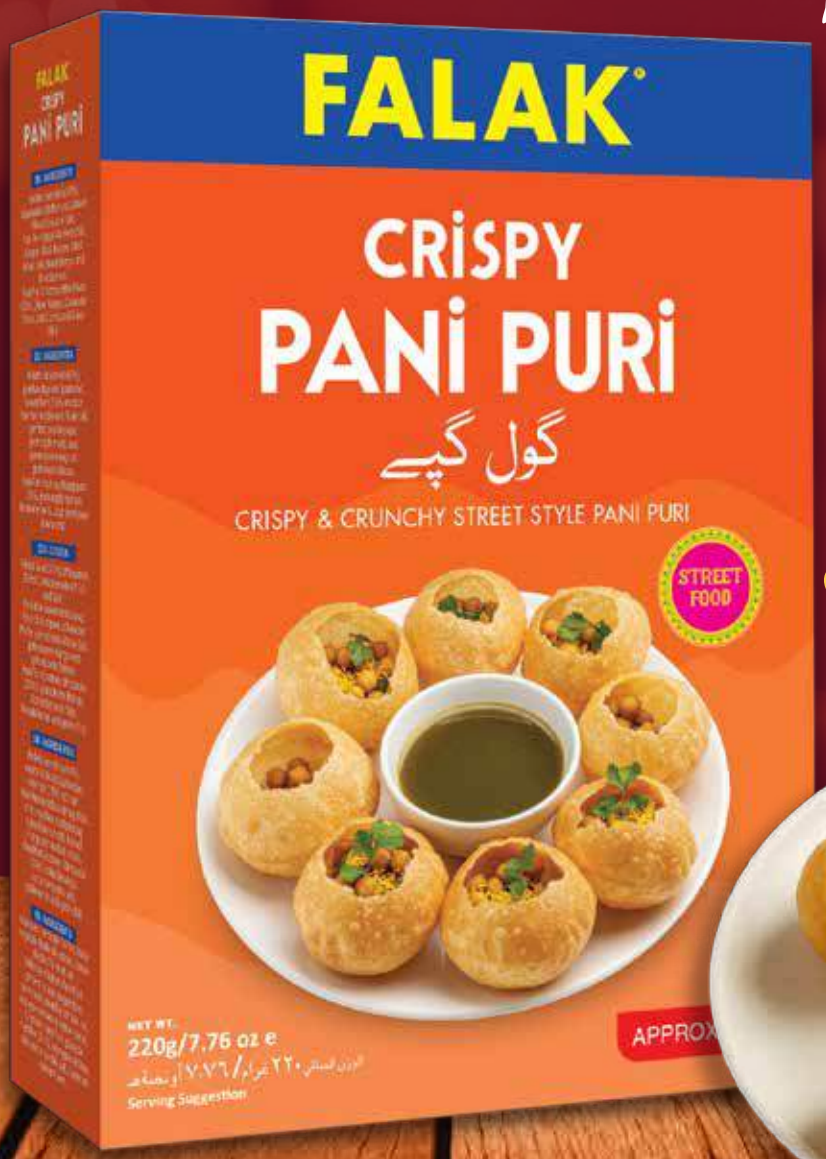
FALAK launched the "1/10 Bano" campaign to build awareness and drive trial of its Recipe Mixes range. Combining high-visibility OOH placements with in-store branding and consumer engagement, the campaign carried the "Kuch Naya Karo" message across every key touchpoint.

FALAK AT HBL KHUSHIYON KA MELA

FALAK joined families at HBL Khushiyon Ka Mela near Gujranwala, delivering a vibrant on-ground brand experience. Our stall showcased the FALAK range, including Recipe Mixes, drawing enthusiastic crowds and strengthening the brand's bond with consumers in Punjab.

FALAK®

Now Available
Pani Puri



Order Now At estore.falakrice.com

FALAK AT THE MY KARACHI EXHIBITION

FALAK participated in the My Karachi Exhibition at Expo Centre Karachi, welcoming large crowds to its vibrant stall under the banner of "The Taste You Trust". Visitors explored the brand's complete product portfolio and engaged directly with our team, making the exhibition a valuable platform to strengthen FALAK's bond with the people of Karachi.

FALAK SPONSORS THE 35TH NATIONAL GAMES

FALAK was proud to support the 35th National Games in Karachi, celebrating the spirit of sport and the talent of athletes from across Pakistan. As a sponsor, FALAK joined in honouring medal winners, reaffirming its commitment to community development at one of the country's premier sporting events.

FALAK®

Perfect For

LENTILS, VEGETABLES, RICE & PASTA!

BTL ACTIVATIONS IN MODERN TRADE

FALAK conducted targeted BTL activations across key modern trade outlets to drive trial of FALAK Extreme Basmati Rice and the Recipe Mixes range. Featuring branded display units, in-store engagement and a "Buy any 5kg rice, get 2 Recipe Mixes free" offer, the activations connected with shoppers at the point of purchase and encouraged cross-category trial.

MATCO FOODS AT GULFOOD 2026, DUBAI

Matco Foods participated in Gulfood 2026 in Dubai, one of the world's largest food and beverage exhibitions, presenting its diverse portfolio, including the FALAK brand, to a global audience. Hosted across Dubai World Trade Centre and Expo City Dubai, the event offered a valuable platform to connect with international buyers and industry leaders, explore new business opportunities and strengthen Matco Foods' presence in key export markets.

FALAK®

The Taste You Trust !

Biryani Perfect

Aromatic

Extra Long Grain

Steamed Rice

Perfect For Biryani

CHILI CRUNCH WINS
SUPERIOR TASTE AWARD 2026

We are proud to share that FALAK Chili Crunch has been honoured with the Superior Taste Award 2026 by the International Taste Institute in Brussels. Judged in blind tastings by an independent jury of acclaimed chefs and sommeliers, the award follows FALAK Fries Masala's recognition in 2025 and reaffirms the brand's commitment to innovation, quality and distinctive flavour.

FALAK®

The Taste You Trust

MATCO FOODS
AT AFRICA FOOD SHOW 2026

Matco Foods participated in the Africa Food Show 2026 at the Cape Town International Convention Centre (CTICC), presenting its diverse portfolio, including FALAK, to buyers, distributors and food industry professionals from across the continent. The exhibition opened doors to new business partnerships and growth prospects, further strengthening Matco Foods' footprint in African markets.

MATCO FOODS & BARENTZ AT IFTECH 2026

Matco Foods and Barentz, part of our global family, participated in IFTECH 2026 at Expo Centre Lahore, presenting the Group's diverse food portfolio alongside Barentz's specialty ingredients and innovative solutions. The exhibition offered a valuable platform to engage with industry professionals and business partners, exchange insights and explore new opportunities, reaffirming our shared commitment to quality, innovation and Barentz's promise of "Always a better solution".

STRENGTHENING OUR GLOBAL PRESENCE

During the year, Matco Foods and FALAK showcased the Group's offerings at leading international and domestic trade platforms, including IFT FIRST, Rice Road Shows in West Africa and Ethiopia, ANUGA, SupplySide West, PLMA Chicago, Food Ag, Fi Europe, Pharma Asia, Food Africa Cairo, Gulfood, Natural Products Expo West, FOODEX Japan, IFE London, PLMA Amsterdam and IFTECH. FALAK presented its consumer portfolio of rice, spices and salt, while Matco Foods highlighted its B2B ingredient range, including maltodextrin, dextrose monohydrate, rice protein, rice syrup and corn starch. These platforms enabled the Group to engage with buyers, distributors and industry partners, opening new opportunities and strengthening its presence across global and domestic markets.

SEA VIEW BEACH CLEAN-UP DRIVE

Living our commitment to the environment, the Matco Foods team joined hands for a clean-up drive at Sea View Beach, Karachi, under the banner of "Clean & Green Pakistan". Working alongside local civic teams, volunteers from across departments cleared plastic waste, discarded fishing nets and debris from the shoreline, reflecting our belief that responsible businesses must actively protect the communities and natural spaces we share.

MATCO FOODS AT CAREER FAIR

Matco Foods participated in Career Fair, connecting with talented students and graduates eager to begin their professional journeys. Under the banner of "The Matco Code – Sitaron Se Aage", our team introduced visitors to the Company's core values, career pathways and culture, while a FALAK product display, sampling and spin-the-wheel game created an engaging brand experience and strengthened Matco's employer brand.

FALAKSHIP: INTERNSHIP PROGRAMME

Matco Foods concluded FALAKSHIP, its internship programme, with a closing session at the Head Office in Karachi, where interns received FALAK gift boxes in appreciation of their hard work. The programme gave students hands-on exposure to real business functions and mentorship from experienced professionals, reflecting our commitment to developing young talent for the future.

HEALTH INSURANCE AWARENESS **WITH JUBILEE**

Building on our partnership with Jubilee General Insurance, Matco Foods conducted health insurance awareness sessions for employees across multiple locations. The sessions walked teams through the benefits covered, the claims process and the key features of the Jubilee Health App, including its hospital locator. The initiative ensures every employee understands, and can make full use of, the protection available to them and their families.

HONDA MOTORCYCLE FACILITY FOR EMPLOYEES

Matco Foods signed an MoU with Shirazi Trading to offer employees an easy installment facility for Honda motorcycles. The initiative gives our teams affordable access to safe and reliable personal transport, easing their daily commute and supporting their financial well-being. It adds to our growing range of employee welfare initiatives, alongside our partnerships with Bykea, Jubilee General Insurance and Abhi.

SECURING OUR PEOPLE'S **FINANCIAL FUTURE**

Matco Foods, together with its Rice Glucose and Matco Corn Products divisions and FALAK Foods, signed a Memorandum of Understanding with Pak-Qatar Group for the employees' Provident Fund, strengthening the long-term financial security of our people. Complementing this, we hosted a session with Al Meezan Investment Management introducing the Meezan Tahaffuz Pension Fund and the tax benefits of voluntary pension savings.

S.O.A.R. WORKSHOPS: LIVING OUR VALUES

Building on last year's success, Matco Foods continued its S.O.A.R. – Leadership & Team Effectiveness Workshops, facilitated by Zest Experience. Interactive sessions and group activities brought our core values of F.A.I.T.H. – Focus, Agility, Integrity, Teamwork and Humility – to life. The workshops concluded with a ceremony where participants received their "Certificate of Zest", celebrating a confident, connected team ready to soar to new heights together.

Chairman's **Review Report**

It is my privilege to present the Chairman's Review Report for the financial year ended June 30, 2026, in compliance with Section 192 of the Companies Act, 2017, highlighting the Company's performance and the Board of Directors' role in guiding management to effectively fulfill its responsibilities in the best interest of stakeholders.

FY 2025-26 witnessed continued stabilization in Pakistan's macroeconomic fundamentals, supported by real GDP growth of approximately 3.7%, structural fiscal consolidation, and the State Bank of Pakistan maintaining its benchmark policy rate at 11.50%. Against this evolving backdrop, while the national rice export sector faced external trade headwinds following regional competitive shifts, your Company executed a deliberate strategic transition. Reflecting the comprehensive corporate restructuring completed during the year, standalone net sales stood at PKR 16.48 billion (FY 2025: PKR 26.65 billion).

On a consolidated Group basis (which the Board considers the true and like-for-like measure of overall operational performance following the restructuring), consolidated net sales reached PKR 23.85 billion (FY 2025: PKR 26.67 billion). Despite the planned top-line rationalization in low-margin bulk commodity exports, consolidated profit for the year rose by 36.2% to PKR 564.9 million, marking the highest annual profit recorded by the Group in the past six years, with consolidated earnings per share of PKR 4.61 (FY 2025: PKR 3.39).

During the year, the Board actively oversaw the successful completion and operationalization of the corporate restructuring initiative approved in the preceding year. Under this Scheme of Arrangement and Business Transfer Agreement, the Corn Starch Division and Falak Foods (Masala) Division were formally carved out, with effect from July 1, 2025, into two dedicated, wholly owned operating subsidiaries: Matco Corn Products (Private) Limited and Falak Foods Limited. Both subsidiaries delivered profitable operational results in their maiden period of independent operation. This restructuring has established focused, agile, and well-capitalized business platforms that position each entity for accelerated expansion and long-term shareholder value creation.

The Board of Directors of Matco Foods Limited comprises nine (9) members, elected at the Annual General Meeting held on October 24, 2024, for a three-year term in accordance with Section 159 of the Companies Act, 2017. There has been no change in the composition of the Board during the year ended June 30, 2026. Collectively, the directors bring extensive industry experience and diverse professional expertise, fostering a robust and objective decision-making process that has been instrumental in steering the Company's strategic direction.

During the year, the Board, through its committees (including the Board Audit Committee and the Human Resource and Remuneration Committee), operated with independence, diligence, and strict adherence to their respective Terms of Reference. The Board remained actively engaged in strategic planning, ensuring that corporate initiatives were aligned with the Company's Vision, Mission, and Core Values. The Board continued to exercise vigilant oversight over corporate governance, policy formulation, capital allocation, and internal financial controls, while maintaining a strong commitment to sustainable, long-term stakeholder value creation.

As required under the Listed Companies (Code of Corporate Governance) Regulations, 2019, the Board conducted its annual evaluation to assess its collective performance and effectiveness. For the financial year ended June 30, 2026, the performance of the Board and its committees was rated as satisfactory. The evaluation covered key governance dimensions, including strategic direction, policy oversight, monitoring of operational performance, fiscal stewardship, risk governance, and the quality of engagement between the Board and executive management.

The Board convened with regular frequency during the year, supported by well-structured agendas and the timely circulation of comprehensive board materials. Independent and non-executive directors participated actively in all major deliberations, ensuring that all strategic decisions were made in the best interest of the Company and its shareholders.

The Board extends its sincere appreciation to the Company's management and employees across all Group entities, as well as our valued customers, business partners, financial institutions, shareholders, and regulatory authorities, for their continued trust, partnership, and support during this landmark year of corporate transformation.

Jawed Ali Ghori
Chairman
Karachi: August 28, 2026

بسم الله الرحمن الرحيم

Director's **Report**

By the Grace of ALLAH (SWT) and on behalf of the Board of Directors (BOD), the Directors of your Company take pleasure in presenting the Annual Report of Matco Foods Limited for the year ended June 30, 2026, along with the audited Financial Statements and Auditors' Report thereon.

STRATEGIC RESTRUCTURING AND CONSOLIDATED REPORTING FRAMEWORK

During the financial year, Matco Foods Limited successfully executed a comprehensive corporate restructuring and carve-out scheme, effective July 1, 2025. Under this Scheme of Arrangement and Business Transfer Agreement, the Company carved out its Corn Starch and Consumer Foods (Falak Masala) divisions into two wholly-owned subsidiaries:

Matco Corn Products (Private) Limited (MCPPL) - housing the corn wet-milling and starch operations.

Falak Foods Limited (FFL) - housing the branded spices, recipe mixes, and consumer packaged foods portfolio.

Comparability of Standalone vs. Consolidated Results:

Shareholders are advised that, following this structural reorganization, the standalone (unconsolidated) financial statements recognize these operations under "Long-Term Investments in Subsidiaries", meaning that the standalone P&L reflects only the continuing Rice, Rice Glucose, and Allied Ingredients divisions.

Consequently, the Consolidated Financial Statements represent the true, complete, and like-for-like economic performance of the Group, consolidating the full operations of the Parent Company, its wholly-owned subsidiaries (MCPPL and FFL), and its share of profit from the associate (Barentz Pakistan (Pvt.) Ltd). The Board therefore presents the operational review primarily on a Consolidated Group basis.

Financial Statement:

	Unconsolidated		Consolidated	
	2026	2025	2026	2025
	--------Rupees-------		--------Rupees-------	
Sales - net	**16,478,176,298**	26,654,376,270	**23,846,706,280**	26,670,728,433
Cost of sales	**(14,018,295,493)**	(23,308,052,386)	**(20,299,027,165)**	(23,308,090,931)
Gross Profit	**2,459,880,805**	3,346,323,884	**3,547,679,115**	3,362,637,502
Selling and distribution expenses	**(398,553,981)**	(529,596,131)	**(579,813,801)**	(559,833,630)
Administrative expenses	**(746,368,914)**	(817,341,017)	**(1,154,437,233)**	(854,015,040)
Operating profit	**1,314,957,910**	1,999,386,736	**1,813,428,081**	1,948,788,832
Finance cost	**(1,515,027,579)**	(1,854,110,081)	**(1,567,039,210)**	(1,854,993,235)
Other income	**554,067,873**	90,058,387	**365,578,700**	90,069,155
Share of profit from associated company	**-**	-	**98,008,527**	45,455,629
Exchange gain - net	**73,496,190**	289,168,393	**75,099,233**	289,168,393
Provision for workers' welfare fund	**(7,990,549)**	(9,803,803)	**(17,459,932)**	(9,803,803)
Provision for workers' profit participation fund	**(19,976,374)**	(24,509,506)	**(43,649,833)**	(24,509,506)
Profit Before Levies and Income Tax	**399,527,471**	490,190,126	**723,965,566**	484,175,465
Levies - Final and Minimum Tax	**(183,278,629)**	(196,270,343)	**(190,561,782)**	(196,270,343)
Taxation	**44,194,451**	119,977,531	**31,449,677**	126,946,393
Profit for the Year	**260,443,293**	413,897,314	**564,853,461**	414,851,515
Earnings Per Share - Basic and Diluted (Rs.)	**2.13**	3.38	**4.61**	3.39

OPERATING RESULTS

For the financial year ended June 30, 2026, the Group achieved consolidated net sales of PKR 23,846.71 million compared to PKR 26,670.73 million in FY2025, representing a planned contraction of 10.6%. This top-line movement reflects the Group's deliberate strategic transition away from low-margin, high-volume commodity export tonnage toward high-value industrial ingredients, domestic branded products, and premium export realizations.

Despite the reduction in consolidated sales revenue, the Group recorded a 5.5% increase in Gross Profit, rising to PKR 3,547.68 million from PKR 3,362.64 million in the prior year. Consequently, the consolidated Gross Margin strengthened significantly by 227 basis points to 14.88% (FY2025: 12.61%). This margin expansion was driven by optimized procurement, an improved sales mix, and manufacturing efficiencies.

Consolidated cost of sales decreased by 12.9% to PKR 20,299.03 million (FY2025: PKR 23,308.09 million). The primary drivers of this reduction included lower raw material consumption, supported by disciplined procurement cycles and portfolio optimization, along with savings in electricity and power expenses resulting from the Group's extensive solar energy infrastructure and conservation initiatives. Additionally, packing material costs declined due to optimized inventory management and lower bulk export packaging. These cost efficiencies were partially offset by an increase in factory salaries, wages, and benefits, reflecting annual inflationary adjustments and enhanced technical staffing across processing facilities.

Consolidated distribution expenses increased modestly by 3.6% to PKR 579.81 million (FY2025: PKR 559.83 million). A substantial reduction in direct export freight and forwarding charges was balanced by increased brand building, marketing, and sales promotion outlays and sales team expansion. Allowance for Expected Credit Loss (ECL) decreased to PKR 17.29 million (FY2025: PKR 25.30 million).

Administrative outlays stood at PKR 1,154.44 million (FY2025: PKR 854.02 million), an increase of 35.2%. This was primarily driven by one-off legal, advisory, and professional charges of PKR 59.87 million (FY2025: PKR 1.06 million) directly associated with implementing the Scheme of Arrangement and Business Transfer Agreements. Recognition of Provident Fund expense of PKR 60.73 million (FY2025: Nil) following corporate restructuring. General inflationary salary adjustments across corporate functions (PKR 616.02 million vs. PKR 493.94 million).

Finance charges decreased sharply by 15.5% (a saving of PKR 287.95 million) to PKR 1,567.04 million compared to PKR 1,854.99 million in the preceding year. This reduction was facilitated by the State Bank of Pakistan's monetary policy easing cycle, which lowered benchmark policy rates from peak levels down to 11.5%, paired with proactive working capital management.

Consolidated other income increased to PKR 365.58 million (FY2025: PKR 90.07 million), driven principally by PKR 266.3 million in export rebates recognized under the Government's export support scheme. Furthermore, the Group's associated company, Barentz Pakistan (Private) Limited, posted exceptional growth, contributing a record PKR 98.01 million share of profit—representing a 115.6% increase over PKR 45.46 million in FY2025.

Consolidated Profit Before Tax (PBT) surged by 49.5% to PKR 723.97 million (FY2025: PKR 484.18 million). Net Profit for the Year (PAT) grew by 36.2% to PKR 564.85 million (FY2025: PKR 414.85 million). Consolidated Earnings Per Share (EPS) reached a high of PKR 4.61, compared to PKR 3.39 last year.

Basmati rice export volumes were rationalized to 25,386 MT (FY2025: 40,894 MT), generating PKR 7,806 million (FY2025: PKR 11,382 million). Although volume contracted by 37.9%, sales value declined by a smaller 31.4%. This reflected the Company's success in securing premium export pricing and protecting gross margins despite intense regional price competition. Rice Glucose & Dextrose international shipments and revenues remained steady throughout the year. Capitalizing on the global shift toward plant-based proteins, export volume surged by 133.8%, driving a 146.5% increase in export revenue.

The domestic branded business delivered robust growth, with volumes increasing by 5.9% to 4,231 MT (FY2025: 3,995 MT) and revenues surging 18.5% to PKR 1,416 million (FY2025: PKR 1,195 million). This performance highlights the pricing power, brand equity, and strong retail consumer demand for Falak rice in the domestic market. Domestic sales of liquid glucose and dextrose monohydrate grew by 5.5% in volume, while revenue rose by 32.4%. The division expanded its market share across the pharmaceutical, confectionery, and food processing sectors.

Processing by-products, including rice bran, broken rice, and husk, generated PKR 4,047 million (FY2025: PKR 3,359 million). Despite a 7.2% reduction in processed tonnage to 33,380 MT, strong domestic pricing delivered a 20.5% increase in total revenue.

Matco Corn Products (Pvt.) Limited:

Following its operational carve-out, the Corn Starch business established itself as an industrial growth pillar for the

Group. The subsidiary focused on expanding its presence in the domestic market, catering to sustained industrial demand across the textile, paper, corrugation, and food-processing industries. The business prioritized high-margin local supply contracts while strategically reducing low-margin bulk export commitments, resulting in strong capacity utilization and solid operational profitability.

Falak Foods Limited:

Falak Foods Limited continues to expand its consumer-facing footprint with an extensive range of branded spices, recipe mixes, condiments, and ambient food products. The business established itself as the Group's margin leader, supported by strong brand equity and active retail marketing. The company expanded its nationwide distribution network while strengthening export channels in North America, Europe, and the Middle East. Strategic initiatives to unlock long-term shareholder value through a planned rights issue and listing roadmap remain underway.

International Distribution (JKT General Trading FZE - UAE):

The Group's overseas distribution subsidiary in the United Arab Emirates continued to support regional trade and product placement across the GCC markets, aligning its operations with evolving regional logistics and distribution dynamics.

Barentz Pakistan (Pvt.) Limited - Associate:

The Group's joint venture with Barentz International demonstrated strong momentum, expanding its distribution of specialized life-science ingredients, food additives, and nutritional solutions. Deepening relationships with multinational and leading local manufacturers enabled the associate to expand its market share and deliver a substantial profit contribution to the Group.

PRINCIPAL RISKS AND UNCERTAINTIES

Matco Foods Limited and its group companies operate in a dynamic business environment influenced by climatic, macroeconomic, regulatory, energy, and geopolitical factors. The Board and Management remain committed to proactively identifying potential risks, executing robust mitigation strategies, and maintaining operational agility to safeguard assets, protect margins, and sustain long-term growth.

Climate and Agricultural Supply Chain Resilience

Recent monsoon weather variability and localized flooding events have highlighted the vulnerability of agricultural supply chains across Pakistan. Climate-induced factors can impact the availability, crop yield, and quality of essential raw materials, including premium Basmati paddy, industrial corn/maize, and raw spices, sourced from core agricultural belts in Punjab and Sindh.

The Group actively mitigates supply risks through diversified geographic sourcing, strategic inventory building during peak harvest cycles, direct farmer engagement, and optimized storage infrastructure across its processing facilities to ensure uninterrupted raw material availability for its rice, corn starch, and consumer food divisions.

Macroeconomic and Currency Factors

The macroeconomic landscape continues to undergo structural adjustments. While national foreign exchange reserves have improved and monetary policy has stabilized—with the State Bank of Pakistan maintaining the policy rate at 11.50% as inflation moderates toward the medium-term target range of 5–7%—financing costs and exchange rate movements remain critical considerations. Fluctuations in the Pakistani Rupee influence both domestic purchasing power and export price competitiveness.

The Company maintains a conservative financial structure, closely monitors foreign exchange trends, optimizes working capital cycles, and leverages natural hedges between export proceeds and import/financing commitments to cushion against currency and interest rate volatility.

Regulatory, Fiscal, and Environmental Governance

The operating environment is continually shaped by evolving fiscal policies, corporate governance frameworks, and environmental standards. Recent changes introduced under the Finance Act, including digital documentation, e-invoicing requirements, and modifications to corporate and export taxation frameworks, require continuous administrative and strategic adaptation. Furthermore, environmental and climate sustainability have become central to corporate operations.

Matco Foods maintains a dedicated compliance and legal infrastructure to adhere strictly to all statutory tax and regulatory requirements. On the environmental front, the Group continues to invest in renewable rooftop solar

energy, water conservation, and effluent treatment systems across its industrial plants, aligning operational efficiency with sustainable manufacturing practices.

Geopolitical and Global Maritime Trade Disruptions

Geopolitical tensions and security developments in key maritime trade corridors, particularly in the Red Sea and adjacent regional sea lanes, continue to pose logistical complexities for global trade. Vessel rerouting, extended sailing transit times, and periodic container equipment shortages have contributed to freight rate volatility for international exporters.

To safeguard export deliveries across key markets in the Middle East, Europe, North America, and East Africa, the Group has diversified its freight forwarding partnerships, optimized export container scheduling, and utilized its UAE-based distribution footprint (JKT General Trading FZE) to ensure timely product placement and supply chain continuity.

Energy and Industrial Utility Volatility

Fluctuations in national grid electricity tariffs, industrial fuel costs, and grid stability can exert upward pressure on manufacturing expenses, particularly across intensive 24/7 processing facilities such as wet-milling, rice processing, and starch extraction plants.

The Group has actively insulated its production units through multi-megawatt solar power installations, and utilizing internal biomass by-products (such as rice husk) for boiler operations, substantially lowering reliance on conventional grid power and containing overall utility expenses.

BRIEF ON RICE GLUCOSE DIVISION

The Rice Glucose Division continues to operate as an integral industrial division of Matco Foods Limited, maintaining a strong commercial footprint across both domestic and export markets. Amid ongoing agricultural raw material price dynamics, the division delivered solid performance anchored by robust domestic demand, where local sales volume increased by over 5% and revenues surged by more than 32%, driven by deeper market penetration across the pharmaceutical, confectionery, and processed food industries. Export shipments and revenues for specialty glucose and dextrose derivatives remained steady throughout the year. To insulate operating margins from rising utility tariffs, the division further expanded its captive solar power generation, structurally lowering reliance on conventional grid electricity. Complementing these operational gains, the division continues to leverage its internationally recognized quality to strengthen its position as a preferred supplier of sweetener solutions for leading multinational and domestic industrial partners.

BRIEF ON MATCO CORN PRODUCTS (PRIVATE) LIMITED

Following the corporate restructuring and Scheme of Arrangement sanctioned during the year, the Company's Corn Starch business was successfully transitioned into a dedicated wholly-owned subsidiary, Matco Corn Products (Private) Limited ("MCPPL"), incorporated on May 7, 2025. In its maiden year as an independent operating entity, MCPPL established itself as an industrial growth engine and the largest earnings contributor to the Group. Operationally, the corn wet-milling facility achieved a healthy capacity utilization of approximately 88% of its total grinding capacity, supported by sustained industrial demand across the domestic textile, paper, packaging, and food processing sectors. The subsidiary strategically prioritized high-value local supply contracts over lower-margin bulk export commitments, maintaining steady domestic sales volumes while capturing positive value growth and defending operating margins. Reinforcing the Group's commitment to clean energy and structural cost optimization, MCPPL successfully commissioned a captive solar power installation at its processing plant in Faisalabad, yielding substantial electricity savings and mitigating grid tariff volatility. Furthermore, the facility's location within the Faisalabad Special Economic Zone continues to deliver long-term fiscal, infrastructural, and supply chain efficiencies.

BRIEF ON FALAK FOODS LIMITED

The Company transferred its recipe mixes, spices, condiments, and ambient consumer food business to Falak Foods Limited ("FFL") under a Business Transfer Agreement. Following its subsequent conversion into a public unlisted company, FFL completed its maiden operating year with strong commercial momentum and notable brand traction. The subsidiary recorded robust double-digit top-line revenue growth of over 25%, driven by expanding retail distribution across domestic modern trade and general trade, coupled with growing export volumes across key markets in Oceania, North America, Europe, the Middle East, and Africa. FFL established itself as the Group's margin leader, achieving a standout gross profit margin exceeding 41%. The company maintains a sound, debt-free balance sheet with zero gearing, funded entirely through equity injections from the parent holding company during the year. These capital proceeds were channeled into settling the business transfer consideration and

acquiring dedicated land and infrastructure for a modern spice processing and packaging facility, positioning the business for sustained capacity scaling and supporting its long-term roadmap for a capital market listing.

BRIEF ON BARENTZ PAKISTAN (PRIVATE) LIMITED

Barentz Pakistan (Private) Limited, a joint venture between Barentz International B.V. (51%) and Matco Foods Limited (49%) established in 2019, continued its strong growth trajectory throughout the period. The business nearly doubled its top-line revenue year-on-year, driven by deeper market penetration and an expanding portfolio of specialty life-science ingredients, customized nutritional solutions, and functional additives. Sustained industrial demand across the dairy, beverage, bakery, processed meat, and confectionery sectors enabled the company to achieve significant operating and net margin expansion. Supported by deepening partnerships with multinational and leading domestic food processors, the Group's equity share of profit from Barentz Pakistan grew by over 115% compared to last year, solidifying the associate's position as a high-return, rapidly growing contributor to consolidated Group earnings.

CREDIT RATING

VIS Credit Rating Company Limited (VIS), vide its rating announcement dated January 01, 2026, upgraded the entity ratings of Matco Foods Limited to "A-/A2" (A Minus / A Two) with a "Stable" outlook. The medium to long-term rating of "A-" reflects good credit quality and adequate protection factors, while the short-term rating of "A2" indicates a high likelihood of timely repayment of short-term obligations supported by sound liquidity. The rating upgrade recognizes the Company's established market standing in the agro-processing and export sectors, strong corporate governance standards supported by experienced sponsors and the International Finance Corporation (IFC), improving operational profitability, and disciplined balance-sheet management.

COMPOSITION OF THE BOARD

- The board consists of 7 male and 2 female directors with the following composition:
- Independent directors 4
- Non-executive directors 2
- Executive directors 3
- **Total number of directors 9**

The above directors were elected at the Annual General Meeting held on October 24, 2024, for three (3) years starting from October 31, 2024. There has been no change in the composition of the Board during the year ended June 30, 2026.

REMUNERATION POLICY OF NON-EXECUTIVE DIRECTORS

The Company's remuneration policy is designed to attract, motivate, and retain highly qualified and experienced individuals to the Board. It is structured to be fair, transparent, and aligned with the best practices of corporate governance.

The remuneration for Board members is determined and approved by the Board of Directors. In adherence to the principles of good governance and to avoid any conflict of interest, no director participates in deliberations or voting concerning their own compensation. This practice ensures objectivity and is in full compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019.

The compensation for Non-Executive Directors is limited exclusively to fees for their attendance at Board and Committee meetings. They do not receive any other form of salary, performance-based incentives, or benefits. This structure reinforces their independence by aligning their compensation with their governance role and responsibilities.

Our policies are regularly reviewed and benchmarked against industry standards to ensure they remain competitive and appropriate for the calibre of leadership required to guide the Company.

REMUNERATION PACKAGE OF CHIEF EXECUTIVE AND EXECUTIVE DIRECTORS

The remuneration package of the Chief Executive and other executive directors is disclosed in note 42 of the financial statements.

MEETINGS OF THE BOARD AND ATTENDANCE

During the year under review, four (04) Board meetings were held, and attendance by each director is given below:

Member's Name	Attendance
Mr. Jawed Ali Ghori – Chairman	3
Mr. Khalid Sarfaraz Ghori	3
Mr. Faizan Ali Ghori	4
Mr. Safwan Khalid Ghori	4
Mr. Syed Kamran Rashid	3
Mr. Abdul Samad Khan	4
Mrs. Faryal Murtaza	4
Ms. Umme Habibah	3
Mr. Mohammad Mohsin	4

Leave of absence was granted to directors who could not attend certain Board meetings.

BOARD AUDIT COMMITTEE

During the year under review, five (05) Board Audit Committee meetings were held, and attendance by each member is given below:

Member's Name	Attendance
Mr. Syed Kamran Rashid – Chairman	4
Mr. Abdul Samad Khan	5
Mr. Mohammad Mohsin	5

HUMAN RESOURCE AND REMUNERATION COMMITTEE

During the year under review, one (01) Human Resource and Remuneration Committee meeting(s) were held and attendance by each member is given below:

Member's Name	Attendance
Ms. Umme Habibah – Chairman	1
Mr. Jawed Ali Ghori	1
Mr. Khalid Sarfaraz Ghori	1
Mrs. Faryal Murtaza	1
Mr. Faizan Ali Ghori	1

DIRECTORS' TRAINING PROGRAMS

The Board of Directors is committed to upholding the highest standards of corporate governance and ensuring its members are equipped with the necessary knowledge and skills to effectively discharge their duties. The Board confirms that all Directors of the Company have completed, or remain in compliance with, the required Directors' Training Program under the Listed Companies (Code of Corporate Governance) Regulations, 2019.

This certification ensures that every member of the Board possesses a comprehensive understanding of their powers, responsibilities, and fiduciary duties as stipulated under the Companies Act, 2017, and the regulatory framework of the Pakistan Stock Exchange (PSX). This continuous professional development empowers our Board to provide robust oversight and strategic direction, ensuring full compliance and effective governance.

DIRECTORS' PERFORMANCE EVALUATION

The Board of Directors is committed to ensuring its own effectiveness and upholding the highest standards of corporate governance. To this end, the Board has implemented a formal and effective mechanism to conduct aperiodic evaluation of its performance on a self-assessment basis.

This structured review process allows the Board to introspectively assess its collective performance, the functioning of its committees, and its overall contribution to the Company's strategic direction. The outcomes of this evaluation are instrumental in identifying areas for improvement and ensuring the Board continues to provide valuable guidance to management.

APPOINTMENT OF AUDITORS

The present Auditors, M/s Grant Thornton Anjum Rahman, Chartered Accountants, who conducted the audit of the Company's unconsolidated and consolidated financial statements for the year ended June 30, 2026, are set to retire this year. As recommended by the Audit Committee, the Board of Directors proposes the re-appointment of M/s Grant Thornton Anjum Rahman as auditors of the Company for the year ending June 30, 2027, subject to approval by the shareholders on a fee mutually agreed upon.

PATTERN OF SHAREHOLDING

The Pattern of Shareholding of the Company as at June 30, 2026, is annexed to this report for the information of the members.

In this regard, it is confirmed that no trading of the Company's shares was conducted by the Directors, executives, their spouses, and minor children during the year under review, other than the transactions (if any) that are duly reflected in the said Pattern of Shareholding and in this report.

For the purpose of this disclosure, the term "Executives" includes the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary, and other executives as defined by the Board of Directors.

HEALTH, SAFETY, AND ENVIRONMENT

The health, safety, and well-being of our people and the responsible stewardship of the environment remain fundamental pillars of Matco Foods Limited. The Company maintains a robust framework of occupational health and safety management systems designed to meet stringent international benchmarks and industry best practices across all processing mills, plants, and corporate facilities.

Occupational Health and Safety Culture

The Company enforces strict adherence to safety protocols across its entire workforce, including permanent employees, contractual staff, and third-party personnel. Safety audits, routine hazard assessments, and gap analyses are conducted systematically across all operating locations to identify, control, and mitigate operational risks before they manifest.

Comprehensive Employee Safety Trainings

A continuous learning approach is central to embedding a proactive safety culture across the organization. During the year, the Company conducted structured training programs across all operational sites, including:

- Fire Safety and Emergency Response: Regular fire-fighting drills, emergency evacuation simulations, and hands-on training in the operation of fire safety equipment.
- Workplace Safety and Hazard Prevention: Targeted sessions on industrial machinery safety, personal protective equipment (PPE) compliance, electrical safety, chemical handling, and safe material handling.
- First Aid and Incident Management: Specialized first-aid response training to equip designated site teams to handle medical emergencies effectively.

Employee Welfare, Nutrition, and Hydration Standards

Prioritizing the physical well-being and day-to-day comfort of our workforce, the Company maintains strict workplace hygiene and nutritional standards:

- Hygienic Nutrition: Quality, balanced, and nutritious meals are prepared and served daily to plant and facility workers through dedicated, company-managed kitchens and canteens under strict sanitary supervision.
- Treated Drinking Water and Summer Care: Multi-stage treated, purified drinking water is accessible across all factory floors and offices. During peak summer months, the Company implements targeted heat-stress prevention measures, providing chilled drinking water and essential electrolyte supplements across all processing units to safeguard workers against dehydration and heat exhaustion.

Environmental Stewardship and Sustainability

Environmental sustainability remains embedded in our capital allocation and operational strategies. The Group continues to reduce its carbon footprint through expanding solar power generation across processing facilities, optimizing water consumption, and managing wastewater and effluents in full compliance with provincial environmental protection standards. By combining clean energy adoption with efficient waste-heat recovery, the Company continues to align industrial productivity with environmental preservation.

SUSTAINABLE BUSINESS STRATEGIES AND ESG INITIATIVES

Environmental stewardship, resource efficiency, and sustainable operating practices remain central to the Group's long-term business strategy. During FY 2026, the Group continued to build on its established clean energy infrastructure, advance circular economy practices, and strengthen post-harvest preservation across all manufacturing facilities.

Following the commissioning of major clean energy projects across the Group in previous years, our renewable power assets delivered full-year operational and environmental dividends:

- Solar Energy Integration: The captive rooftop solar power installations across Matco Corn Products (Private) Limited in Faisalabad and the parent company's processing facilities in Karachi and Sadhoke operated at peak efficiency throughout the year. This multi-megawatt renewable generation continued to provide reliable, low-cost electricity, structurally reducing grid dependence and mitigating the impact of rising national utility tariffs.
- Biomass and Circular Energy Systems: The Group continued to utilize rice husk, an internal agricultural by-product from milling operations, as the primary biofuel for its industrial boilers. This circular energy model eliminates reliance on conventional fossil fuels for steam generation, reduces greenhouse gas emissions, and turns processing residue into productive thermal energy.

The modern raw material storage silos at Matco Foods Limited and Matco Corn Products (Private) Limited completed a full year of optimized operation. These bulk storage facilities protect grain from climatic moisture variability, pest infestation, and post-harvest degradation, ensuring superior raw material quality, reducing spoilage, and enhancing overall supply chain resilience.

Water conservation remains an ongoing focus, particularly across intensive wet-milling, starch processing, and parboiling operations. The Group maintains and operates dedicated industrial effluent and wastewater treatment facilities, ensuring that all discharges strictly comply with provincial Environmental Protection Agency (EPA) standards while actively identifying opportunities for process water recycling in secondary operations.

Together, these initiatives reflect the Group's commitment to responsible environmental governance, reinforcing an efficient, low-carbon, and sustainable operating model for the future.

CORPORATE SOCIAL RESPONSIBILITY AND HUMAN CAPITAL DEVELOPMENT

At Matco Foods Limited, our commitment to social progress, community empowerment, and human capital development remains a cornerstone of our corporate identity. We believe that sustainable business success is inextricably linked with the welfare of our people, the prosperity of farming communities, and the uplift of society. During FY 2026, the Group continued to expand its impact across education, healthcare, sustainable agriculture, diversity and inclusion, environmental civic action, and employee well-being.

Empowering Communities Through Education, Healthcare, and Sports

Access to quality education and community development forms the bedrock of an equitable society. The Group channels its philanthropic contributions through structured partnerships and direct support:

- Philanthropic Support and Education: During the year, the Group made charitable donations aggregating PKR 14.27 million (FY 2025: PKR 18.68 million). A substantial portion of these funds was channeled through the Ghori Trust to support its strategic partnership with The Citizens Foundation (TCF), providing quality, subsidized education to underprivileged children at the purpose-built TCF Ghori Campus in Taiser Town, Karachi.
- Youth Empowerment and Sports Development: Demonstrating its dedication to community vitality and youth development, the Group proudly sponsored the 35th National Games in Karachi. Under the banner of the Falak brand, the Company supported national athletes from across Pakistan, celebrating athletic excellence and promoting healthy lifestyle habits.

Sustainable Agriculture, Farmer Livelihoods, and Women Empowerment

As an agro-industrial business, our growth is deeply intertwined with the prosperity and resilience of farming communities across Pakistan:

- Kissan Dost Program: Operating near our Sadhoke processing facility, this flagship initiative supports over 600 smallholder farming families. By providing access to high-quality certified seeds, modern crop management techniques, and direct market access, the program establishes full crop traceability and protects growers from exploitative market intermediaries. The initiative maintains EU Organic Certification, enabling the Group to export premium certified Organic Basmati Rice while guaranteeing fair financial returns to partner farmers.

- Empowering Women in Agriculture: Recognizing the critical role of women in agriculture, the Company continues its collaboration with Oxfam on the GRAISEA Project. Engaging 25 grower organizations and supporting over 2,500 farmers and farm workers (of whom 60% are women), the program delivers practical training in sustainable rice cultivation, eco-friendly farming practices, and leadership development to foster female economic independence.

Fostering Inclusion, Diversity, and Environmental Civic Action

The Group actively champions social inclusion and civic responsibility through purpose-driven community initiatives:

- Empowering Differently-Abled Individuals (NOWPDP): Matco Foods continues to sponsor the Culinary Teaching Program at the Center of Excellence for Disability Inclusion (CEDI), established by NOWPDP. This specialized facility equips persons with disabilities with professional culinary and food-service skills, empowering differently-abled individuals to build self-confidence, achieve economic independence, and secure dignified livelihoods.

- Environmental Civic Action (Clean and Green Pakistan): Demonstrating our responsibility toward natural ecosystems, the Matco Foods volunteer team partnered with local civic authorities to conduct a comprehensive Beach Clean-Up Drive at Sea View, Karachi. Volunteers from across corporate departments removed plastic waste, discarded fishing nets, and marine debris from the coastline, raising civic awareness around marine conservation and urban environmental protection.

Human Capital Development, Employee Well-Being, and Workplace Culture

Our people are our most valuable asset. During FY 2026, the Group implemented comprehensive initiatives to enhance workplace culture, financial security, professional learning, and employee welfare:

- Securing Employee Financial Futures: To reinforce long-term financial security for our workforce across the parent company, Rice Glucose division, Matco Corn Products, and Falak Foods, the Group signed a Memorandum of Understanding (MoU) with the Pak-Qatar Group for the structured management of the Employees' Provident Fund. In addition, the Company partnered with Al Meezan Investment Management to conduct interactive awareness sessions on voluntary pension schemes, introducing employees to the tax and savings benefits of the Meezan Tahaffuz Pension Fund.

- Employee Mobility and Well-Being Partnerships: To alleviate daily commuting challenges and support employee financial wellness, Matco Foods signed an MoU with Shirazi Trading to provide staff with accessible installment facilities for Honda motorcycles. This initiative complements our ongoing corporate wellness partnerships with Jubilee General Insurance (including interactive sessions on digital health claims and hospitalization benefits), Bykea, and Abhi.

- Values and Leadership Development (S.O.A.R. Workshops): Building organizational synergy, the Group continued its S.O.A.R. (Leadership and Team Effectiveness) workshops facilitated by Zest Experience. These interactive development sessions brought the Company's core values of F.A.I.T.H. (Focus, Agility, Integrity, Teamwork, and Humility) to life across cross-functional teams.

- Youth Mentorship and Talent Pipeline (FALAKSHIP and Career Fairs): The Company concluded another successful cycle of its signature FALAKSHIP Internship Programme, providing university students with hands-on exposure, structured business mentorship, and practical functional experience across corporate divisions. Furthermore, the Group actively participated in leading university career fairs under the theme "The Matco Code: Sitaron Se Aage," engaging emerging young talent and strengthening Matco's employer brand.

INTERNAL FINANCIAL CONTROLS

The Board of Directors acknowledges its overall responsibility for establishing, maintaining, and overseeing an effective system of internal financial controls across the Company and its subsidiaries. This framework is structured to provide reasonable assurance regarding the reliability of financial reporting, the safeguarding of corporate assets, the prevention and detection of fraud and irregularities, and strict compliance with applicable statutory and regulatory frameworks.

The internal control architecture comprises clearly defined organizational structures, delegated financial authorities, standard operating procedures, and comprehensive risk management mechanisms. The Board, through the Board Audit Committee, regularly reviews the design and operational effectiveness of these internal controls. This oversight is supported by an independent Internal Audit function that executes periodic risk-based audit plans, evaluates operational efficiencies, and directly reports its findings and recommendations to the Audit Committee.

Based on continuous evaluations and reports presented by management, the Internal Audit department, and the external auditors, the Directors confirm that the Company's system of internal financial controls is sound in design, has been effectively implemented, and is operating efficiently throughout the financial year ended June 30, 2026.

GENDER DIVERSITY

At Matco Foods Limited, we consider gender diversity and inclusion a strategic imperative, fundamental to our long-term success and resilience. We recognize that a diverse workforce, representing a wide spectrum of perspectives and experiences, drives superior decision-making, fosters innovation, and enhances our competitiveness in a globalized economy.

An equality-based culture is not merely a social goal; it is a catalyst for growth. We are dedicated to cultivating a safe, inclusive, and respectful workplace where all employees feel valued and empowered, built on the principle of providing equal opportunities to all genders at every level.

RISK MANAGEMENT

The Board of Directors is ultimately responsible for the Company's risk management framework and for determining the nature and extent of the principal risks it is willing to take in achieving its strategic objectives. This responsibility is executed through a clear governance structure and a dynamic Enterprise Risk Management (ERM) system.

Governance and Oversight

- The Board of Directors holds ultimate responsibility for overseeing the risk management framework and monitoring the Company's exposure to potential risks.
- The Board Audit Committee provides dedicated oversight, ensuring the ERM methodology adopted by the Board is effectively implemented and maintained across the organization.
- Senior Management is tasked with the day-to-day identification, evaluation, and management of risks within their respective functional areas, operating under the Board's supervision.

Risk Management Process

- Identification and Assessment: Systematically identifying, assessing, and evaluating risks that could impact the business.
- Mitigation: When a significant risk is identified, timely and effective mitigation measures are implemented, including upgrading Standard Operating Procedures (SOPs), process re-engineering, and a commitment to continuous operational improvement.
- Monitoring and Review: The effectiveness of mitigation actions is closely monitored, and the overall risk landscape is regularly reviewed to ensure the Company's resilience.
- This structured approach to risk management empowers the Company to navigate uncertainty with confidence and protect shareholder value.

COMPLIANCE WITH CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The requirements of the Code of Corporate Governance set out by the Pakistan Stock Exchange in its Listing

Regulations, relevant for the year ended June 30, 2026, have been adopted by the Company and have been duly complied with. A statement to this effect is annexed to the report.

In compliance with the provisions of the Code, the Board members are pleased to place the following statement on record:

- The financial statements prepared by the management of the Company present its state of affairs fairly, the results of its operations, cash flows, and changes in equity.
- The Company has maintained proper books of accounts.
- Appropriate accounting policies have been consistently applied in the preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of financial statements.
- The system of internal control is sound in design and has been effectively implemented and monitored.
- There are no doubts about the Company's ability to continue as a going concern.
- There has been no material departure from the best practices of corporate governance, as detailed in the listing regulations.
- Summary of key operational and financial data for the last six years is annexed to this annual report.
- Information about taxes and levies is given in the notes to and forming part of the financial statements.
- There is no likelihood of any delayed payments or default in respect of all loans availed by the Company.

CORPORATE RESTRUCTURING AND EXPANSION FINANCING

Pursuant to the strategic reorganization sanctioned by the shareholders and regulatory authorities, the Company completed the formal carve-out of its Corn Starch and Consumer Foods divisions during the financial year ended June 30, 2026.

Matco Corn Products (Private) Limited (MCPPL)

MCPPL was incorporated on May 7, 2025 to house the commercial operations, manufacturing assets, and liabilities of the former Corn Starch Division.

- Scheme of Arrangement: The business transfer was executed under a Scheme of Arrangement pursuant to Sections 279 to 283 and 285(8) of the Companies Act, 2017, sanctioned by the Honourable High Court of Sindh through its order dated December 8, 2025, with an effective date of July 1, 2025.
- Asset Transfer and Share Issuance: Net assets aggregating PKR 1,215.04 million were transferred to MCPPL. Against this transfer consideration, MCPPL issued 121,503,981 ordinary shares of Rs. 10 each at par value to the Company, alongside an additional 18,800,000 ordinary shares issued subsequently against cash injection. As of June 30, 2026, MCPPL's authorized and paid-up share capital stood at PKR 1,500.00 million and PKR 1,403.14 million respectively, with Matco Foods Limited retaining 99.99% equity ownership.
- Convertible Expansion Financing: To support MCPPL's industrial scale-up, the Company entered into a structured financing agreement of PKR 750 million with Bank Alfalah. The agreement includes an option for Bank Alfalah to convert its financing into ordinary share equity of MCPPL, subject to requisite regulatory and corporate approvals. The proceeds are earmarked to fund the expansion of MCPPL's corn wet-milling capacity at its Allama Iqbal Industrial City (M-3 Special Economic Zone) facility in Faisalabad from 200 tons per day to 300 tons per day, with the balance deployed toward short-term debt reprofiling.
- Storage Silo Islamic Financing: In addition, MCPPL secured a PKR 350 million long-term Islamic financing facility during the year to finance the import, construction, and commissioning of modern grain storage silos and related handling systems at its Faisalabad plant.

Falak Foods Limited (FFL)

To establish a dedicated corporate platform for the consumer packaged foods, spices, and recipe mixes business:

- Corporate Conversion and Business Transfer: Matco Marketing (Private) Limited was renamed Falak Foods (Private) Limited on May 7, 2025, and was subsequently converted into a public unlisted company, Falak Foods Limited, on November 19, 2025. The operational carve-out and transfer of assets and liabilities were formalized through a Business Transfer Agreement executed on November 17, 2025, with an effective economic date of July 1, 2025.
- Net Assets and Rights Issues: Net assets of approximately PKR 353.78 million were transferred to FFL. During the year, FFL completed two successive rights issues totaling 83,181,050 ordinary shares at par value of Rs. 10 per share (aggregating PKR 831.81 million), comprising an initial rights issue of 36,000,000 shares (PKR 360 million) on January 20, 2026, and a second rights issue of 47,181,050 shares (PKR 471.81 million) on April 17, 2026.
- Capital Utilization and Ownership: Matco Foods Limited maintains 99.99% ownership in FFL. The rights issue proceeds were utilized to settle the business transfer consideration and finance the acquisition of dedicated land, civil infrastructure, and machinery for FFL's modern spice processing facility.

INDUSTRY OUTLOOK

Pakistan's rice export sector operated in a more demanding external environment during FY 2025-26 compared to the preceding financial year. Total national rice exports for the year were recorded at approximately USD 2.291 billion, down 31.7% from USD 3.353 billion in the corresponding period last year, with export volumes declining 26.2% to 4.292 million MT. This industry-wide contraction was primarily driven by India's re-entry and aggressive expansion in non-Basmati markets following the lifting of its non-Basmati white rice export ban, which intensified global price competition across commercial varieties.

Within this environment, Pakistan's Basmati segment demonstrated notable resilience. National Basmati export volumes remained broadly stable at 794,638 MT (FY 2024-25: 808,069 MT, down 1.7%), while export value grew by 1.5% to USD 843.0 million (FY 2024-25: USD 830.6 million). This resilience reflects sustained international demand for Pakistan's premium Basmati in quality-conscious markets across the European Union, the United Kingdom, and the Middle East. It also validates the industry's strategic shift toward quality differentiation, organic certification, and direct, traceable farm-level supply chains, such as the model built by Matco Foods through its Kissan Dost Program.

Looking ahead, the rice industry is well-positioned for sustainable recovery by maintaining its focus on premium product positioning, exploring emerging export destinations in Africa and East Asia, and adopting climate-smart farming techniques. These strategic initiatives are expected to reinforce Pakistan's long-term export competitiveness, providing distinct commercial advantages to established players like Matco Foods that have built institutionalized supply chains, international quality certifications, and enduring customer relationships.

FUTURE OUTLOOK

Pakistan's broader macroeconomic environment continued to show signs of stabilization during FY 2025-26, supported by structural fiscal consolidation, external account stability under the IMF Extended Fund Facility (EFF), and improved foreign exchange reserves. The State Bank of Pakistan has maintained its benchmark policy rate at 11.50% (down substantially from peak levels of 22%), structurally easing borrowing costs for corporate businesses while remaining focused on medium-term price stability.

Nonetheless, external debt servicing requirements and the lingering supply-chain effects of the 2025 monsoon floods across the agricultural belt continue to require proactive risk management. For the agro-industrial sector, while agricultural commodity prices remain sensitive to seasonal crop yields, the sustained international preference for premium Basmati, paired with robust domestic demand for branded consumer foods and specialty industrial ingredients, offers significant commercial upside.

Matco Foods Limited enters FY 2026-27 on a significantly strengthened operational and financial footing. The corporate restructuring completed during the year has established focused, agile, and well-capitalized platforms in Matco Corn Products (Private) Limited (MCPPL) and Falak Foods Limited (FFL). Concurrently, the parent company's core Rice and Rice Glucose operations stand to benefit from lower financing rates, expanding domestic consumer reach, and sustained earnings from its life-science associate, Barentz Pakistan.

Supported by disciplined cost optimization, diversified product portfolios across industrial ingredients and consumer foods, and a resilient balance sheet, the Board of Directors remains confident that the Group is well positioned to build upon the record consolidated profitability achieved in FY 2025-26 and to continue delivering sustainable, long-term value to all stakeholders.

RELATED PARTY TRANSACTIONS

The details of all related party transactions, including those arising from the transfer of the Corn Starch and Falak Foods businesses to MCPPL and FFL respectively, have been provided in the notes to the financial statements. The Board confirms that all related party transactions during the year were carried out on an arm's length basis.

TRADING IN SHARES OF THE COMPANY

The following trade in the shares of the Company was carried out by the Directors, Executives, and Related Parties during the year under review:

Director/Related Party	Number of Shares	Nature of Transaction
Mr. Jawed Ali Ghori	24,020,820	Gifted Out
Mr. Faizan Ali Ghori	8,006,940	Gifted In
Mr. Faizan Ali Ghori	40,000	Purchased
Mrs. Faryal Murtaza	4,003,470	Gifted In
Mr. Kamran Rashid	1,020	Purchased

ACKNOWLEDGEMENT

The Board of Directors expresses its sincere appreciation to the management and employees across all Group entities for their dedication, professionalism, and hard work during a year of significant corporate transformation. On behalf of the Board, we also extend our profound gratitude to our valued shareholders, customers, distributors, dealers, banking partners, and farming communities for their continued trust and confidence. The Board also thanks the Government of Pakistan, regulatory authorities, and financial institutions for their continued guidance, cooperation, and support. Their ongoing support remains vital as we collectively pursue the Group's growth and long-term success.

Khalid Sarfaraz Ghori
Chief Executive / Director

Faizan Ali Ghori
Director

Karachi: August 28, 2026

Gender Pay Gap Statement Under Circular 10 of 2024

Following is the gender pay gap calculated for the year ended June 30, 2026:

1. Mean Gender Pay Gap: 38.75
2. Median Gender Pay Gap: 66.89

Khalid Sarfaraz Ghori
Chief Executive / Director

Karachi: August 28, 2026

KEY OPERATING AND FINANCIAL DATA FOR SIX YEAR FROM 2021 to 2026
FINANCIAL SUMMARY

	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
	----------Rupees----------					
EQUITY AND LIABILITIES						
Share capital and reserves						
Authorised capital	**2,000,000,000**	2,000,000,000	2,000,000,000	2,000,000,000	2,000,000,000	2,000,000,000
Issued, subscribed and paid up share capital	**1,224,006,980**	1,224,006,980	1,224,006,980	1,224,006,980	1,224,006,980	1,224,006,980
Capital reserve	**680,467,220**	680,467,220	680,467,220	680,467,220	680,467,220	680,467,220
Unappropriated profit	**3,815,957,867**	3,474,859,001	2,888,861,750	3,171,666,606	2,723,394,977	2,287,144,791
	5,720,432,067	5,379,333,201	4,793,335,950	5,076,140,806	4,627,869,177	4,191,618,991
Surplus on revaluation of property, plant and equipment - net of tax	**4,430,387,651**	5,023,576,249	5,194,285,910	2,408,823,880	2,433,901,302	2,459,499,494
Unrealized loss on revaluation on investment at fair value through OCI	**-**	-	-	(818,735)	(3,390,337.00)	-
Total shareholders' equity	**10,150,819,718**	10,402,909,450	9,987,621,860	7,484,145,951	7,058,380,142	6,651,118,485
Non-current liabilities						
Long-term finances-secured	**340,110,380**	1,117,426,558	1,475,635,466	1,756,572,205	1,582,432,193	492,910,736
Lease liabilities	**166,227,998**	298,193,413	172,253,368	180,641,166	175,602,488	126,630,601
Deferred liabilities	**418,720,021**	800,313,891	980,817,481	308,763,797	251,713,331	221,515,463
Deferred grant	**-**	-	-	-	-	952,280
Deferred income	**-**	-	-	-	-	-
Total non-current liabilities	**925,058,399**	2,215,933,862	2,628,706,315	2,245,977,168	2,009,748,012	842,009,080
Current liabilities						
Trade and other payables	**3,735,603,349**	2,915,485,238	2,375,995,644	1,848,557,183	671,152,778	519,888,056
Advance from customers - secured	**302,364,203**	386,343,891	430,489,596	297,506,811	22,612,550	35,747,606
Accrued mark-up	**384,093,182**	268,460,997	560,017,210	368,363,511	120,739,263	57,877,929
Due to related party	**137,438,193**	2,085,652	6,563,777	6,807,598	10,555,958	7,865,756
Short-term borrowings-secured	**15,137,659,765**	13,330,527,469	11,123,990,753	8,416,681,873	6,979,644,808	5,533,005,240
Current portion of deferred grant	**-**	-	-	-	1,561,352	6,176,233
Current portion of long term finances-secured	**195,875,249**	354,834,825	359,121,960	323,293,242	172,857,144	175,076,206
Current portion of lease liabilities	**58,790,398**	84,940,254	38,071,886	36,287,024	27,634,388	23,644,793
Unpaid Dividend	**925,872**	933,712	28,495,996	19,286,277	783,668	787,654
Taxation-net	**-**	-	-	-	5,131,962	-
Total current liabilities	**19,952,750,211**	17,343,612,038	14,922,746,822	11,316,783,519	8,012,673,871	6,360,069,473
Total liabilities	**20,877,808,610**	19,559,545,900	17,551,453,137	13,562,760,687	10,022,421,883	7,202,078,553
Contingencies and commitments						
Total equity and liabilities	**31,028,628,328**	29,962,455,350	27,539,074,997	21,046,906,638	17,080,802,025	13,853,197,038
Non-current assets						
Property, plant and equipment	**7,695,729,095**	10,983,120,404	11,419,860,903	7,741,823,327	6,569,614,069	4,907,931,000
Right-of-use assets	**231,229,194**	380,601,893	239,635,175	243,532,862	235,566,923	171,532,871
Intangible assets	**-**	-	-	-	-	-
Long-term deposits	**18,104,549**	20,708,550	19,708,550	17,476,970	16,759,174	16,322,284
Long-term investments	**2,290,533,018**	55,682,707	55,582,707	65,309,617	62,738,015	55,582,707
Total non-current assets	**10,235,595,856**	11,440,113,554	11,734,787,335	8,068,142,776	6,884,678,181	5,151,368,862
Current assets						
Stores, spares and loose tools	**216,298,361**	325,001,757	277,847,378	105,323,099	86,091,117	70,444,301
Stock in trade	**16,129,042,135**	13,668,047,066	11,613,570,893	9,574,431,337	7,662,053,984	7,171,280,359
Trade debts	**1,654,934,710**	1,957,416,609	2,334,768,358	2,194,183,664	1,818,339,385	1,041,124,344
Loans and advances	**457,400,990**	1,756,068,798	1,009,946,411	514,850,992	155,031,810	103,660,064
Trade deposits and short term prepayments	**215,158,891**	31,392,456	27,920,651	15,042,533	10,683,047	10,130,679
Short-term investment	**376,200,000**	1,200,000	1,200,000	4,222,323	4,254,742	1,579,910
Sales tax refundable	**25,000,000**	25,000,000	25,000,000	64,935,578	105,056,731	123,598,158
Due from related parties	**755,022,322**	38,421,807	50,326,380	81,821,177	51,046,611	43,366,395
Taxation - net	**420,075,717**	366,351,330	106,288,895	64,956,818	-	31,683,482
Cash and bank balances	**543,899,346**	353,441,973	357,418,696	358,996,341	303,566,417	104,960,484
Total current assets	**20,793,032,472**	18,522,341,796	15,804,287,662	12,978,763,862	10,196,123,844	8,701,828,176
Total assets	**31,028,628,328**	29,962,455,350	27,539,074,997	21,046,906,638	17,080,802,025	13,853,197,038

FINANCIAL SUMMARY

	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
	----------Rupees----------					
Sales - net	**16,478,176,298**	26,654,376,270	27,695,667,805	19,985,401,101	12,375,920,766	10,556,620,789
Cost of sales	**(14,018,295,493)**	(23,308,052,386)	(24,524,645,802)	(17,532,145,553)	(11,056,103,781)	(9,909,427,766)
GROSS PROFIT	**2,459,880,805**	3,346,323,884	3,171,022,003	2,453,255,548	1,319,816,985	647,193,023
Selling and distribution expenses	**(398,553,981)**	(529,596,131)	(590,691,407)	(355,178,974)	(229,279,801)	(185,997,143)
Administrative expenses	**(746,368,914)**	(817,341,017)	(681,528,249)	(564,506,396)	(356,460,731)	(309,688,284)
	(1,144,922,895)	(1,346,937,148)	(1,272,219,656)	(919,685,370)	(585,740,532)	(495,685,427)
OPERATING PROFIT	**1,314,957,910**	1,999,386,736	1,898,802,347	1,533,570,178	734,076,453	151,507,596
Finance cost	**(1,515,027,579)**	(1,854,110,081)	(2,243,877,030)	(1,182,362,299)	(387,872,994)	(272,830,931)
Other income	**554,067,873**	90,058,387	86,370,402	53,694,455	19,789,701	77,029,758
Exchange gain - net	**73,496,190**	289,168,393	190,389,508	412,369,039	202,334,249	65,215,796
Provision for worker's welfare fund	**(7,990,549)**	(9,803,803)	-	(15,276,100)	(10,622,942)	(391,070)
Provision for worker's profit participation fund	**(19,976,374)**	(24,509,506)	-	(38,190,251)	(26,557,356)	(977,674)
PROFIT BEFORE TAX	**399,527,471**	490,190,126	(68,314,773)	763,805,022	531,147,111	19,553,475
Income tax expense	**(139,084,178)**	(76,292,812)	(194,151,103)	(208,187,001)	(108,731,143)	(80,420,184)
PROFIT / (LOSS) FOR THE YEAR	**260,443,293**	413,897,314	(262,465,876)	555,618,021	422,415,968	(60,866,709)
BASIC EARNING / (LOSS) PER SHARE	**2.13**	3.38	(2.14)	4.54	3.45	(0.50)

RATIO ANALYSIS

Profitability and Operating Ratios	UoM	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
Gross profit	Percent	**14.93%**	12.55%	11.45%	12.28%	10.66%	6.13%
Net profit to sales	Percent	**1.58%**	1.55%	-0.95%	2.78%	3.41%	-0.58%
EBITDA margins to sales	Percent	**10.89%**	10.53%	8.72%	9.88%	8.01%	3.89%
Operating leverage	Percent	**10.89%**	10.53%	8.72%	9.88%	8.01%	3.89%
Return on equity	Percent	**2.57%**	3.98%	-2.63%	7.42%	5.98%	-0.92%
Return on capital employed	Percent	**11.87%**	15.84%	15.05%	15.76%	8.09%	2.02%

Liquidity ratios	UoM	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
Current ratio	Times	**1.04**	1.07	1.06	1.15	1.27	1.37
Quick / Acid test ratio	Times	**0.11**	0.13	0.18	0.23	0.26	0.18
Cash to current liabilities	Times	**0.03**	0.02	0.02	0.03	0.04	0.02
Cash flows from operations to sales (Operating cash flow / Net sales)	Percent	**-5%**	-6%	-6%	0%	-3%	-5%

Activity / Turnover Ratios	UoM	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
Inventory turnover	Times	**0.92**	1.80	2.27	2.01	1.48	1.42
No. of days in inventory	Days	**396.74**	202.78	160.79	181.59	246.62	257.04
Debtors turnover	Times	**9.12**	12.42	12.23	9.96	8.66	8.89
No. of days in receivables	Days	**40.02**	29.39	29.84	36.65	42.15	41.06
Creditors turnover	Times	**4.22**	8.81	11.61	13.92	18.57	12.91
No. of days in payables	Days	**86.49**	41.43	31.44	26.22	19.66	28.27
Total assets turnover	Times	**0.53**	0.89	1.01	0.95	0.72	0.76
Fixed assets turnover	Times	**2.14**	2.43	2.43	2.58	1.88	2.15
Operating cycle	Days	**436.76**	232.17	190.64	218.24	288.77	298.10

Investment / Market Ratios	UoM	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
Earning per share	Rs.	**2.13**	3.38	(2.14)	4.54	3.45	(0.50)
Cash dividend per share	Rs.	**-**	-	-	1.50	-	0.45
Dividend	Percent	**0.00%**	0.00%	0.00%	15.00%	0.00%	4.50%
Market value per share as at June 30	Rs.	**47.38**	49.10	27.07	27.23	24.92	41.05
Price earning (Market value per share / EPS)	Times	**22.24**	14.53	(12.65)	6.00	7.22	(82.10)
Price to book ratio	Times	**0.57**	0.58	0.33	0.45	0.43	0.76
Dividend yield	Percent	**0.00%**	0.00%	0.00%	5.51%	0.00%	1.10%
Dividend payout	Percent	**-**	-	-	0.33	-	(0.90)
Dividend cover	Times	**-**	-	-	3.03	-	(1.11)
Bonus shares issued	Rs.	**-**	-	-	-	-	-
Bonus per share	Percent	**-**	-	-	-	-	-
Break-up value per share without surplus on revaluation of property, plant and equipment	Rs.	**46.74**	43.95	39.16	41.46	37.78	34.25
Break-up value per share with surplus on revaluation of property, plant and equipment	Rs.	**82.93**	84.99	81.60	61.14	57.67	54.34

Capital Structure Ratios	UoM	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21
Financial leverage	Times	**2.06**	1.88	1.76	1.81	1.42	1.08
Debt to equity	Percent	**10 : 90**	20 : 80	23 : 77	26 : 74	24 : 76	14 : 86
Interest cover	Times	**0.87**	1.08	0.85	1.30	1.89	0.56

VERTICAL ANALYSIS

Statement of Financial Position	2025-26		2024-25		2023-24		2022-23		2021-22		2020-21	
	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%
Property, Plant & Equipment	7,695,729,095	24.8%	10,983,120,404	37%	11,419,860,903	41%	7,741,823,327	37%	6,569,614,069	38%	4,907,931,000	35%
Right-of-use assets	231,229,194	0.7%	380,601,893	1%	239,635,175	1%	243,532,862	1%	235,566,923	1%	171,532,871	1%
Other Non-Current Assets	2,308,637,567	7.4%	76,391,257	0%	75,291,257	0%	82,786,587	0%	79,497,189	0%	71,904,991	1%
Current Assets	20,793,032,472	67.0%	18,522,341,796	62%	15,804,287,662	57%	12,978,763,862	62%	10,196,123,844	60%	8,701,828,176	63%
Total Assets	31,028,628,328	100%	29,962,455,350	100%	27,539,074,997	100%	21,046,906,638	100%	17,080,802,025	100%	13,853,197,038	100%
Shareholders' Equity	10,150,819,718	32.7%	10,402,909,450	35%	9,987,621,860	36%	7,484,145,951	36%	7,058,380,142	41%	6,651,118,485	48%
Non-Current Liabilities	925,058,399	3.0%	2,215,933,862	7%	2,628,706,315	10%	2,245,977,168	11%	2,009,748,012	12%	842,009,080	6%
Current Liabilities	19,952,750,211	64.3%	17,343,612,038	58%	14,922,746,822	54%	11,316,783,519	54%	8,012,673,871	47%	6,360,069,473	46%
Total Shareholders' Equity & Liabilities	31,028,628,328	100%	29,962,455,350	100%	27,539,074,997	100%	21,046,906,638	100%	17,080,802,025	100%	13,853,197,038	100%

Statement of Comprehensive Income	2025-26		2024-25		2023-24		2022-23		2021-22		2020-21	
	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%	Rs.	%
Net Sales	16,478,176,298	100%	26,654,376,270	100%	27,695,667,805	100%	19,985,401,101	100%	12,375,920,766	100%	10,556,620,789	100%
Cost of Sales	14,018,295,493	-85%	23,308,052,386	-87%	24,524,645,802	-89%	17,532,145,553	-88%	11,056,103,781	-89%	9,909,427,766	-94%
Gross Profit	2,459,880,805	15%	3,346,323,884	13%	3,171,022,003	11%	2,453,255,548	12%	1,319,816,985	11%	647,193,023	6%
Operating Profit	1,314,957,910	8%	1,999,386,736	8%	1,898,802,347	7%	1,533,570,178	8%	734,076,453	6%	151,507,596	1%
Profit Before Taxation	399,527,471	2%	490,190,126	2%	(68,314,773)	0%	763,805,022	4%	531,147,111	4%	19,553,475	0%
Profit for the year	260,443,293	2%	413,897,314	2%	(262,465,876)	-1%	555,618,021	3%	422,415,968	3%	(60,866,709)	-1%

HORIZONTAL ANALYSIS

Statement of Financial Position	2025-26 Rs.	%	2024-25 Rs.	%	2023-24 Rs.	%	2022-23 Rs.	%	2021-22 Rs.	%	2020-21 Rs.	%
Property, Plant & Equipment	7,695,729,095	-30%	10,983,120,404	-4%	11,419,860,903	48%	7,741,823,327	18%	6,569,614,069	34%	4,907,931,000	-1%
Right-of-use assets	231,229,194	-39%	380,601,893	59%	239,635,175	-2%	243,532,862	3%	235,566,923	37%	171,532,871	7%
Other Non-Current Assets	2,308,637,567	2922%	76,391,257	1%	75,291,257	-9%	82,786,587	4%	79,497,189	11%	71,904,991	5%
Current Assets	20,793,032,472	12%	18,522,341,796	17%	15,804,287,662	22%	12,978,763,862	27%	10,196,123,844	17%	8,701,828,176	0%
Total Assets	31,028,628,328	4%	29,962,455,350	9%	27,539,074,997	31%	21,046,906,638	23%	17,080,802,025	23%	13,853,197,038	0%
Shareholders' Equity	10,150,819,718	-2%	10,402,909,450	4%	9,987,621,860	33%	7,484,145,951	6%	7,058,380,142	6%	6,651,118,485	-2%
Non-Current Liabilities	925,058,399	-58%	2,215,933,862	-16%	2,628,706,315	17%	2,245,977,168	12%	2,009,748,012	139%	842,009,080	16%
Current Liabilities	19,952,750,211	15%	17,343,612,038	16%	14,922,746,822	32%	11,316,783,519	41%	8,012,673,871	26%	6,360,069,473	0%
Total Shareholders' Equity & Liabilities	31,028,628,328	4%	29,962,455,350	9%	27,539,074,997	31%	21,046,906,638	23%	17,080,802,025	23%	13,853,197,038	0%

Statement of Comprehensive Income	2025-26 Rs.	%	2024-25 Rs.	%	2023-24 Rs.	%	2022-23 Rs.	%	2021-22 Rs.	%	2020-21 Rs.	%
Net Sales	16,478,176,298	-38%	26,654,376,270	-4%	27,695,667,805	39%	19,985,401,101	61%	12,375,920,766	17%	10,556,620,789	-6%
Cost of Sales	14,018,295,493	-40%	23,308,052,386	-5%	24,524,645,802	40%	17,532,145,553	59%	11,056,103,781	12%	9,909,427,766	-4%
Gross Profit	2,459,880,805	-26%	3,346,323,884	6%	3,171,022,003	29%	2,453,255,548	86%	1,319,816,985	104%	647,193,023	-36%
Operating Profit	1,314,957,910	-34%	1,999,386,736	5%	1,898,802,347	24%	1,533,570,178	109%	734,076,453	385%	151,507,596	-72%
Profit Before Taxation	399,527,471	-18%	490,190,126	-818%	(68,314,773)	-109%	763,805,022	44%	531,147,111	2616%	19,553,475	-92%
Profit for the year	260,443,293	-37%	413,897,314	-258%	(262,465,876)	-147%	555,618,021	32%	422,415,968	-794%	(60,866,709)	-140%

Pattern of Shareholding
as at June 30, 2026

S.No.	Folio #	Name of Shareholder	Number of shares	Percentage
Directors, Chief Executive Officer and their spouse(s) and minor children				
1	07054-5627	SYED KAMRAN RASHID	100	0.00
2	07054-12946	SYED KAMRAN RASHID	1,020	0.00
3	01826-107011	SAFWAN KHALID GHORI	211,750	0.17
4	03277-80034	FAIZAN ALI GHORI	9,246,390	7.55
5	03277-80043	JAWED ALI GHORI	1	0.00
6	03277-80045	KHALID SARFARAZ GHORI	24,031,271	19.63
7	03277-80048	NUZHAT KHALID GHORI	448,875	0.37
8	03277-80052	NAHEED JAWED	448,875	0.37
9	03277-88198	MURTAZA MAHFOOZ TALIB	336,821	0.28
10	03277-89894	MOHAMMAD MOHSIN	500	0.00
11	03277-99607	FARYAL MURTAZA	4,003,970	3.27
12	10629-114697	ABDUL SAMAD KHAN	500	0.00
13	10629-221492	UMME HABIBAH	2,500	0.00
		13	**38,732,573**	**31.64**
Associated companies, undertakings and related parties				
1	00547-8404	INTERNATIONAL FINANCE CORPORATION	18,360,109	15.00
2	03277-80047	SADAF TARIQ	24,480,146	20.00
		2	**42,840,255**	**35.00**
NIT and ICP				
1	12120-28	CDC - TRUSTEE NIT-EQUITY MARKET OPPORTUNITY FUND	159,663	0.13
		1	**159,663**	**0.13**
Banks Development Financial Institutions, Non-Banking Financial Institutions		**0**	**-**	**-**
Insurance Companies		**0**	**-**	**-**
Modarabas and Mutual Funds				
1	16410-29	ABA ALI HABIB SECURITIES (PVT) LIMITED - MF	5,000	0.00
		1	**5,000**	**0.00**
General Public Foreign		**75**	**354,571**	**0.29**
Foreign Companies		**0**	**-**	**-**
Others		**23**	**2,375,917**	**1.94**
General Public Local		**3,221**	**37,932,719**	**30.99**
Total		**3,336**	**122,400,698**	**100**

Pattern of Shareholding
as at June 30, 2026

# Of Shareholders	Shareholder's Slab			Total Shares Held
868	1	to	100	23,332
531	101	to	500	175,014
645	501	to	1000	473,284
818	1001	to	5000	1,981,282
204	5001	to	10000	1,576,306
86	10001	to	15000	1,060,042
42	15001	to	20000	761,035
30	20001	to	25000	695,642
17	25001	to	30000	484,701
9	30001	to	35000	299,832
7	35001	to	40000	268,865
5	40001	to	45000	216,296
8	45001	to	50000	392,675
2	50001	to	55000	105,950
1	55001	to	60000	56,500
1	60001	to	65000	61,000
3	65001	to	70000	207,579
4	70001	to	75000	288,809
5	75001	to	80000	388,233
2	80001	to	85000	166,548
2	85001	to	90000	176,124
1	90001	to	95000	90,705
6	95001	to	100000	596,719
2	100001	to	105000	205,002
1	120001	to	125000	122,000
2	125001	to	130000	260,000
2	145001	to	150000	298,738
2	155001	to	160000	317,663
1	165001	to	170000	169,772
1	170001	to	175000	173,780
1	190001	to	195000	191,001
2	195001	to	200000	400,000
1	210001	to	215000	211,750
1	215001	to	220000	216,100
1	265001	to	270000	266,367
1	270001	to	275000	274,000
1	280001	to	285000	285,000
1	290001	to	295000	290,504
1	335001	to	340000	336,821
1	350001	to	355000	350,342
1	395001	to	400000	400,000
1	400001	to	405000	403,954
1	420001	to	425000	425,000
3	445001	to	450000	1,347,750
1	495001	to	500000	500,000
1	585001	to	590000	587,100
1	645001	to	650000	648,000
1	4000001	to	4005000	4,003,970
1	4010001	to	4015000	4,012,845
1	8155001	to	8160000	8,156,940
1	9245001	to	9250000	9,246,390
1	10880001	to	10885000	10,881,910
1	18360001	to	18365000	18,360,109
1	24030001	to	24035000	24,031,271
1	24480001	to	24485000	24,480,146
3,336				**122,400,698**

Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019

Name of Company: MATCO FOODS LIMITED

Year Ended: June 30, 2026

The Company has complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) in the following manner:

1. The total number of directors is nine as per the following:

a. Male: 7

b. Female: 2

2. The composition of the Board is as follows:

Category	Name
a) Independent Directors	Syed Kamran Rashid
	Mr. Abdul Samad Khan
	Ms. Umme Habibah
	Mr. Mohammad Mohsin
b) Other Non-executive Directors	Mr. Jawed Ali Ghori
	Mrs. Faryal Murtaza
c) Executive Directors	Mr. Khalid Sarfaraz Ghori
	Mr. Faizan Ali Ghori
	Mr. Safwan Khalid Ghori
d) Female Directors	Ms. Umme Habibah
	Mrs. Faryal Murtaza

3. The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company (excluding the listed subsidiaries of listed holding companies where applicable).

4. The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.

5. The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.

6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board/shareholders as empowered by the relevant provisions of the Act and these Regulations.

7. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of the Act and the Regulations with respect to frequency, recording, and circulating minutes of meetings of the Board.

8. The Board of Directors has a formal policy and transparent procedures for remuneration of Directors in accordance with the Act and these Regulations.

9. The Board remained fully compliant with the provision with regard to their directors' training program.

10. The Board has approved the appointment of Chief Financial Officer, Company Secretary, and Head of Internal Audit, including their remuneration and terms and conditions of employment, and complied with relevant requirements of the Regulations.

11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before the approval of the Board.

12. The Board has formed the following Committees that are required under the Code. The Committees comprise of members as given below:

Audit Committee	Syed Kamran Rashid – Chairman
	Mr. Abdul Samad Khan
	Mr. Mohammad Mohsin
HR and Remuneration Committee	Ms. Umme Habibah – Chairman
	Mr. Jawed Ali Ghori
	Mr. Khalid Sarfaraz Ghori
	Mrs. Faryal Murtaza
	Mr. Faizan Ali Ghori

a. Risk Management Committee: (No separate committee formed, as its issues are deliberated in Board meetings).

b. Nomination Committee (No separate committee formed, as its issues are deliberated in Board meetings).

13. The terms of reference of the aforesaid committees have been formed, documented, and advised to the committees for compliance.

14. The frequency of meetings of the committees were as per following:

a. Audit Committee – 04 Quarterly Meetings; 01 emergent meeting.

b. HR and Remuneration Committee – 01 Annual Meeting

15. The Board has set up an effective internal audit function. The Head of Internal Audit is considered suitably qualified and experienced for the purpose and is conversant with the policies and procedures of the Company.

16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review Program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or Director of the Company.

17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard.

18. To address sustainability risks and opportunities, the Board has assigned the responsibility to an existing board committee (i.e., the Audit Committee). The Committee provides governance and oversight in relation to the Company's initiatives on environmental, social and governance matters and ensure compliance with relevant laws pertaining to it.

19. We confirm that all other requirements of Regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with.

Jawed Ali Ghori
Chairman

Khalid Sarfaraz Ghori
Chief Executive / Director

Karachi: August 28, 2026

Grant Thornton

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INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of Matco Foods Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Matco Foods Limited (the Company) for the year ended June 30, 2026 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2026.

Grant Thornton Anjum Rahman

Chartered Accountants

Karachi

Dated: September 18, 2026
UDIN: CR202610093KEX4Ivfl7

Grant Thornton

INDEPENDENT AUDITOR'S REPORT
To the members of Matco Foods Limited

Grant Thornton Anjum Rahman
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Report on the Audit of the Unconsolidated Financial Statements

Opinion

We have audited the annexed unconsolidated financial statements of **Matco Foods Limited** (the Company), which comprise the unconsolidated statement of financial position as at June 30, 2026, and the unconsolidated statement of profit or loss, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity, the unconsolidated statement of cash flows for the year then ended, and notes to the unconsolidated financial statements, including a summary of material accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the unconsolidated statement of financial position, the unconsolidated statement of profit or loss, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2026 and of the profit and other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Unconsolidated Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the unconsolidated financial statements of the current period. These matters were addressed in the context of our audit of the unconsolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Grant Thornton

Following are the Key audit matters:

S. No.	Key audit matters	How the matters were addressed in our audit
1.	**Valuation of Stock in Trade** As at June 30, 2026, the Company held stock in trade amounting to Rs. 16,129 million as disclosed in note 23 of unconsolidated financial statements. The stock in trade account for 77.57% of the total current assets. The value of stock is based on the purchase price using weighted average method. Therefore, the Company is exposed to the risk of valuation of stock in trade as a result of volatility in prices. The Company is required to measure its stock in trade at the lower of cost and net realizable value (NRV). There is an element of judgement involved relating to the valuation, which is required for the estimation of the NRV and allowance for slow-moving and obsolete stock in trades. Such estimation is made after taking into consideration factors such as movement in prices, current and expected future market demands and pricing competitions. This was the key audit mater because of its materiality and significance in terms of judgments involved in estimating the NRV of underlying inventories.	As part of our audit, we have performed the following audit procedures: • Attended the stock counts at locations to observe the stock count process and evaluate the condition of stock in trade. • Tested the valuation method used by the management in valuation of stock in trade. • Inspected on sample basis specific purchases with underlying supporting documents. • Evaluated the appropriateness of the basis and processes used by management in determining the net realizable value of stock in trade. • Performed testing on sample of items to assess the NRV of the inventories held and evaluating the adequacy of provision for slow moving and obsolete stock. • Evaluated the adequacy of the disclosures on stock in trade in the unconsolidated financial statements.
2	**Corporate Restructuring – Carve-out and Transfer of Business Segments to Subsidiaries** During the year, the Company carried out a comprehensive corporate restructuring as disclosed in note 1.2 of the unconsolidated financial statements whereby its Corn Starch business, segment was carved out and transferred to Matco Corn Products (Private)	As part of our audit, we have performed the following audit procedures: • Obtained and read the Scheme of Arrangement, the Court sanction order and the Business Transfer Agreement to understand the terms, conditions and effective date of the restructuring.

	Limited pursuant to a Scheme of Arrangement under Sections 279 to 283 and 285(8) of the Companies Act, 2017, sanctioned by the Honorable Sindh High Court, and its Falak Foods (Masala) business segment was transferred to Falak Foods Limited under a Business Transfer Agreement, both effective July 1, 2025. We identified this as a key audit matter because: • the transaction involved significant management judgment in determining the split of assets, liabilities, and equity attributable to each transferred segment; • management exercised judgment in selecting and applying the accounting policy for recognizing the transfer, given that both subsidiaries are entities under common control and the transaction therefore falls outside the scope of IFRS 3 'Business Combinations'; • the net assets transferred and the corresponding adjustments recorded in the Company's unconsolidated financial statements are material to the financial statements as a whole; and • the transaction is non-recurring in nature and involved a first-time application of judgment specific to this restructuring.	• Evaluated management's basis for determining the assets, liabilities, and equity components attributable to each transferred segment, and agreeing the amounts to the underlying pro forma split financial information and management's supporting workings. • Assessed the appropriateness of the accounting policy adopted by management for recognizing the transfer of net assets to the subsidiaries, and its consistent application in the unconsolidated financial statements. • Tested on a sample basis, the transfer of individual asset and liability balances to underlying records. • Verified the consideration recorded for the transfer, including the shares issued by the subsidiaries, and agreeing this to the Company's 'Long-Term Investments in Subsidiaries' balance. • Evaluated the adequacy of the disclosures made in the unconsolidated financial statements regarding the nature, terms, and financial effect of the restructuring.

Information other than the Unconsolidated Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the unconsolidated financial statements and our auditor's report thereon.

Our opinion on the unconsolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the unconsolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the unconsolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Unconsolidated Financial Statements

Management is responsible for the preparation and fair presentation of the unconsolidated financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of unconsolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the unconsolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Boards of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Unconsolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the unconsolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these unconsolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the unconsolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the unconsolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the unconsolidated financial statements, including the disclosures, and whether the unconsolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the unconsolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);

b) the unconsolidated statement of financial position, the unconsolidated statement of profit or loss, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;

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c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and

d) no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is **Khurram Jameel.**

Chartered Accountants

Karachi
Date: September 18, 2026

UDIN: AR202610093S8gKPy1hF

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENTS

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital	6.1	**2,000,000,000**	2,000,000,000
Issued, subscribed and paid up share capital	6.2	**1,224,006,980**	1,224,006,980
Capital reserve	7	**680,467,220**	680,467,220
Unappropriated profit		**3,815,957,867**	3,474,859,001
Surplus on revaluation of property, plant and equipment - net of tax	8	**4,430,387,651**	5,023,576,249
Total shareholders' equity		**10,150,819,718**	10,402,909,450
Non-current liabilities			
Long-term finances-secured	9	**340,110,380**	1,117,426,558
Lease liabilities	10	**166,227,998**	298,193,413
Deferred liabilities	11	**418,720,021**	800,313,891
Total non-current liabilities		**925,058,399**	2,215,933,862
Current liabilities			
Trade and other payables	12	**3,735,603,349**	2,915,485,238
Advance from customers - secured		**302,364,203**	386,343,891
Accrued mark-up	13	**384,093,182**	268,460,997
Due to related party	14	**137,438,193**	2,085,652
Short-term borrowings-secured	15	**15,137,659,765**	13,330,527,469
Current portion of long term finances-secured	9	**195,875,249**	354,834,825
Current portion of lease liabilities	10	**58,790,398**	84,940,254
Unpaid dividend	16	**925,872**	933,712
Total current liabilities		**19,952,750,211**	17,343,612,038
Total liabilities		**20,877,808,610**	19,559,545,900
Contingencies and commitments	17		
Total equity and liabilities		**31,028,628,328**	29,962,455,350

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori	M. Aamir Farooqui	Faizan Ali Ghori
Chief Executive Officer	Chief Financial Officer	Director

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
ASSETS			
Non-current assets			
Property, plant and equipment	18	**7,695,729,095**	10,983,120,404
Right-of-use assets	19	**231,229,194**	380,601,893
Intangible assets	20	**-**	-
Long-term deposits		**18,104,549**	20,708,550
Long-term investments	21	**2,290,533,018**	55,682,707
Total non-current assets		**10,235,595,856**	11,440,113,554
Current assets			
Stores, spares and loose tools	22	**216,298,361**	325,001,757
Stock in trade	23	**16,129,042,135**	13,668,047,066
Trade debts	24	**1,654,934,710**	1,957,416,609
Loans and advances	25	**457,400,990**	1,756,068,798
Trade deposits and short term prepayments	26	**215,158,891**	31,392,456
Short-term investment	27	**376,200,000**	1,200,000
Sales tax refundable	28	**25,000,000**	25,000,000
Due from related parties	29	**755,022,322**	38,421,807
Taxation and levies - net	30	**420,075,717**	366,351,330
Cash and bank balances	31	**543,899,346**	353,441,973
Total current assets		**20,793,032,472**	18,522,341,796
Total assets		**31,028,628,328**	29,962,455,350

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
Sales - net	32	**16,478,176,298**	26,654,376,270
Cost of sales	33	**(14,018,295,493)**	(23,308,052,386)
GROSS PROFIT		**2,459,880,805**	3,346,323,884
Selling and distribution expenses	34	**(398,553,981)**	(529,596,131)
Administrative expenses	35	**(746,368,914)**	(817,341,017)
		(1,144,922,895)	(1,346,937,148)
Operating profit		**1,314,957,910**	1,999,386,736
Finance cost	36	**(1,515,027,579)**	(1,854,110,081)
Other income	37	**554,067,873**	90,058,387
Exchange gain - net	38	**73,496,190**	289,168,393
Provision for workers' welfare fund	12.1	**(7,990,549)**	(9,803,803)
Provision for workers' profit participation fund	12.2	**(19,976,374)**	(24,509,506)
PROFIT/(LOSS) BEFORE LEVIES AND INCOME TAX		**399,527,471**	490,190,126
Levies - Final and Minimum Tax	39	**(183,278,629)**	(196,270,343)
Taxation	39	**44,194,451**	119,977,531
PROFIT FOR THE YEAR		**260,443,293**	413,897,314
EARNINGS PER SHARE - BASIC AND DILUTED	44	**2.13**	3.38

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
PROFIT FOR THE YEAR		**260,443,293**	413,897,314
OTHER COMPREHENSIVE INCOME			
Items that may be reclassified subsequently to the unconsolidated statement of profit or loss		-	-
Items that will not to be reclassified subsequently to the unconsolidated statement of profit or loss			
- Remeasurement of defined benefits obligation	11.2.5	-	1,390,276
- Surplus on revaluation of fixed assets - net of deferred tax		-	-
Other comprehensive income		-	1,390,276
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		**260,443,293**	415,287,590

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before levies and income tax		**399,527,471**	490,190,126
Adjustments for:			
Depreciation	18.1	**434,091,844**	747,898,001
Depreciation on right of use assets	19	**45,091,954**	59,005,008
Exchange gain - net		**(71,599,643)**	(278,386,233)
Provision for ECL	34	**17,286,609**	-
Provision for slow moving stock	23.1	**9,346,089**	3,886,895
Finance cost		**1,529,094,219**	1,870,995,041
Provision for staff gratuity	11.2.7	**-**	44,001,585
Gain on disposal of property, plant and equipment		**(239,707,518)**	(35,861,143)
		1,723,603,554	2,411,539,154
		2,123,131,025	2,901,729,280
Changes in working capital			
(Increase)/decrease in current assets			
Stores, spares and loose tools		**(97,840,769)**	(47,154,379)
Stock-in-trade		**(4,475,392,240)**	(2,058,363,068)
Trade debts - considered good		**(192,060,175)**	666,520,142
Loans and advances		**1,166,579,486**	(746,122,387)
Trade deposits and prepayments		**(183,766,435)**	(3,471,805)
Short-term investment		**(375,000,000)**	-
Sales tax refundable		**-**	-
Due from related parties		**889,162,306**	11,904,573
		(3,268,317,827)	(2,176,686,924)
Increase/(decrease) in current liabilities			
Trade and other payables		**1,500,599,646**	539,489,594
Due to related party		**358,783,321**	(4,478,125)
Advances from customers		**237,339,102**	(44,145,705)
		2,096,722,069	490,865,764
Cash generated from operations		**951,535,267**	1,215,908,120
Finance cost paid		**(1,406,049,205)**	(2,162,551,254)
Income taxes and levies paid		**(237,003,016)**	(405,826,958)
Gratuity paid	11.2	**(89,286,704)**	(153,643,190)
Net cash used in operating activities		**(780,803,658)**	(1,506,113,282)
CASH FLOWS FROM INVESTING ACTIVITIES			
Fixed capital expenditure including capital work in progress		**(173,101,646)**	(468,941,343)
Cash transfer to subsidiary under the scheme as per note 1.2	1.2	**(48,715,683)**	-
Proceeds from disposal of property, plant and equipment		**556,269,488**	240,252,500
Proceeds from sales of investment in shares		**-**	-
Long term investment		**(1,019,810,500)**	(100,000)
Long-term deposits		**2,604,001**	(1,000,000)
Net cash used in investing activities		**(682,754,340)**	(229,788,843)
Balance carried forward		**(1,463,557,998)**	(1,735,902,125)

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
Balance carried forward		**(1,463,557,998)**	(1,735,902,125)
CASH FLOWS FROM FINANCING ACTIVITIES			
Long-term finances - net		**(84,597,672)**	(362,496,043)
Lease liabilities paid during the year		**(66,614,866)**	(73,770,827)
Dividend paid		**(7,840)**	(27,562,284)
Short-term borrowings - net		**1,718,853,595**	2,206,536,716
Net cash generated from financing activities		**1,567,633,217**	1,742,707,562
Net change in cash and cash equivalents during the year		**104,075,219**	6,805,437
Cash and cash equivalents as at the beginning of year		**353,441,973**	357,418,696
Effects of exchange rate changes on cash and cash equivalents		**(1,896,547)**	(10,782,160)
Cash and cash equivalents as at the end of year	31.2	**455,620,645**	353,441,973

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
UNCONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED JUNE 30, 2026

	Issued, subscribed and paid up share capital	Capital reserve		Unappropriated profit	Surplus on revaluation of property, plant and equipment -net of tax	Total
		Share premium reserve				
	----------Rupees----------					
Balance as at July 01, 2024	1,224,006,980	680,467,220		2,888,861,750	5,194,285,910	9,987,621,860
Total comprehensive income for the year						
Profit for the year	-	-		413,897,314	-	413,897,314
Other comprehensive income	-	-		1,390,276	-	1,390,276
Total comprehensive income	-	-		415,287,590	-	415,287,590
Transferred from surplus on revaluation of fixed assets on account of incremental depreciation net of tax	-	-		170,085,908	(170,085,908)	-
Transferred from surplus on revaluation of property, plant and equipment on account of disposal net of tax	-	-		623,753	623,753	-
Balance as on June 30, 2025	1,224,006,980	680,467,220		3,474,859,001	5,023,576,249	10,402,909,450
Balance as on July 01, 2025	**1,224,006,980**	**680,467,220**		**3,474,859,001**	**5,023,576,249**	**10,402,909,450**
Total comprehensive income for the year						
Profit for the year	-	-		260,443,293	-	260,443,293
Other comprehensive income	-	-		-	-	-
Total comprehensive income	-	-		260,443,293	-	260,443,293
Transferred from surplus on revaluation of fixed assets on account of incremental depreciation net of tax	-	-		113,531,705	(113,531,705)	-
Transferred from unappropriated profit to subsidiary on carving-out of corn business	-	-		(128,492,254)	(384,040,771)	(512,533,025)
Transferred from unappropriated profit to subsidiary on Business transfer agreement out of falak foods business	-	-		1,166,449	(1,166,449)	-
Transferred from surplus on revaluation of property, plant and equipment on account of disposal net of tax	-	-		94,449,673	(94,449,673)	-
Balance as on June 30, 2026	1,224,006,980	680,467,220		3,815,957,867	4,430,387,651	10,150,819,718

The annexed notes from 1 to 51 form an integral part of these unconsolidated financial statements.

Khalid Sarfaraz Ghori	M. Aamir Farooqui	Faizan Ali Ghori
Chief Executive Officer	Chief Financial Officer	Director

MATCO FOODS LIMITED
NOTES TO THE UNCONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2026

1. STATUS AND NATURE OF BUSINESS

1.1 Matco Foods Limited, ('the Company') was incorporated on April 14, 1990 in Karachi as a private limited company under the repealed Companies Ordinance, 1984 (Now: Companies Act, 2017). The Company was listed on Pakistan Stock Exchange Limited on February 13, 2018. The principal activity of the Company is to carry out the business of processing and export of rice, rice glucose, rice protein and pink salt, masala and kheer. The registered office of the Company is situated at B-1/A, S.I.T.E.-II Phase 1, Super Highway Industrial Area, Karachi; whereas the factories of the Company are situated at (i) Plot A-15 & 16, SITE-II, Super highway Karachi; (ii) A-21, SITE-II, Super highway Karachi; (iii) G-205, SITE-II, Super highway Karachi; (iv) 50 KM G.T Road, Sadhoke, Tehsil Kamonki, District Gujranwala.

The Company has 100% ownership in JKT General Trading FZE (subsidiary) a United Arab Emirates based company which is situated at P.O. Box 123347, Sharjah - U.A.E, and registered with Government of Sharjah. The business of the subsidiary is purchasing and selling of processed rice.

The Company has 99.99% ownership in Falak Foods Limited previously known as Matco Marketing (Private) Limited (subsidiary) which was incorporated on June 16, 2016 initially with authorized and paid-up share capital of Rs. 10,000,000 and Rs. 7,500,000 respectively. During the year, the subsidiary issued 83,181,050 rights issue of Rs. 10 each, amounting to Rs. 831,810,500, to its parent company, Matco Foods Limited. The subsidiary is situated at B-1/A, S.I.T.E. Phase 1, Super Highway Industrial Area, Karachi.

The Company has 99.99% ownership in Matco Corn Products (Private) Limited (subsidiary) which was incorporated on May 07, 2025 with authorized and paid-up share capital of Rs. 1,500,000,000 and Rs. 100,000 respectively. The subsidiary is situated at Plot No. 8-C (3rd and 4th Floor), Shahbaz Lane No. 2, Phase VI, DHA, Karachi. The principal line of business of the company shall be to produce, store, and process corn and other agricultural products to create value-added products for Human Nutrition Ingredients (HNI), Animal Nutrition Ingredients (ANI), and general industrial purposes.

These are the separate financial statements of the Company in which investments in subsidiaries and joint venture are stated at cost less impairment losses, if any.

1.2 During the year, the Company undertook a comprehensive corporate restructuring aimed at enhancing operational efficiency and sharpening strategic focus across its business verticals. Matco Corn Products (Private) Limited (MCPPL), a wholly owned subsidiary of the Company, was incorporated on May 07, 2025, in which the Company holds 99.99% ownership. The subsidiary has an authorized share capital of Rs. 1,500,000,000 and a initial paid-up share capital of Rs. 100,000.

As part of the restructuring, the Company's Corn Starch business was carved out into MCPPL pursuant to a Scheme of Arrangement dated May 23, 2025, which was approved by the Honorable Sindh High Court through an order dated December 08, 2025. As a result of the restructuring, net assets amounting to Rs. 1,215.04 million were transferred to the subsidiary under the approved Scheme of Arrangement, against which the subsidiary issued 121,503,981 additional ordinary shares at par value to the Company. Initial transfer of Rs. 100,000 for the incorporation is also included. Further, MCPPL issued 18,800,000 ordinary shares.

Further, the Company's Falak Foods (Masala) business was transferred to its wholly owned subsidiary, Falak Foods Limited (formerly known as Matco Marketing (Private) Limited) (FFL), pursuant to a Business Transfer Agreement executed on November 17, 2025, under which net assets amounting to Rs. 353.78 million were transferred. Further, FFL issued 36 million right shares at a par value of Rs. 10 per share, aggregating to Rs. 360 million. Furthermore, Falak Foods Limited issued shares amounting Rs. 471 million during the year. These restructuring initiatives are intended to enhance operational efficiency and management focus and are expected to have a significant positive impact on the Company's financial position and overall performance.

The current year figures are not comparable with those of the preceding year due to the corporate restructuring and transfer of business operations undertaken during the year.

Following net assets relating to the two segments are transferred to MCPPL and FFL under restructuring, effective from July 01, 2025.

	-------Rupees-------	
ASSETS	**MCPPL**	**FFD**
Property, plant and equipment	**2,657,781,613**	9,552,913
Right-of-use assets	**154,971,374**	13,690,684
Stores, spares and loose tools	**206,544,165**	-
Stock in trade	**1,864,048,813**	141,002,269
Trade debts	**458,784,346**	91,967,309
Loans and advances	**108,000,087**	24,088,235
Cash and bank balances	**48,715,683**	-
Inter company receivables	**-**	130,347,718
	5,498,846,081	410,649,128

	-------Rupees-------	
LIABILITIES	**MCPPL**	**FFD**
Long-term finances - secured	**851,678,082**	-
Lease liabilities	**135,346,022**	18,786,770
Deferred liabilities	**197,910,385**	9,446,641
Trade and other payables	**651,844,316**	28,637,219
Advance from customers - secured	**321,318,790**	-
Accrued mark-up	**7,412,829**	-
Inter company borrowings	**1,605,762,821**	-
	3,771,273,245	56,870,630
EQUITY		
Surplus on revaluation of property, plant and equipment - net of tax	**384,040,771**	38,578,035
Unappropriated profit	**128,492,254**	(38,578,035)
	512,533,025	-
Adjustable against shares/ receivable	**1,215,039,812**	353,778,498

2. SIGNIFICANT TRANSACTIONS AND EVENTS AFFECTING THE COMPANY'S FINANCIAL POSITION AND PERFORMANCE

During the year, the Company has entered into corporate restructuring through carve-out of its two business segments under the Scheme of Arrangement & Business Transfer Agreement, as disclosed in note 1.2 of these unconsolidated financial statements. As a result of this, net assets of the Company are transferred to Matco Corn Products (Private) Limited (MCPPL) and Falak Foods Limited (FFL) (formerly known as Matco Marketing (Private) Limited), effective from July 01, 2025.

3. BASIS OF PREPARATION

3.1 Statement of compliance

These unconsolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;

- Provisions of and directives issued under the Companies Act, 2017; and

- Islamic Financial Accounting Standards (IFAS) issued by Institute of Chartered Accountants of Pakistan as notified under Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the required of IFRS, the provisions of and directives issued under the Companies Act, 2017 have been followed in preparation of these unconsolidated financial statements.

3.2 Basis of measurement

These unconsolidated financial statements have been prepared under the historical cost convention except as stated otherwise in these unconsolidated financial statements.

3.3 Functional and presentation currency

These unconsolidated financial statements are presented in Pakistani Rupees which is the Company's functional currency and presentation currency.

3.4 New and amended standards and interpretations

3.4.1 New accounting standards, amendments and IFRS interpretations that are effective for the year ended June 30, 2026.

There were certain amendments to accounting and reporting standards which became effective for the year ended June 30, 2026. These standards, amendments and interpretations are either not relevant to the Company's operation or did not have significant impact on the financial statements other than certain additional disclosures.

3.4.2 New accounting standards, amendments and interpretations that are not yet effective

The following standards, amendments and interpretations are only effective for accounting periods beginning on or after the date mentioned against each of them. These standards, amendments and interpretations are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.

	"Effective date (annual periods beginning on or after)"
Amendments to IFRS 7 'Financial Instruments: Disclosures' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IFRS 9 'Financial Instruments' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IAS 21 'The Effects of Changes in Foreign Exchange Rates' Amendments regarding translations to a hyperinflationary presentation currency	January 01, 2026
IFRS 17 'Insurance Contracts'	January 01, 2026
IFRS 18 'Presentation and Disclosures in Financial Statements' (including consequential amendments to IFRS 8 'Operating Segments')	January 01, 2026
IFRS 19 'Subsidiaries without Public Accountability: Disclosures'	January 01, 2026

3.4.3 Standards, amendments and interpretations to the published standards that may be relevant but not yet effective

"There are certain amendments to accounting and reporting standards that are not yet effective and are considered either not to be relevant or to have any significant impact on the Company's financial statements and operations and therefore, have not been disclosed in these financial statements.

4 CRITICAL ASSUMPTIONS AND ESTIMATES

The preparation of these unconsolidated financial statements in conformity with approved financial reporting framework requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience, including expectations of future events that are believed to be reasonable under the circumstances, the result of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The areas involving a higher degree of judgments or complexity or areas where assumptions and estimates are significant to the unconsolidated financial statements are as follows:

	Note
(a) useful lives of property, plant and equipment	5.1
(b) useful lives of right-of-use assets	5.2
(c) impairment of financial assets	5.5
(d) staff retirement plan	5.9
(e) income taxes	5.13
(f) contingencies	5.17
(g) provisions	5.22
(h) impairment of non-financial asset	5.24

5. MATERIAL ACCOUNTING POLICIES

The principal accounting policies have been applied on consistent basis. These policies have been adopted in the preparation of these unconsolidated financial statements are as follows:

5.1 Property, plant and equipment

Items of property, plant and equipment other than land, factory buildings, plant and machinery and generators are measured at cost less accumulated depreciation and impairment loss (if any).

Land, factory buildings, plant and machinery and generators are measured at the revalued amount less accumulated depreciation and impairment loss (if any).

Revaluation model

Any revaluation increase arising on the revaluation of land, factory buildings, plant and machinery and generators is recognised in statement of other comprehensive income and presented as a separate component of equity as "Surplus on revaluation of property, plant and equipment - net of tax", except to the extent that it reverses a revaluation decrease for the same asset previously recognised in unconsolidated statement of profit or loss, in which case the increase is credited to statement of profit or loss to the extent of the decrease previously charged. Any decrease in carrying amount arising on the revaluation is charged to unconsolidated statement of profit or loss to the extent that it exceeds the balance, if any, held in the Surplus on revaluation of property, plant and equipment relating to a previous revaluation of that asset. The Surplus on revaluation of property, plant and equipment to the extent of incremental depreciation charged (net of deferred tax) is transferred to unappropriated profit. Impairment losses if any are recorded on the basis as defined in note 5.24.

Depreciation

Depreciation is charged so as to write off the cost or revalued amount of assets (other than land and capital work in progress) over their estimated useful lives, using the diminishing balance method at rates specified

in note 18.1 to the unconsolidated financial statements. Depreciation on addition is charged from the day an asset is available for use up to the day prior to its disposal.

Gains and losses on disposal of assets are taken to the unconsolidated statement of profit or loss, and related surplus on revaluation of property and plant is transferred directly to retained earnings / unappropriated profits.

The assets' residual values, depreciation methods and useful lives are reviewed, and adjusted if appropriate, at each reporting date. The Company's estimate of residual value of property, plant and equipment as at June 30, 2026 did not require any adjustment.

Capital work-in-progress

Capital work-in-progress is stated at cost less accumulated impairment losses, if any. All expenditures connected to the specific assets incurred during installation and construction period are carried under capital work-in-progress. Cost also includes applicable borrowing cost. These are transferred to specific assets as and when assets are available for use.

5.2 Right-of-use assets and related liabilities

After the commencement date, the Company measures the right-of-use asset applying a cost model whereby the right-of-use asset is measured at cost less any accumulated depreciation and any accumulated impairment losses adjusted for any remeasurement of the lease liability.

The right-of-use asset is depreciated on straight line basis in case of Go down and written down value method in case of vehicles, from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or if the cost of the right-of-use asset reflects that the Company will exercise a purchase option in which case the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. The estimated useful lives of assets are determined on the same basis as that for owned assets. The right-of-use asset is subject to testing for impairment if there is an indicator for impairment, as for owned assets.

5.3 Intangible assets

Intangible assets having definite useful life are stated at cost less accumulated amortization and impairment losses (if any). However, Intangible assets having indefinite life are stated at cost less impairment losses (if any). Impairment losses (if any) are recorded on the basis as defined in note 5.24.

Subsequent cost is capitalized only when it increases the future economic benefits embodied in the specific assets to which it relates. All other expenditure is expensed as incurred.

Amortization is charged to the unconsolidated statement of profit or loss on a straight line basis over the estimated useful lives of intangible assets unless such lives are indefinite. Amortization on additions to intangible assets are charged from the month in which an asset is acquired or capitalized while no amortization is charged in the month in which the asset is disposed of.

All intangible assets with an indefinite useful life are systematically tested for impairment at each reporting date. Where the carrying amount of an asset exceeds its estimated recoverable amount it is written down immediately to its recoverable amount. The carrying amount of other intangible assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists than the assets recoverable amount is estimated. The recoverable amount is the greater of its value in use and fair value less cost to sell.

Useful lives of intangibles assets are reviewed at each reporting date and unadjusted if the impact on amortization is material.

5.4 Investments

5.4.1 Investment in subsidiary, joint venture and associated companies

Investment in subsidiary, joint venture and associated companies is initially recognized and carried at cost. At subsequent reporting dates, the recoverable amounts are estimated to determine the extent of impairment losses, if any, and carrying amounts of investments are adjusted accordingly. Impairment losses are recognized as expense. Where impairment losses subsequently reverse, the carrying amounts of the

investments are increased to the revised recoverable amounts but limited to the extent of initial cost of investments. A reversal of impairment loss is recognized in unconsolidated statement of profit or loss.

5.4.2 Other investments

All regular way purchases / sales of investment are recognized on the trade date, i.e., the date the Company commits to purchase / sell the investments. Regular way purchases or sales of investment require delivery of securities within the time frame generally established by regulation or convention in the market place.

5.5 IFRS 9 - Financial Instruments - initial recognition and subsequent measurement

Initial recognition

All financial assets and liabilities are initially measured at cost which is the fair value of the consideration given or received. These are subsequently measured at fair value or amortized cost as the case may be.

Classification of financial assets

"The Company classifies its financial instruments in the following categories:

- at fair value through profit or loss (""FVTPL"")

- at fair value through other comprehensive income (""FVTOCI""), or

- at amortized cost."

The Company determines the classifications of financial assets at initial recognition. The classification of instruments (other than equity instruments) is driven by the Company's business model for managing the financial assets and their contractual cash flow characteristics.

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and

- the contractual terms of the financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at FVTOCI:

- the financial asset is held within a business model whose objective achieved by both collecting contractual cash flows and selling the financial assets; and

- the contractual terms of the financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are subsequently measured at FVTPL.

Classification of financial liabilities

The Group classifies its financial liabilities in the following categories:

- at fair value through profit or loss ("FVTPL"), or

'- at amortized cost

Financial liabilities are measured at amortized cost, unless they are required to be measured at FVTPL (such as instrument held for trading or derivatives) or the Group has opted to measure them at FVTPL.

Subsequent measurement

i) Financial assets at FVTOCI

Elected investments in equity instruments at FVTOCI are initially recognized at fair value plus transaction costs. Subsequently, they are measured at fair value, with gains or losses arising from changes in fair value being recognized in unconsolidated statement of other comprehensive income.

ii) Financial assets and liabilities at amortized cost

'Financial assets and liabilities at amortized cost are initially recognized at fair value, and subsequently carried at amortized cost, and in the case of financial assets, less any impairment.

iii) Financial assets and liabilities at FVTPL

Financial assets and liabilities carried at FVTPL are initially recorded at fair value and transaction costs are expensed in the unconsolidated statement of profit or loss. Realised and unrealised gains and losses arising from changes in the fair value of financial assets and liabilities held at FVTPL are included in the unconsolidated statement of profit or loss in the period in which they arise.

Where the management has opted to recognize a financial liability at FVTPL, any changes associated with the Company's own credit risk will be recognised in other comprehensive income/(loss). Currently, there are no financial liabilities designated at FVTPL.

Impairment of financial assets

The Company recognises loss allowance for Expected Credit Loss (ECL) on financial assets measured at amortized cost and FVTOCI at an amount equal to life time ECLs except for the financial assets in which there is no significant increase in credit risk since initial recognition or financial assets which are determine to have low credit risk at the reporting date, in which case twelve months' ECL is recorded. The following were either determined to have low or there was no credit risk since initial recognition and at the reporting date:

- bank balances;

- due from related parties;

- deposits; and

- loan and advances

Loss allowance for trade receivables are always measured at an amount equal to life time ECLs.

Life time ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. Twelve months ECLs are portion of ECL that result from default events that are possible within twelve months after the reporting date.

ECLs are a probability weighted estimate of credit losses. Credit losses are measured at the present value of all cash short falls (i.e. the difference between cash flows due to the entity in accordance with the contract and cash flows that the company expects to receive).

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectation of recovering a financial asset in entirety or a portion thereof.

Derecognition

i) Financial assets

The Company derecognizes financial assets only when the contractual rights to cash flows from the financial assets expire or when it transfer the financial assets and substantially all the associated risks and reward of ownership to another entity. On derecognition of financial assets measured at amortized cost, the difference between the assets carrying value and the sum of the consideration received and receivable is recognised in unconsolidated statement of profit or loss. In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to unconsolidated statement of profit or loss. In contrast, on derecognition of an investment in equity instrument which the Company has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to unconsolidated statement of profit or loss, but is transferred to unconsolidated statement of changes in equity.

ii) Financial liabilities

The Company derecognizes financial liabilities only when its obligations under the financial liabilities are discharged, cancelled or expired. The difference between the carrying amount of the financial liabilities derecognized and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in unconsolidated statement of profit or loss account. The Company's financial liabilities include long term finances, trade and other payables, accrued mark-up and short term borrowing.

5.6 Derivative financial instruments

Derivative financial instruments are initially recognized at fair value on the dates on which the derivative contracts are entered into and are subsequently re-measured at fair value using appropriate valuation techniques. All derivative financial instruments are carried as assets when fair value is positive and liabilities when fair value is negative. Any change in the fair value of derivative instruments is taken to the unconsolidated statement of profit or loss.

5.7 Stores, spares and loose tools

These are valued at the cost less allowance for obsolete and slow moving items. Items in transit are valued at invoice value plus other charges incurred thereon, up to the reporting date.

5.8 Stock-in-trade

These are valued at lower of cost and net realizable value less impairment loss, if any. Raw material is valued at moving weighted average cost, packing material is valued at weighted average cost, work in process is valued at manufacturing cost and finished goods is valued at cost allocated on sales value of finish and by-product for each job completion or net realizable value (NRV) whichever is lower.

The Company reviews the carrying amount of stock-in-trade on an on-going basis and as appropriate, inventory is written down to its net realisable value or provision is made for obsolescence if there is any change in usage pattern and physical form of related inventory.

Net realizable value signifies the estimated selling price in the ordinary course of business less the estimated cost of completion and the estimated cost necessary to make the sale.

5.9 Staff retirement benefits - Defined benefit plan

The Company operated an unapproved gratuity scheme for its employees completing the eligibility period of service as defined under the plan. The scheme provided for a graduated scale of benefits dependent on the length of service of an employee on the terminal date, subject to the completion of a minimum qualifying period of service. Gratuity was based on employees' last drawn gross salary.

Effective June 30, 2025, the Company froze its gratuity scheme, and no further benefits will accrue beyond this date. Obligations up to the freeze date, measured through actuarial valuation using the Projected Unit Credit Method, are recognized in the unconsolidated statement of financial position. Related service and interest costs have been charged to profit or loss, while remeasurement gains and losses are recorded in other comprehensive income.

5.10 Staff retirement benefits - Defined contribution plan

From July 1, 2025, the Company will operate a defined contribution plan for permanent employees at 10% of basic salary, with equal contributions by the Company and employees. The Company's obligation is limited to its contributions, recognized as expense when employees render service. Unpaid contributions are recorded as liabilities, while prepaid amounts are recognized as assets where recoverable.

5.11 Trade debts

These are measured at original invoice amount less an estimate made for allowance for expected credit loss based on the probability of default at reporting period. Bad debts are written off when identified.

5.12 Cash and cash equivalents

Cash and cash equivalents are carried in the unconsolidated statement of financial position at cost. For the purpose of statement cash flows, cash and cash equivalents consist of cash in hand, balances with banks, highly liquid short-term investments that are convertible to known amounts of cash and are subject to insignificant risk of change in value.

5.13 Taxation

Current

The charge for current tax is based on taxable income at current rates of taxation after taking into account tax credits, rebates and exemptions available, if any, or in accordance with the final tax regime, where applicable, of the Income Tax Ordinance, 2001 (the Ordinance) or the minimum tax under section 113 of the

Ordinance or Alternate Corporate Tax (ACT) under section 113C of the said Ordinance, whichever is higher. Further, levies are accounted for as an operating expense in accordance with the requirement of IFRIC - 21. Any excess over the amount designated as a levy is then recognized as current tax expense in accordance with IAS-12.

Deferred

Deferred tax is recognized using the unconsolidated statement of financial position liability method on all temporary differences between the carrying amount of the assets and liabilities and their tax bases. Deferred tax liabilities are recognized for all major taxable temporary differences.

Deferred tax assets and liabilities are measured at the tax rate that are expected to apply to the year when the asset is utilized or the liability is settled, based on the tax rates that have been enacted or substantially enacted at the reporting date.

5.14 Borrowings and their costs

All borrowings are recorded at the proceeds received net of transaction cost. Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. All other borrowing costs are charged to unconsolidated statement of profit or loss in the period in which these are incurred.

5.15 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i. Lease liabilities

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the entity's incremental borrowing rate. The lease liability is subsequently measured at amortized cost using the effective interest rate method and remeasured (with a corresponding adjustment to the related ROU assets when there is a change in future lease payments in case of renegotiation, changes of an index or rate or in case of reassessment of options.

ii. Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

5.16 Trade and other payables

Liabilities for trade and other payables are measured at cost which is the fair value of the consideration to be paid in future for goods and services.

5.17 Contingencies

The assessment of the contingencies inherently involves the exercise of significant judgment as the outcome of the future events cannot be predicted with certainty. The Company, based on the availability of the latest information, estimates the value of contingent assets and liabilities which may differ on the occurrence/non- occurrence of the uncertain future event(s).

5.18 IFRS 15 'Revenue from Contracts with Customers'

The Company is in the business of the manufacture and sale of goods. Revenue from contracts with customers is recognised when control of the goods is transferred to the customer and thereby the performance obligations are satisfied, at amount the reflects the consideration to which the Company expects to be entitled in exchange for those goods.

The Company has concluded that based on the contractual arrangement control of goods are transferred and performance obligations are satisfied at a point in time when the goods are dispatched to the customers.

In case of export the control is transferred when the goods are shipped to the destination and Bill of Lading has been prepared, thus completing the performance obligation. Whereas in case of local sales, control is transferred when the goods are dispatched to customers from the warehouse.

5.19 Interest income

Interest income is recognized on a time proportion basis that takes into account the effective yield.

5.20 Foreign currency transaction & translation

Transactions in foreign currencies are accounted for in Pak Rupee at the rate of exchange prevailing on the date of transaction. Monetary assets and monetary liabilities in foreign currencies as at the reporting date are expressed in Rupee at rates of exchange prevailing on that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Exchange differences are taken to the unconsolidated statement of profit or loss.

5.21 Off-setting of financial assets and financial liabilities

Financial assets and financial liabilities are off-set and the net amount is reported in the unconsolidated financial statements only when the Company has a legally enforceable right to off-set the recognized amounts and the Company intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

5.22 Provisions

A provision is recognized in the unconsolidated statement of financial position when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation.

5.23 Operating segments

Operating segment are reported in manner consistent with the internal reporting provided to the Chief operating decision maker. The Chief Operating Decision maker; who is responsible for allocating resources and assessing performance of the operating segments has been identified as the Board of Directors of the Company that makes strategic decisions. During the year, the Company restructured its operations by carving out the Corn Starch and Falak Foods businesses into separate wholly owned subsidiaries. Accordingly, Rice and Allied Products represent the Company's reportable operating segment.

5.24 Impairment of non-financial assets

The carrying amount of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated and accordingly an impairment loss is recognized in the unconsolidated statement of profit or loss for the carrying amount of the asset that exceeds its recoverable amount.

5.25 Related party transactions

All related party transactions are carried out by the Company on arm's length basis.

5.26 Earnings per share

The Company presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

5.27 Dividend

Dividend distribution to the Company's shareholders is recognized as a liability in the Company's unconsolidated financial statements in the period in which such dividends are approved by the Board.

6 SHARE CAPITAL

6.1 Authorized share capital

2026	2025	2026	2025
----Number of shares----		---------Rupees---------	
200,000,000	200,000,000	**2,000,000,000**	2,000,000,000

6.2 Issued, subscribed and paid up share capital

2026	2025		2026	2025
----Number of shares----			---------Rupees---------	
50,340,213	50,340,213	- fully paid in cash	**503,402,130**	503,402,130
6,002,950	6,002,950	-issued for consideration other than cash	**60,029,500**	60,029,500
66,057,535	66,057,535	-issued as fully paid bonus shares	**660,575,350**	660,575,350
122,400,698	122,400,698		**1,224,006,980**	1,224,006,980

6.3 On April 30, 2008 the Company entered into an agreement to takeover the running business of Matco Marketing Company (the "Firm"), a sole proprietorship firm against the issuance of shares. The firm's capital account as per the audit conducted by M/S Rafiq & Co, Chartered Accountant was Rs. 60 million, against which shares were issued to Mr. Tariq Ghori (Late) in lieu of this takeover in accordance with the regulation 8 of Companies (Issue of Capital) Rules, 1996.

6.4 Shares held by the related parties of the Holding Company

	2026	2025
	----Number of shares----	
Director and their spouse		
Mr. Jawed Ali Ghori	**1**	24,020,821
Mr. Khalid Sarfaraz Ghori*	**24,031,271**	24,031,271
Mr. Faizan Ali Ghori	**9,246,390**	1,199,450
Ms. Naheed Jawed	**448,875**	448,875
Ms. Nuzhat Khalid Ghori	**448,875**	448,875
Mrs. Faryal Murtaza	**4,003,970**	500
Mr. Murtaza Mahfooz Talib (Spouse of Faryal Murtaza)	**336,821**	336,821
Mr. Safwan Ghori	**211,750**	211,750
Mr. Syed Kamran Rasheed	**1,120**	100
Mr. Abdul Samad Khan	**500**	500
Ms. Umme Habibah	**2,500**	2,500
Mr. Muhammad Mohsin	**500**	500
*** Substantial shareholder**		
International Finance Corporation	**18,360,109**	18,360,109
Ms. Sadaf Tariq	**24,480,146**	24,480,146

6.5 Reconciliation of number of shares outstanding is as under:

Shares at the beginning of the year	**122,400,698**	122,400,698
Shares issued during the year in cash	**-**	-
Bonus shares issued during the year	**-**	-
Shares at the end of the year	**122,400,698**	122,400,698

6.6 The Company has issued 15% shares to International Finance Corporation (IFC) (registered with World Bank) under an agreement with the Company. During the year 2012, the Company offered shares as fully paid right shares which were declined by the existing members and the directors issued those shares to the IFC. These shares have been issued at a price of Rs. 39.28 per share resulting in overall premium from IFC on issue of shares amounting to Rs. 341.311 million.

		Note	2026	2025
			---------Rupees---------	
7.	**CAPITAL RESERVE**			
	Share premium	7.1 & 7.2	**680,467,220**	680,467,220

7.1 Premium received over and above face value of the shares issued to IFC amounting to Rs. 341 million out of which Rs. 22.9 million had been utilized under section 83 of the repealed Companies Ordinance, 1984 (now section 81 of the Companies Act, 2017) during the year ended June 30, 2014.

7.2 Premium received over and above face value of the shares issued to general public through IPO amounting to Rs. 466.3 million out of which Rs. 45.9 million had been utilized under section 81 of the Companies Act, 2017 during the year ended June 30, 2019.

8. SURPLUS ON REVALUATION OF PROPERTY, PLANT AND EQUIPMENT - NET OF TAX

This represents surplus arising on revaluation of land, buildings, plant and machinery and generators, net of deferred tax. The latest revaluation was carried by MYK Associates (Private) Limited on June 28, 2024.

	2026	2025
	---------Rupees---------	
Surplus on revaluation at the beginning of the year	**5,639,591,286**	5,880,027,428
Surplus on revaluation recognized during the year	**-**	-
Transferred to subsidiary in respect of disposal of property, plant and equipment	**(542,545,380)**	-
Transferred to unappropriated profit in respect of disposal of property, plant and equipment	**(133,027,708)**	(878,525)
Transferred to unappropriated profit in respect of incremental depreciation charged during the year	**(159,903,810)**	(239,557,617)
Surplus on revaluation of operating fixed assets as at June 30	**4,804,114,388**	5,639,591,286
Less: related deferred tax liability:		
- at beginning of the year	**(616,015,037)**	(685,741,518)
- on surplus arising on revaluation during the year	**-**	-
- on transfer to subsidiary	**157,338,160**	
- on disposed off during the year	**38,578,035**	254,772
- on incremental depreciation charged during the year	**46,372,105**	69,471,709
	4,430,387,651	5,023,576,249

8.1 Restriction on distribution

The surplus on revaluation of property, plant and equipment is not available for distribution to the shareholders in accordance with section 241 of the Companies Act, 2017.

9. LONG TERM FINANCES - SECURED	Note	2026	2025
		---------Rupees---------	
From banking companies and financial institution:			
LTFF/ILTFF	9.1	**114,546,065**	109,373,801
TERF/ITERF	9.2	**774,547,021**	784,964,126
FFSAP	9.3	**212,527,008**	145,603,387
Demand Finance	9.4	**286,043,617**	432,320,069
		1,387,663,711	1,472,261,383
Balance transferred as at July 01, 2025, as per Scheme detailed in note 1.2		**(851,678,082)**	-
		535,985,629	1,472,261,383
Current portion of long term finances - secured		**(195,875,249)**	(354,834,825)
		340,110,380	1,117,426,558

9.1 The Company has obtained Long Term Financing/Islamic Long Term Financing Facility (LTFF/ILTFF) under SBP Schemes from various commercial banks. The effective rates of mark-up on these facilities vary from SBP rate + 1% to 2.5% per annum (June 2025: SBP rate + 1% to 2.5% per annum).

9.2 The Company has obtained Temporary Economic/Islamic Temporary Economic Refinance Facility (TERF/ITERF) under SBP Schemes from various commercial banks and Islamic banks. The effective rates of mark-up on these facilities vary from SBP rate+ 1.5% to 2% per annum (June 2025: SBP+ 1.5% to 2% per annum).

9.3 The Company has obtained Financing Facility for Storage of Agricultural Produce (FFSAP) under SBP Scheme from various financial institutions. The effective rates of mark-up on these facilities vary from SBP rate + 1.25% to 2.00% per annum (June 2025: SBP rate + 1.25% to 2.00% per annum).

9.4 The Company has obtained Demand Finance Facility (DF) from various commercial banks. The effective rates of mark-up on these facilities vary from KIBOR+ 1% to 2.25% per annum (June 2025: KIBOR+ 1% to 2.25% per annum).

9.5 'These facilities are secured by way of hypothecation charge of present/future fixed assets (land, building, plant & machinery) of the Company with 25% margin / 1st Exclusive charge over specific machinery assets.

9.6 The maximum available amount from above mentioned facilities amounts to Rs. 84.3 million (June 2025: Rs. 915.09 million).

10 LEASE LIABILITIES

	2026					2025				
	Vehicle	Godown	Solar	Generator	Total	Vehicle	Godown	Solar	Generator	Total
	----------Rupees----------									
Opening balance	**129,791,085**	**132,493,052**	**110,986,481**	**9,863,049**	**383,133,667**	79,426,952	118,393,352	-	12,504,950	210,325,254
Impact of adoption of IFRS-16	**-**	**-**	**-**	**-**	**-**	-	-	-	-	-
Reassessment of lease liability	**-**	**11,674,555**	**-**	**-**	**11,674,555**	-	32,134,740	-	-	32,134,740
At July 1	**129,791,085**	**144,167,607**	**110,986,481**	**9,863,049**	**394,808,222**	79,426,952	150,528,092	-	12,504,950	242,459,994
Additions for the period	**35,960,332**		**14,997,500**	**-**	**50,957,832**	97,544,500	-	116,900,000	-	214,444,500
Balance transferred as at July 01, 2025, as per Scheme & BTA detailed in note	**(26,431,048)**	**(16,715,263)**	**(110,986,481)**	**-**	**(154,132,792)**	-	-	-	-	-
Termination during the period	**-**	**-**	**-**	**-**	**-**	(1,524,545)	-	-	-	(1,524,545)
Accrued interest during the period	**13,281,001**	**14,066,640**	**765,480**	**1,017,024**	**29,130,145**	22,264,593	16,884,960	11,811,075	1,861,420	52,822,048
	152,601,370	**141,518,984**	**15,762,980**	**10,880,073**	**320,763,407**	197,711,500	167,413,052	128,711,075	14,366,370	508,201,997
Payment made during the period	**(56,164,516)**	**(33,660,000)**	**(1,687,834)**	**(4,232,661)**	**(95,745,011)**	(67,920,415)	(34,920,000)	(17,724,594)	(4,503,321)	(125,068,330)
	96,436,854	**107,858,984**	**14,075,146**	**6,647,412**	**225,018,396**	129,791,085	132,493,052	110,986,481	9,863,049	383,133,667
Current portion of lease liabilities	**33,355,074**	**19,430,302**	**2,388,500**	**3,616,522**	**58,790,398**	41,665,930	19,703,320	20,588,409	2,982,595	84,940,254
Non-current	**63,081,780**	**88,428,682**	**11,686,646**	**3,030,890**	**166,227,998**	88,125,155	112,789,732	90,398,072	6,880,454	298,193,413

10.1 Maturity analysis of lease liabilities

Upto one year	33,355,074	19,430,302	2,388,500	3,616,522	58,790,398	41,665,930	19,703,320	20,588,409	2,982,595	84,940,254
After one year	63,081,780	88,428,682	11,686,646	3,030,890	166,227,998	88,125,155	112,789,732	90,398,072	6,880,454	298,193,413
Lease liabilities	96,436,854	107,858,984	14,075,146	6,647,412	225,018,396	129,791,085	132,493,052	110,986,481	9,863,049	383,133,667

10.2 Sale and Leaseback Transactions

It reflects the sale and leaseback liabilities included in the above lease liabilities and discloses the impact on financial statements due to the said transactions:

10.2.1 Sale Reason for sale and leaseback transactions

During the period, the Company initiated a sale and leaseback transaction to enhance its liquidity and optimize cash flow. The transaction involved the disposal of Solar 340 Kw, for which liabilities had been fully settled but remained in the Company's possession, and the solar project installed in the Karachi Factory.

10.2.2 Key terms and conditions

The leaseback arrangement is structured under Diminishing Musharaka and Modaraba agreements, with a liability repayment period of 5 years. The financing facility for solar, obtained from the bank, amounts to Rs. 14.997 million, subject to a profit rate of 3-month KIBOR + 1.5%.

10.2.3 Disclosure of transaction and effects on financial statements

During the period, the Company entered into a sale and leaseback transaction, whereby certain assets were sold and subsequently leased back. The transaction has been accounted for in accordance with IFRS 16 - Leases, after determining that the transfer of assets meets the definition of a sale under IFRS 15 - Revenue from Contracts with Customers.

As a result of the transaction, the Company has recognized a Right-of-Use (ROU) asset at an amount equal to the proportionate carrying value of the asset sold, adjusted for any prepaid or accrued lease payments. A gain or loss on sale has been recognized in profit or loss, reflecting only the portion of the asset's carrying amount transferred to the buyer-lessor. The remaining gain related to the retained interest in the leased asset has been deferred and will be recognized over the lease term.

The value of transaction which is included in the sale and leaseback transactions:

	Carrying Value	Sale Proceed	Gain/(loss)	Lease Liability
Solar	24,745,479	14,997,500	(996,144)	14,997,500

11	DEFERRED LIABILITIES	Note	2026	2025
			---------Rupees---------	
	Deferred tax liability	11.1	**373,981,509**	616,269,809
	Staff gratuity scheme - unfunded	11.2	**44,738,512**	184,044,082
			418,720,021	800,313,891

11.1 This represents deferred tax on surplus on revaluation of property, plant and equipment. During the year company transfer 157.34 million of deferred tax liability to its subsidiaries as mention in note 1.2. Further, the Company has deferred tax asset amounting to Rs. 158.26 million (June 2025: Rs. 90.19 million). However, the Company has not recorded deferred tax asset in of these unconsolidated financial statements.

11.2	Staff gratuity scheme - unfunded	Note	2026	2025
			---------Rupees---------	
	Balance at beginning of the year		**184,044,082**	295,075,963
	Balance transferred as at July 01, 2025, as per Scheme detailed in note 1.2		**(41,048,662)**	-
	Balance transferred as at July 01, 2025 as per Business transfer agreement detailed in note 1.2		**(8,970,204)**	-
	Charge for the year	11.2.7	**-**	44,001,585
	Actuarial gains		**-**	(1,390,276)
	Payments made during the year		**(89,286,704)**	(153,643,190)
	Balance at end of the year	11.2.3	**44,738,512**	184,044,082

11.2.1 Staff retirement benefits - unfunded

In accordance with the requirements of IAS-19 "Employee Benefits", actuarial valuation was carried out as at June 30, 2025, using the "Projected Unit Credit Method". Provision has been made in these unconsolidated financial statements to cover obligations in accordance with the actuarial recommendations. Effective June 30, 2025, the Company froze its gratuity scheme, and no further benefits will accrue beyond this date. From July 1, 2025, the Company will operate a defined contribution plan for permanent employees at 10% of basic salary, with equal contributions by the Company and employees. Details of significant assumptions used for the valuation in respect of above-mentioned schemes are as follows:

	2026	2025
Discount rate - per annum	**11.75%**	11.75%
Expected rate of increase in salaries - per annum	**0.00%**	0.00%
Mortality rate	**SLIC (2001-05)**	SLIC (2001-05)

11.2.2 The amounts recognized in the unconsolidated statement of financial position are as follows:	**Note**	**2026**	2025
		---------Rupees---------	
Present value of defined benefit obligation	11.2.3	**44,738,512**	184,044,082

11.2.3 Movements in the net liability recognized in the unconsolidated statement of financial position are as follows:	**Note**	**2026**	2025
		---------Rupees---------	
Opening liability		**184,044,082**	295,075,963
Balance transferred as at July 01, 2025, as per Scheme detailed in note 1.2		**(41,048,662)**	-
Balance transferred as at July 01, 2025 as per Business transfer agreement detailed in note 1.2		**(8,970,204)**	-
Charge for the year	11.2.4	**-**	44,001,585
Actuarial gains		**-**	(1,390,276)
Benefits paid		**(89,286,704)**	(153,643,190)
Balance at end of the year		**44,738,512**	184,044,082

11.2.4 The amounts recognized in the unconsolidated statement of profit or loss against defined benefit scheme are as follows:

Current service cost	**-**	11,809,066
Interest cost	**-**	32,192,519
Charge for the year	**-**	44,001,585

11.2.5 The amounts recognized in the other comprehensive income against defined benefit scheme are as follows:

Actuarial loss arising from		
- changes in demographic assumptions	**-**	1,728,115
- changes in financial assumptions	**-**	(1,205,390)
- experience adjustment	**-**	(1,913,001)
	-	(1,390,276)

11.2.6 Expense chargeable to unconsolidated statement of profit or loss for the next year

Current service cost	**-**	-
Interest cost	**-**	21,625,180
Charge for the year	**-**	21,625,180

11.2.7 "The expense for the staff retirement benefit scheme has been allocated as follows:"

Cost of sales	33.4	-	29,930,428
Selling and distribution	34.1	-	2,312,665
Administrative expenses	35.1	-	11,758,492
		-	44,001,585

11.2.8 Sensitivity analysis of actuarial assumptions

The sensitivity analysis is prepared using same computation model and assumptions as used to determine defined benefit obligation based on Projected Credit Unit Method. There is no change from prior year in respect of methods and assumptions used to prepare sensitivity analysis. The impact of 1% change in following variables on defined benefit obligation is as follows:

	Increase in assumptions	Decrease in assumptions
	---------Rupees---------	
Discount rate	-	193,434,082
Expected salary increase	-	175,111,630

11.2.9 Risks on account of defined benefit scheme

The Company faces the following risks on account of defined benefit scheme:

Final salary risk

The risk that the final salary at the time of cessation of service is greater than what the Company has assumed. Since the benefit is calculated on the final salary, the benefit amount would also increase proportionately.

Discount rate fluctuation

The defined benefit liabilities are calculated using a discount rate set with reference to corporate bond yields. A decrease in corporate bond yields will increase defined benefit liabilities.

11.2.10 Maturity profile	**2026**	2025
Average duration of liability	-	5 years

12 TRADE AND OTHER PAYABLES	**Note**	**2026**	2025
		---------Rupees---------	
Creditors		**3,409,309,848**	2,687,455,790
Accrued liabilities		**157,308,600**	154,239,118
Tax deducted at source and payable to statutory authorities		**5,938,328**	5,677,971
Sales tax payable to statutory authorities		**93,895,643**	33,799,050
Provident fund payable		**11,199,380**	-
Workers' welfare fund	12.1	**13,499,976**	9,803,803
Workers' profit participation fund	12.2	**44,451,574**	24,509,506
		3,735,603,349	2,915,485,238

12.1	**Worker's welfare fund**		
	Opening balance	**9,803,803**	-
	Allocation for the year	**7,990,549**	9,803,803
	Amount paid	**(4,294,376)**	-
	Closing balance	**13,499,976**	9,803,803
12.2	**Worker's profit participation fund**		
	Opening balance	**24,509,506**	-
	Allocation for the year	**19,976,374**	24,509,506
	Amount paid	**(34,306)**	-
	Closing balance	**44,451,574**	24,509,506
13	**ACCRUED MARK-UP**		
	Mark-up on long term finances	**30,053,580**	33,956,031
	Mark-up on short term borrowings	**354,039,602**	234,504,966
		384,093,182	268,460,997

14 DUE TO RELATED PARTY

This represents amount received from the Falak Foods Limited previously known as Matco Marketing (Private) Limited for the purpose of expenses to be incurred by the Company on their behalf. The maximum aggregate amount at the end of any month during the year was Rs. 221.45 million (June 2025: Rs. 6.48 million).

			2026	2025
15	**SHORT-TERM BORROWINGS**	**Note**	**---------Rupees---------**	
	SECURED			
	Export re-finance	15.1	**5,959,160,091**	7,746,988,002
	Own resource	15.2	**6,175,538,298**	4,975,251,407
	FE-25 Scheme	15.3	**224,999,455**	456,205,842
	Foreign bills purchased/negotiated	15.4	**189,683,220**	152,082,218
	Short term Sukuk	15.7	**2,500,000,000**	-
	Running finance	15.8	**88,278,701**	-
			15,137,659,765	13,330,527,469

15.1 The Company has short term running finance facility under Export Refinance Scheme of the State Bank of Pakistan from Commercial banks and Islamic banks. The effective rates of mark-up on these facilities at State Bank of Pakistan (SBP) Policy Rate minus 3% per annum till Feb 2026 thereon 4.5% (June 2025: SBP rate plus 1% per annum).

15.2 The Company has short term running finance facility under own resource from Commercial banks and Islamic banks. The effective rates of mark-up on these facilities vary from 1-month/3-month/6-month KIBOR plus 0.75% to 2.5% per annum (June 2025: 1-month/3-month/6-month KIBOR plus 0.75% to 2.5% per annum).

15.3 The Company has obtained short term running finance facility under FE-25 loan scheme of the State Bank of Pakistan from commercial banks during the year. The effective rates of mark-up on these facilities is 6% to 10.2% per annum (June 2025: 6.5% to 10.2% per annum).

15.4 It carries mark-up that is to be negotiated on case to case basis (June 2025: negotiated on case to case basis). This facility is secured by ranking hypothecation charge over stocks and receivables duly insured in bank's favor covering all risks with premium payment receipt.

15.5 The facilities available from various banks amount to Rs. 14,300 million (June 2025: Rs. 13,870 million). These facilities are secured by way of hypothecation charge of all present and future cash collateral/TDR, receivable, stocks & current assets. These facilities are registered by mortgage charge of land, building, plant and machinery and all present & future fixed assets.

15.6 As at June 30, 2026, the unavailed facilities from above borrowings amounting to Rs. 1,662.42 million (June 2025: Rs. 832.34 million).

15.7 During the year, the Company issued privately placed secured Sukuk certificates amounting to Rs. 2.5 billion. The Sukuk is held by various institutional investors and mutual funds. The Sukuk carries profit at a floating rate of six-month KIBOR plus 1% per annum having maturity of six months from the date of its drawdown.

15.8 These represents facilities for running finances available from various banks. These carry mark-up at the rates ranging from 8% to 10%.

16 UNPAID DIVIDEND

This represents dividends (both interim and final) that remain unpaid to shareholders who have not provided their valid Central Depository System (CDS) account number and International Bank Account Number (IBAN). The Company has already communicated with such shareholders to obtain the required information.

17 CONTINGENCIES AND COMMITMENTS

17.1 Contingencies

17.1.1 The Company has filed a civil suit No. 1061 of 2021, for declaration and permanent injunction against Sindh Industrial Trading Estates Limited (SITE). The SITE issued an impugned notice to the Company cancelling the Company's lease of plot H/162 SITE ("Subject Property) in alleged compliance of a Supreme Court order, declaring the plot in question to be an amenity plot. The Company has opposed such cancellation of its lease on the basis that the Master Plan of site shows the Subject Property to be an industrial plot. Furthermore, it is contended that the SITE has issued the impugned notice in defiance of the Company's proprietary rights in the land and such notice is illegal and in excess of their authority. The Company has a stay order in favor of the Company dated April 29, 2021 restraining the SITE from taking any coercive action in pursuance of the notice. The matter is fixed for hearing and the management of the Company believes that the matter will be decided in favor of the Company.

17.1.2 The Company had filed the civil suit no. 1635 of 2009 for possession of land which was illegally dispossessed by the Syed Alay Sadaqain Naqvi (defendants) and to issue a permanent injunction to restrain the defendants from alienation or transferring the land. The Honorable Sindh High Court (SHC) passed an order on November 19, 2009, in which SHC has granted permanent injunction in above suit on October 17, 2018. The matter is fixed for hearing and the management of the Company believes that the matter will be decided in favor of the Company.

17.1.3 Suit no. 2141 of 2015 has been filed against the Company for declaration, possession, damages, mesne profit and injunction before the Senior Civil Judge (west) at Karachi. The plaintiff claims to be the lawful owner of a piece of land measuring 10 acres ("Subject Land"), which also includes the land which is also subject matter of suit no. 1635 of 2009. The plaintiff has sought declaration as to the ownership and occupation of Subject Land. The Company has filed an application under Order 7 Rule 11 starting therein that the instant suit is barred by law as the plaintiff's earlier suits raising the same dispute were dismissed. On August 29, 2017, the learned Judge was pleased to allow the application of the Company and the plaintiff appeal was rejected accordingly. The Plaintiff aggrieved by the said order appealed the same matter before IVth Additional and District Judge (ADJ) bearing Appeal No. 311 of 2017 ("Appeal"). On September 12, 2018, the learned Appellate Court decided the Appeal in favor of the Plaintiff and against the Company, set aside the order dated August 29, 2017 and restored the above suit. Aggrieved by the order of ADJ in Appeal no. 311 of 2017 the Company filed appeal no 157 of 2018. The Company contended that the order passed by ADJ was bad in law as the law does not permit fresh proceedings on the same cause of action of which issue has already been adjudicated upon by the Courts and the suit 2141 of 2015 was rightly rejected by the trial court. The learned Judge after hearing the Company's submission and arguments was pleased to suspend the operation of the impugned Judgement (passed in Appeal no. 311 of 2017) via order dated December 17, 2018. The matter is fixed for hearing and the management of the Company believes that the matter will be decided in favor of the Company.

17.1.4 The Company has filed suit no. 1378 of 2019 in SHC against Sui Southern Gas Company Limited. The case has been filed on the ground that the gas tariff/price has been increased by SSGC illegally. The case is pending before SHC and is fixed for hearing. Furthermore, the management of the Company in consultation of legal advisor is of the view that based on the merit of the case, the same will be decided in favor of the Company.

17.1.5 The Company had filed suit no 1820 of 2020 in SHC against Sui Southern Gas Company Limited. The case has been filed on the ground that the gas tariff/price has been increased by SSGC illegally. Previously, SHC had directed the Company to pay their bills according to previous judgement by either bank guarantee or

deposit cheque ready to encash to the satisfaction of the Nazir of the court and SSGC shall issue revised bills. However, SHC has concluded on February 18, 2023, that the price increase is not illegal and argument of increase in sale price does not have force. Consequent to said decision the Company has filed an appeal under SHC, The SHC via HCA No. 212 of 2023 stated, till the conclusion of the case, the Company shall deposit a cheque to the Nazir and the Nazir shall not encash the cheques, which according to the Company being the differential amount of the gas bill, which have been deposited. If the cheques expired, it will be replaced by a fresh one. Further SHC via HCA No. 220 of 2023 stated, the judgement passed on February 18, 2023 is suspended till the next date of hearing. Further the management of the Company in consultation of legal advisor is of the view that based on the merit of the case, the same will be decided in favor of the Company.

17.1.6 The Company has filed a suit for declaration and permanent injunction against the Syed Alay Sadaqain Naqvi (defendants) for continuously interfering with the peaceful possession of the extended portion of 0.5 acres of land that was regularized in favor of the Company on February 07, 2020 by virtue of a registered deed of Addenda of lease. The Company has pleaded that the Company is the absolute and lawful owner in possession of an immovable property, name Plot. No. G-205 SITE Super Highway Phase II Karachi measuring 4.5 acres by virtue of lease deed dated November 10, 2008 executed by Sindh Industrial Trading Estate Limited. The Company intends to utilize the 0.5 acres of land that was regularized recently in favor of the Company however, the defendants is interfering with the possession of the property. The Company has asked the SHC to declare that the defendant is wrongfully and illegally claiming to be the owner of the property and requested SHC to stop interfering with the Company's peaceful possession on the extended portion measuring 0.5 acres. Based on the merit of case the management of the Company believes that the matter will be decided in favor of the Company.

17.1.7 In prior years Government of Sindh imposed infrastructure cess @ 0.85% of import value on all imports into Pakistan. A large number of importers including the Company challenged the matter in the SHC. The SHC has issued an interim order allowing release of imported goods on 50% payment and 50% bank guarantee. This suit no. 2173 of 2013 was filed on June 10, 2013, the SHC has passed the judgement in the subject matter wherein SHC has declared the imposition of cess valid piece of Legislation. The Company along with other industries affected by the SHC order has challenged the judgement of SHC in Honorable Supreme Court of Pakistan (SCP) and in that appeal stay has been granted by Honorable Supreme Court of Pakistan (SCP) subject to furnishing bank guarantee of the disputed amount. During the year, the Company was granted exemption from Infrastructure Cess under Section 4(6A) of the Sindh Development and Maintenance of Infrastructure Cess (Amendment) Act, 2020, in respect of imports covered under its Export Facilitation Scheme (EFS) authorization certificate, valid up to July 19, 2028.

17.1.8 In 2011, Government of Pakistan (GoP) impose a levy on gas consumers in the industrial sector, known as The Gas Infrastructure Development Cess (GIDC). The amount collected was to be used for the construction of infrastructure projects.

GIDC was challenged in Honorable Peshawar High Court (PHC) in December 2013, PHC declared the levy of GIDC unconstitutional. PHC further directed the GoP to return the collected amount, GoP challenged the decision of PHC in the Honorable Supreme Court of Pakistan (SCP), however, SCP upheld the decision of PHC by declaring GIDC a fee and not a tax that can be charged.

In 2015, the Gas Infrastructure Development Cess Act, 2015 was introduced which re-imposed the GIDC. The affected industries again approached the SCP stating that the earlier tax money was not used for the construction of infrastructure projects. SCP granted stay order against payment of any GIDC levies.

In their judgement dated August 13, 2020, SCP dismissed all petitions against the GIDC levy and ruled in favor of the GoP which would collect the GIDC from different companies. The affected industries filed a review petition against the judgement of SCP which has also been dismissed by SCP vide its order dated November 03, 2020.

On October 15, 2020, the Company filed suit no. 1531 of 2020 in Honorable High Court of Sindh (SHC), with a plea that the Company did not pass on the GIDC burden to the end consumer, therefore in accordance with section 8 (2) of Gas Infrastructure Development Cess Act, 2015 (GIDC Act, 2015) the GIDC is not applicable on the Company, which is pending for decision, however, the SHC has issued sustaining order to Gas companies from taking any coercive action against the Company.

The Suit was filed before High Court of Sindh praying that the Supreme Court Judgment is not applicable to us as we have not recovered said amount from the customers. However, High Court has transferred all suit to district Court and alloted New no. 8848/2025 before Senior Civil Judge VIII East Karachi, same is pending.

The management of the Company in consultation of its legal advisor is of the view that since the Company has not passed on the burden to its consumer/clients, it is not liable to pay GIDC as they clearly falls within the ambit of the exception in line with section 8 (2) of GIDC Act, 2015. Furthermore, on prudent basis the Company has made a provision of Rs. 18 million.

17.1.9 The Company has filed suit No. 730 of 2015 before SHC against the imposition of the Captive Power Plant rate instead of the Industrial Consumer rate. The Company contends that they do not fall into the category of Captive Power Plant, but rather an Industrial Consumer, so the rate charged by the SSGC i.e. Rs.200 per MMBTU, is not applicable in the case of the company. The case has been decreed in favor of the Company vide order dated February 02, 2020. SSGC had challenged the Judgment before the Divisional bench of SHC. However, SHC has concluded that no intention to sell the surplus power can be discerned on the part of plaintiffs either at the time of contracting with SSGC or thereafter, and hence the inhouse power generation does not meet the test of captive power plant for the purpose of NEPRA regulations to attract tariff for captive power due to the foregoing reasons the suit is decreed in favor of the Company.

17.1.10 In terms of the Scheme of Arrangement sanctioned by the Honourable Sindh High Court, the Long-Term facilities availed by the Company from various financial institutions as at June 30, 2026 amounting to Rs. 703.32 million (2025: Nil) continue to be secured by way of joint hypothecation/mortgage charges over the net assets and undertakings transferred to its subsidiary, Matco Corn Products (Private) Limited (MCPPL). The provision of the aforesaid security by MCPPL was duly authorized by the members of MCPPL through a Special Resolution under Section 199 of the Companies Act, 2017, embedded in the approval of the Scheme of Arrangement.

		Note	**2026**	2025
17.2	**Commitments**		**---------Rupees---------**	
	Letter of credit		**5,083,411**	38,894,542
	Letter of guarantees		**72,610,000**	55,632,230
	Capital Expenditures		**167,854,214**	200,000,000
	Cheques issued in favor of Nazir of high court in relation to SSGC case	17.1.5	**7,732,192**	7,732,192
			253,279,817	302,258,964

		Note	**2026**	2025
18	**PROPERTY PLANT AND EQUIPMENT**		**---------Rupees---------**	
	Operating fixed assets	18.1	**7,607,930,571**	10,736,913,595
	Capital work in progress	18.2	**87,798,524**	246,206,809
			7,695,729,095	10,983,120,404

MATCO FOODS LIMITED
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18.1 Operating fixed assets

	June 30, 2026												
	Cost / Revaluation						Depreciation						
Particulars	Cost at July 01, 2025	Additions	Transfers in / (out)	Revaluation surplus	Disposals	Cost at June 30, 2026	Accumulated depreciation at July 01, 2025	Depreciation for the year	Depreciation on Transfer	Depreciation on disposals	Accumulated depreciation at June 30, 2026	Book value at June 30, 2026	Rate per annum %
Owned Assets													
Factory land	3,969,100,001	-	-	-	156,150,000	3,812,950,001	-	-	-	-	-	3,812,950,001	-
Factory building	3,306,301,307	17,375,939	(960,735,746)	-	66,668,000	2,296,273,500	1,135,161,984	142,013,256	213,010,415	14,345,549	1,049,819,276	1,246,454,224	10
Plant and machinery	5,577,633,784	43,642,389	(1,746,690,918)	-	108,693,133	3,765,892,122	1,780,261,937	239,882,877	339,880,672	54,908,733	1,625,355,409	2,140,536,713	10
Electric cables and fitting	285,413,180	18,500	(142,043,765)	-	-	143,387,915	84,467,530	9,235,459	33,438,409	-	60,264,579	83,123,336	10
Furniture and fixture	28,140,510	450,000	(4,811,425)	-	-	23,779,085	12,416,336	1,202,385	843,090	-	12,775,631	11,003,454	10
Motor vehicles	128,592,621	32,142,776	(26,233,959)	-	41,794,665	92,706,773	64,023,573	6,344,092	5,849,766	11,633,473	52,884,426	39,822,347	20
Office equipment	80,662,244	3,118,225	(7,752,636)	-	-	76,027,833	29,951,607	4,503,974	1,596,255	-	32,859,326	43,168,507	10
Factory equipment	451,880,591	38,307,952	(187,080,208)	-	25,300,000	277,808,335	126,834,093	18,801,163	37,301,019	1,021,512	107,312,725	170,495,610	10
Computers	45,547,478	3,523,300	(8,794,043)	-	-	40,276,735	34,155,047	3,338,767	5,225,730	-	32,268,084	8,008,651	33
Camera	11,365,719	-	-	-	-	11,365,719	8,100,987	1,077,361	-	-	9,178,348	2,187,371	33
Godown & Shops	33,036,051	-	-	-	-	33,036,051	20,583,861	1,245,219	-	-	21,829,080	11,206,971	10
Sewing machine	1,369,205	-	-	-	-	1,369,205	1,076,665	29,254	-	-	1,105,919	263,286	10
Mobile phone	11,660,354	-	(1,053,384)	-	1,139,320	9,467,650	7,234,301	1,177,610	830,369	449,889	7,131,654	2,335,996	33
Generator	187,016,274	-	(73,286,421)	-	22,005,167	91,724,686	76,537,803	5,240,426	15,480,538	10,947,109	55,350,582	36,374,104	10
Total	14,117,719,319	138,579,081	(3,158,482,505)	-	421,750,285	10,676,065,610	3,380,805,724	434,091,843	653,456,264	93,306,264	3,068,135,039	7,607,930,571	

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
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	June 30, 2026											
	Cost / Revaluation						Depreciation					
Particulars	**Cost at July 01, 2025**	**Additions**	**Transfers in / (out)**	**Revaluation surplus**	**Disposals**	**Cost at June 30, 2026**	**Accumulated depreciation at July 01, 2025**	**Depreciation for the year**	**Depreciation on disposals**	**Accumulated depreciation at June 30, 2026**	**Book value at June 30, 2026**	**Rate per annum %**
Owned Assets												
Factory land	3,969,100,001	-	-	-	-	3,969,100,001	-		-	-	3,969,100,001	-
				-								
Factory building	3,278,283,954	28,017,353	-	-	-	3,306,301,307	894,608,765	40,553,219	-	1,135,161,984	2,171,139,323	10
Plant and machinery	5,468,608,562	112,452,560	-	-	3,427,338	5,577,633,784	1,366,885,262	414,190,500	813,825	1,780,261,937	3,797,371,847	10
Electric cables and fitting	274,335,842	11,077,338	-	-	-	285,413,180	62,774,202	21,693,328	-	84,467,530	200,945,650	10
Furniture and fixture	25,250,404	2,890,106	-	-	-	28,140,510	10,767,871	1,648,465	-	12,416,336	15,724,174	10
Motor vehicles	119,761,613	96,184,381	-	-	87,353,373	128,592,621	66,985,934	7,951,622	10,913,983	64,023,573	64,569,048	20
Office equipment	74,867,203	5,795,041	-	-	-	80,662,244	24,802,716	5,148,891	-	29,951,607	50,710,637	10
Factory equipment	405,155,636	48,174,979	120,856,770	-	122,306,794	451,880,591	92,569,341	34,306,954	42,202	126,834,093	325,046,498	10
Computers	44,218,978	1,653,400	-	-	324,900	45,547,478	29,225,128	5,192,779	262,860	34,155,047	11,392,431	33
Camera	11,365,719	-	-	-	-	11,365,719	6,492,984	1,608,003	-	8,100,987	3,264,732	33
Godown & Shops	33,036,051	-	-	-	-	33,036,051	19,200,284	1,383,577	-	20,583,861	12,452,190	10
Sewing machine	1,369,205	-	-	-	-	1,369,205	1,044,161	32,504	-	1,076,665	292,540	10
Mobile phone	10,287,574	2,154,450	-	-	781,670	11,660,354	5,892,216	1,895,032	552,947	7,234,301	4,426,053	33
Generator	186,936,274	80,000	-		-	187,016,274	64,244,676	12,293,127	-	76,537,803	110,478,471	10
Total	13,902,577,016	308,479,608	120,856,770	-	214,194,075	14,117,719,319	2,645,493,540	747,898,001	12,585,817	3,380,805,724	10,736,913,595	

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

		Note	2026	2025
18.1.1	The depreciation charge for the year has been allocated as follows:		---------Rupees---------	
	Cost of sales	33	**347,273,474**	598,318,401
	Selling and distribution expenses	34	**21,704,592**	37,394,900
	Administrative expenses	35	**65,113,776**	112,184,700
			434,091,842	747,898,001

18.1.2 Factory land includes a plot in which a law suit has been filed by the plaintiff who is claiming the possession and injunction of the property. The case is in process under the Honorable High Court Sindh Karachi (refer note 17.1.1, 17.1.2, 17.1.3 and 17.1.6).

18.1.3 Operating fixed assets include assets that are subject to mortgage with various banks against long-term finances and short-term borrowings (refer note 09 and 15).

18.1.4 Details of forced sale value of revalued property, plant and equipment

Description of Assets	**Forced sale value Rupees**
Land	3,447,270,000
Building	1,314,919,291
Plant and machinery	3,032,236,507
Generators	101,400,142

The above forced sale value has been taken from revaluation report of MYK Associates (Private) Limited as on June 28, 2024

18.1.5 Item of propItem of property, plant and equipment having book value above Rs. 500,000 are as follows:

	Cost / Revaluation	Accumulated depreciation	Net book amount	Sale proceeds	Gain / Loss	Mode of disposal	Particulars of buyer
	..... Rupees						
Factory Equipment - Solar							
	25,300,000	(554,521)	24,745,479	14,997,500	(9,747,979)	Sale and Lease Back	First Habib Modarba
Plant and Machinery							
	9,742,980	(4,532,302)	5,210,677	2,600,000	(2,610,677)	Sale	Muhammad Zahid
	15,588,626	(8,636,851)	6,951,774	28,374,147	21,422,372	Sale	Falak Foods Limited
	14,874,822	(7,131,740)	7,743,082	31,603,924	23,860,842	Sale	Falak Foods Limited
	7,232,567	(3,753,379)	3,479,189	14,200,548	10,721,359	Sale	Falak Foods Limited
	5,357,893	(2,978,950)	2,378,943	9,709,821	7,330,878	Sale	Falak Foods Limited
	45,968,766	(21,076,047)	24,892,719	101,601,347	76,708,629	Sale	Falak Foods Limited
Motor Vehicles							
	7,788,860	(753,336)	7,035,524	6,230,288	150,467	Sale	Mr. Noman
	13,163,000	(807,389)	12,355,611	10,280,000	98,878	Sale	Mr. Noman
	659,433	(98,898)	560,535	1,050,000	489,465	Sale	Mr. Noman
	834,285	(218,872)	615,413	1,000,000	384,587	Sale	Mr. Saqib Pervaiz - Employee
	2,108,052	(468,508)	1,639,544	13,800,000	12,160,456	Sale	Mr. Noman (Car Bank)
	1,330,958	(6,564)	1,324,394	2,600,000	1,275,606	sale	Mazhar Sb - Employee
	946,940	(2,075)	944,865	2,400,000	1,455,135	sale	M/S TRIPLE H-AUTOMOTIVE
	1,095,754	(2,402)	1,093,352	2,600,000	1,506,648	sale	M/S TRIPLE H-AUTOMOTIVE
	544,718	(3,880)	540,837	1,600,000	1,059,163	sale	Mr. Shafqat Sarwar - Employee
	2,280,985	(6,249)	2,274,736	4,050,000	1,775,264	Sale	Muhammad Noman Khan
	650,417	(1,782)	648,635	2,200,000	1,551,365	Sale	Talha Ghazi
Generator							
	22,005,167	(10,947,109)	11,058,058	2,500,000	(8,558,058)	Sale	Muhammad Zahid
Factory Land							
	156,150,000		156,150,000	182,175,000	26,025,000	Sale	Falak Foods Limited
Factory Building							
	66,668,000	14,345,569	52,322,431	91,378,500	39,056,069	Sale	Falak Foods Limited

18.1.6 Particulars of immovable property (i.e. land and building) in the name of Company are as follows:

Locations	Total Area in Acres	Covered Area in Square Feet
Plot A-15 & 16, SITE-II, Super highway Karachi	2.00	79,155
A-21, SITE-II, Super highway, Karachi	1.50	47,131
G-205, SITE-II, Super highway, Karachi	4.00	409,416
50 KM G.T Road, Sadhoke District, Gujranwala	14.68	136,060

	Total Area in Acres	Covered Area in Square Feet
B-1/A, SITE-II, Super highway, Karachi	0.97	34,850
Plot H-162, SITE-II, Super highway, Karachi	2.00	81,340
Plot F-193, SITE-II, Super highway, Karachi	2.00	60,870
Plot # 53, S.E.Z, Allama Iqbal Industrial City, Faisalabad	20.00	373,128
House # 87, Block K, Street # 24, Al Bairuni Road, WAPDA City, Faisalabad	0.06	2,723
Plot No. 8-C, 3rd and 4th Floor, Shahbaz Lane No., Phase VI, DHA, Karachi	0.08	3,600

18.2 Capital work in progress - Tangibles	**2026**	2025
	---------Rupees---------	
Land	**1,800,000**	1,800,000
Factory Building	**24,442,460**	34,783,028
Plant and machinery	**56,784,474**	208,752,191
Electric cables and fitting	**10,500**	10,500
Factory equipment	**4,761,090**	861,090
	87,798,524	246,206,809

18.3 Movement in capital work in progress is as under:

	Cost				
	As at July 01, 2025	Additions during the period	Transferred to Property, plant and equipment	Transferred as per Scheme detailed in note 1.2	As at June 30, 2026
	----------Rupees----------				
Land	1,800,000	-	-	-	1,800,000
Factory Building	34,783,028	-	-	(10,340,568)	24,442,460
Plant and machinery	208,752,191	-	-	(151,967,717)	56,784,474
Electric cables and fitting	10,500	-	-	-	10,500
Factory equipment	861,090	3,900,000	-	-	4,761,090
	246,206,809	3,900,000	-	(162,308,284)	87,798,524

	Cost			
	As at July 01, 2024	Additions during the year	Transferred to Property, plant and equipment	As at June 30, 2025
	----------Rupees----------			
Land	1,800,000	-	-	1,800,000
Factory Building	24,117,453	10,665,575	-	34,783,028
Plant and machinery	57,336,502	151,415,689	-	208,752,191
Electric cables and fitting	-	10,500	-	10,500
Factory equipment	79,523,473	42,194,387	(120,856,770)	861,090
	162,777,428	204,286,151	(120,856,770)	246,206,809

18.4 The amount of borrowing costs capitalised during the year was Nil (June 2025: Nil). The rate used to determine the amount of borrowing costs eligible for capitalization was Nil (June 2025: Nil), which is the EIR of the specific borrowings.

18.5 Had there been no revaluation, the net book value of specific classes of operating property, plant and equipment would have been amounted to:

Net book value	**2026**	2025
	---------Rupees---------	
Land	**343,775,088**	447,775,086
Building	**654,903,239**	1,405,422,611
Plant and machinery	**876,334,837**	2,470,593,042
Generators	**24,041,044**	70,172,072
	1,899,054,208	4,393,962,811

19 RIGHT-OF-USE ASSETS

	June 30, 2026					June 30, 2025				
	Vehicle	**Godown**	**Solar**	**Generator**	**Total**	Vehicle	Godown	Solar	Generator	Total
	----------Rupees----------									
Cost										
Opening balance	**202,128,504**	**176,499,252**	**134,709,410**	**26,669,670**	**540,006,836**	252,136,149	144,364,512	-	26,669,670	423,170,331
Reassessment of lease liability	**-**	**11,674,555**	-	**-**	**11,674,555**	-	32,134,740	-	-	32,134,740
As at July 1	**202,128,504**	**188,173,807**	**134,709,410**	**26,669,670**	**551,681,391**	252,136,149	176,499,252	-	26,669,670	455,305,071
Additions during the period	**44,239,836**	**-**	**23,749,336**	**-**	**67,989,171**	78,691,826	-	134,709,410	-	213,401,236
Transfer during the year	**(58,032,917)**	**(12,904,826)**	**(134,709,410)**	**-**	**(205,647,153)**					
Termination during the year	**(37,351,039)**	**-**	**-**	**-**	**(37,351,039)**	(128,699,471)	-	-	-	(128,699,471)
Total	**150,984,383**	**175,268,981**	**23,749,336**	**26,669,670**	**376,672,370**	202,128,504	176,499,252	134,709,410	26,669,670	540,006,836
Accumulated depreciation										
Opening balance	**79,432,654**	**65,137,468**	**10,038,619**	**4,796,202**	**159,404,943**	131,877,280	49,292,059	-	2,365,817	183,535,156
Charge for the year	**22,272,128**	**19,493,812**	**1,138,667**	**2,187,347**	**45,091,954**	30,690,595	15,845,409	10,038,619	2,430,385	59,005,009
Transfer adjustment	**(36,985,095)**	**-**	**-**	**-**	**(36,985,095)**					
Termination adjustment	**(12,030,007)**	**-**	**(10,038,619)**	**-**	**(22,068,626)**	(83,135,221)	-	-	-	(83,135,221)
Closing	**52,689,680**	**84,631,280**	**1,138,667**	**6,983,549**	**145,443,176**	79,432,654	65,137,468	10,038,619	4,796,202	159,404,943
Net book value	**98,294,703**	**90,637,701**	**22,610,669**	**19,686,121**	**231,229,194**	122,695,850	111,361,784	124,670,791	21,873,468	380,601,893
Lease term	**5 Years**	**10 Years**	**5 Years**	**5 Years**		5 Years	10 Years	5 Years	5 Years	

19.1 The following are the amounts recognised in unconsolidated statement of profit or loss:

	Note	2026	2025
		---------Rupees---------	
Depreciation expense of right-of-use assets	33	**45,091,954**	59,005,008
Interest expense on lease liabilities on Godown	33	**14,066,640**	16,884,960
Interest expense on other lease liabilities	36	**15,063,505**	35,937,088
Total amount recognised in unconsolidated statement of profit or loss		**74,222,099**	111,827,056

20 INTANGIBLE ASSETS

Cost		
Opening	**14,710,766**	14,710,766
Addition during the year	**-**	-
Closing	**14,710,766**	14,710,766
Amortization		
Opening	**(14,710,766)**	(14,710,766)
Charge for the year	**-**	-
Closing	**(14,710,766)**	(14,710,766)
Balance as at year end	**-**	-

20.1 This represents accounting software which has been fully amortized.

21 LONG TERM INVESTMENTS

	Note		
Investment - at cost			
Subsidiary			
JKT General Trading FZE	21.1	**23,582,747**	23,582,747
Falak Foods (Private) Limited	21.2	**839,310,460**	7,499,960
Matco Corn Products (Private) Limited	21.4	**1,403,139,812**	100,000
Joint Venture			
Barentz Pakistan Private Limited	21.3	**24,500,000**	24,500,000
		2,290,533,018	55,682,707

21.1 On October 8, 2013, the Company incorporated a new wholly owned subsidiary, JKT General Trading FZE in U.A.E. The principal activities are general trading, export / import and other related activities. The Company has made an equity investment of USD 255,000 out of which shares of USD 40,872 have been issued. Shares for the remaining amount would be issued after completion of necessary regulatory formalities:

21.2 On November 13, 2017, the Company has subscribed 749,996 shares of Falak Foods Limited previously known as Matco Marketing (Private) Limited. During the year, the subsidiary issued 83,181,050 rights issue of Rs. 10 each, amounting to Rs. 831,810,500, to its parent company, Matco Foods Limited. The subsidiary is situated at B-1/A, S.I.T.E. Phase 1, Super Highway Industrial Area, Karachi.

21.3 On June 28, 2019, the Company has been incorporated in Pakistan as per agreement between Barentz International B.V. and Matco Foods Limited. Matco Foods Limited has subscribed 49% of total shareholding of Rs. 50 Million, thereby, constituting a Joint Venture.

21.4 The Company has 99.99% ownership in Matco Corn Products (Private) Limited (subsidiary) which was incorporated on May 07, 2025 with authorized and paid-up share capital of Rs. 1,500,000,000 and Rs. 100,000 respectively. As part of the restructuring, the Company's Corn Starch business was carved out into MCPPL pursuant to a Scheme of Arrangement dated May 23, 2025, which was approved by the Honorable Sindh High Court through an order dated December 08, 2025. As a result of the restructuring, net assets amounting to Rs. 1,215.04 million were transferred to the subsidiary under the approved Scheme of Arrangement, against which the subsidiary will issue 121,503,981 additional ordinary shares at par value to the Company. Additionaly shares, 18,800,000 ordinary shares were issued on July 03, 2025.

The following table provides summarized financial information for the joint venture. The information disclosed reflects the amounts presented in the financial statements of the associates and not the Company's share of those amounts. The financial information presented below are based on the interim financial statements for the year ended June 30, 2026.

	Note	**2026**	2025
		---------Rupees---------	
Assets		**588,713,479**	618,375,902
Liabilities		**264,274,851**	493,954,678
Revenues		**600,418,196**	581,670,323
Profit for the year		**91,939,708**	62,608,444

21.5 The investment in subsidiary and associates have been made in accordance with the requirements of Companies Act, 2017. Further, no such terms and conditions has been made at the time of investment. The Company has beneficial ownership of the investee companies. No return on investment has been made since incorporation. There are no litigation against the subsidiaries and associates of the company that may impact the interest of the Company.

22	**STORES, SPARES AND LOOSE TOOLS**	**Note**	**2026**	2025
			---------Rupees---------	
	Stores and spares	33.3	**217,842,290**	326,545,686
	Provision for slow moving / obsolete items	22.1	**(1,543,929)**	(1,543,929)
			216,298,361	325,001,757
22.1	**Movement in provision for slow moving / obsolete items**			
	Balance at beginning of the year		**1,543,929**	1,543,929
	Charge for the year		**-**	-
	Balance at end of the year		**1,543,929**	1,543,929
23	**STOCK IN TRADE**			
	Raw materials	23.2	**10,049,355,934**	7,372,386,721
	Packing materials		**507,792,672**	459,653,208
	Finished goods	23.3	**7,612,029,874**	5,861,746,312
			18,169,178,480	13,693,786,241
	Balance transferred as at July 01, 2025, as per Scheme detailed in note 1.2		**(1,864,048,813)**	-
	Balance transferred as at July 01, 2025 as per Business transfer agreement detailed in note 1.2		**(141,002,269)**	-
	Provision for slow moving / obsolete items	23.1	**(35,085,264)**	(25,739,175)
			16,129,042,135	13,668,047,066

23.1 Movement in provision for slow moving / obsolete items	Note	2026	2025
		---------Rupees---------	
Opening balance		**25,739,175**	21,852,280
Charge for the year		**9,346,089**	3,886,895
Write off during the year		**-**	-
Closing balance		**35,085,264**	25,739,175

23.2 This includes pledged raw material with various banks under long term and short term borrowing arrangements (refer note 09 and 15).

23.3 This includes by product amounting to Rs. 2,053.26 million (June 2025: Rs. 632.62 million) and stock-in-transit amounting Rs. 19.02 million (June 2025: Rs. 8.92 million).

24 TRADE DEBTS	Note	2026	2025
		---------Rupees---------	
Considered good			
Export - secured	24.1	**1,323,266,682**	1,090,975,740
Local - unsecured		**882,419,683**	866,440,869
		2,205,686,365	1,957,416,609
Balance transferred as at July 01, 2025, as per Scheme detailed in note 1.2		**(458,784,346)**	-
Balance transferred as at July 01, 2025 as per Business transfer agreement detailed in note 1.2		**(91,967,309)**	-
		1,654,934,710	1,957,416,609
Considered doubtful			
Local - unsecured		**30,854,576**	13,567,967
Less: Allowance for expected credit losses	24.3	**(30,854,576)**	(13,567,967)
		1,654,934,710	1,957,416,609

24.1 It includes the amount of Rs. 28.6 million which is past due up to 3 months (June 2025: 9.06 million) and Nil which is past due up to 6 months, (June 2025: Nil) due from JKT General Trading FZE (related party). The maximum aggregate amount due from related party at the end of any month during the year was Rs. 65.68 million (June 2025: Rs. 68.35 million).

24.2 As of June 30, 2026, the age analysis of trade debts is as follows:	Note	2026	2025
		---------Rupees---------	
Not yet due		**-**	-
Past due:			
- Up to 1 month		**1,149,195,222**	1,787,008,079
- 2 to 3 months		**425,535,239**	-
- 3 to 6 months		**64,258,589**	149,931,697
- 6 to 12 months		**15,132,645**	7,221,369
- More than 12 months		**813,015**	13,255,464
		1,654,934,710	1,957,416,609
Trade debts - gross		**1,654,934,710**	1,957,416,609

24.3	Allowance for expected credit losses		
	Opening balance	**13,567,967**	13,567,967
	Charge during the year	**17,286,609**	-
	Closing balance	**30,854,576**	13,567,967

		Note	2026	2025
25	**LOANS AND ADVANCES**		---------Rupees---------	
	Loans			
	Staff - unsecured, considered good	25.1	**2,442,684**	347,900
	Advances			
	- against services and others		**4,071,433**	2,164,710
	- against purchases	25.3	**450,886,873**	1,753,556,188
			457,400,990	1,756,068,798

25.1 It represent interest free loans to various staff in accordance with the Company's policy.

25.2 The maximum aggregate amount due from executives at the end of any month during the year was Rs. 1.34 million (June 2025: Rs. 3.73 million).

25.3 It represents the amount provided to suppliers of rice, corn, stores & spares and packaging which is adjustable against future purchases.

		Note	2026	2025
26	**TRADE DEPOSITS AND SHORT TERM PREPAYMENTS**		---------Rupees---------	
	Deposits			
	- Capital management account		**45,572**	45,572
	- Guarantee margin		**1,448,588**	2,158,754
	Prepayments			
	- Prepaid expense	26.1	**2,658,525**	15,477,739
	- Prepaid insurance		**12,329,792**	13,710,391
			14,988,317	29,188,130
	Other receivable	26.2	**198,676,414**	-
			215,158,891	31,392,456

26.1 This include prepaid expense relating to godown rent and system maintenance charges.

26.2 This include export rebate receivable of Rs. 193.834 million and accrued income on Sukuk of Rs. 4.842 million.

		Note	2026	2025
27	**SHORT-TERM INVESTMENT**		---------Rupees---------	
	Amortized cost			
	Term deposit certificates	27.1	**1,200,000**	1,200,000
	Government of Pakistan (GoP) Ijarah Sukuk	27.2	**375,000,000**	-
			376,200,000	1,200,000

27.1 These represent term deposit certificates placed with Askari Bank Limited amounting to Rs. 1.2 million (June 2025: Rs. 1.2 million). The certificates carry profit rates ranging from 7.5% to 11.0% per annum (June 2025: 18% per annum) and will mature in December 2026.

27.2 These represent investments in Government of Pakistan (GoP) Ijarah Sukuk amounting to Rs. 375 million (June 2025: Nil), comprising three Sukuk investments of Rs. 100 million each and one of Rs. 75 million. These Sukuks carries a profit rate of 11.40% per annum and will mature in December 2026.

		Note	2026	2025
			---------Rupees---------	
28	**SALES TAX REFUNDABLE**			
	Sales tax refundable	28.1	**25,000,000**	25,000,000
28.1	**Movement in sales tax refundable is as under:**			
	Balance at beginning of the year		**25,000,000**	25,000,000
	Deposited against the sales tax petition	39.6	**-**	-
	Refunds claim for the year		**-**	-
	Received during the year		**-**	-
	Adjusted during the year		**-**	-
	Balance at end of the year		**25,000,000**	25,000,000
29	**DUE FROM RELATED PARTIES**			
	Barentz Pakistan (Private) Limited	29.1	**3,149,298**	38,421,807
	Matco Corn Products (Private) Limited	29.2	**751,873,024**	-
			755,022,322	38,421,807

29.1 This includes an NIL amount (June 2025: Rs. 6.08 million) receivable in respect of interest on loan. The maximum aggregate amount of loan due from Barentz Pakistan (Private) Limited at the end of any month during the year was Rs. 30.93 million (June 2025: Rs. 77 million). The amount will be utilized by the associated company to meet the working capital requirement of the associated company. The effective rates of mark-up on this receivable is 3 months KIBOR+ 2% (June 2025: 3 months KIBOR+ 2%)

29.2 The maximum aggregate amount of loan due from Matco Corn Products (Private) Limited at the end of any month during the year was Rs. 1,835.23 million (June 2025: NIL amount). This amount represents current account balance under restructuring arrangements.

29.3 All above dues are payable on demand.

29.4 Ageing analysis of receivables from related parties past due but not impaired are as follows:

	Barentz Pakistan (Private) Limited	
	2026	2025
	---------Rupees---------	
Up to 1 Months	**3,149,298**	38,421,807
2 to 3 Months	**-**	-
3 to 6 Months	**-**	-
06 to 12 Months	**-**	-
More than 12 Months	**-**	-
	3,149,298	38,421,807
	Matco Corn Products (Private) Limited	
Up to 1 Month	**169,873,024**	-
2 to 3 Months	**582,000,000**	-
3 to 6 Months	**-**	-
06 to 12 Months	**-**	-
More than 12 Months	**-**	-
	751,873,024	-

30	TAXATION AND LEVIES - NET	Note	2026	2025
			---------Rupees---------	
	Advance income tax / levies		**603,354,346**	562,621,673
	Provision for levies and taxation		**(183,278,630)**	(196,270,343)
			420,075,716	366,351,330

31	CASH AND BANK BALANCES			
	Cash in hand		**11,024,731**	10,815,744
	Cash at bank			
	- current accounts		**516,659,792**	315,154,005
	- deposit accounts	31.1	**16,214,823**	27,472,224
			532,874,615	342,626,229
			543,899,346	353,441,973

31.1 These carry weighted average profit of 8.5% to 12% per annum (June 2025: 7.25% per annum).

31.2	CASH AND CASH EQUIVALENTS			
	Cash and bank balances	31	**543,899,346**	353,441,973
	Short-term borrowings-secured	15	**(88,278,701)**	-
			455,620,645	353,441,973

32	SALES - NET	Note	2026	2025
			---------Rupees---------	
	Disaggregation of revenue			
	Export Sales		**10,673,300,174**	15,941,729,090
	Local Sales			
	- Main Products		**3,286,313,137**	7,140,418,343
	- By-Products and Others		**3,291,336,772**	5,778,672,849
			6,577,649,909	12,919,091,192
	Gross Sales		**17,250,950,083**	28,860,820,282
	Sales discount / return		**(21,709,260)**	(195,591,284)
	Sales tax		**(153,448,482)**	(1,042,174,383)
	Freight		**(519,242,000)**	(885,644,651)
	Clearing and forwarding		**(78,374,043)**	(83,033,694)
	Net Sales		**16,478,176,298**	26,654,376,270

32.1 The Company's export sales have been primarily made to continents in the Asia, Africa, Europe, North America , Canada and Australia & New Zealand.

	2026	2025
	---------Rupees---------	
Africa	**1,234,028,178**	893,287,364
Asia	**1,348,491,427**	5,830,153,695
Australia & New Zealand	**2,659,006,753**	2,192,163,243
Europe	**3,875,771,181**	5,862,282,716
USA & Canada	**1,556,002,636**	1,163,842,072
	10,673,300,174	15,941,729,090

33	COST OF SALES	Note	2026	2025
			---------Rupees---------	
	Raw material consumed	33.1	**11,877,306,450**	18,678,927,127
	Packing materials consumed	33.2	**607,745,349**	1,084,140,706
	Stores and spares consumed	33.3	**782,557,247**	976,127,378
	Processing expenses			
	Salaries, wages and benefits	33.4	**811,235,639**	1,186,436,782
	Electricity and power		**393,219,138**	855,661,269
	Telephone and mobile		**1,793,879**	2,925,789
	Insurance		**21,292,075**	31,391,492
	Repairs and maintenance		**77,630,387**	45,222,145
	Other purchases		**347,667,392**	295,200,652
	Provision for slow moving stock		**9,346,089**	3,886,895
	Fumigation charges		**117,251,846**	116,742,662
	Water charges		**82,175,406**	64,017,090
	Canteen		**22,445,837**	20,763,166
	Diesel and oil		**85,450**	200,480
	Staff welfare		**17,677,421**	14,374,074
	Security expenses		**27,011,386**	30,813,149
	Godown expenses		**9,149,167**	33,608,806
	Rent, rates and taxes		**478,568**	430,119
	Vehicle running expenses		**47,953,849**	41,050,126
	Medical		**12,128,654**	16,280,742
	Depreciation	18.1.1	**347,273,474**	598,318,401
	Depreciation on right-of-use assets	19.1	**45,091,954**	59,005,008
	Interest expense on lease liabilities	19.1	**14,066,640**	16,884,960
	Processing charges		**2,158,964**	6,587,909
	Inspection charges		**93,836,793**	115,102,530
	Cost of goods manufactured		**15,768,579,054**	24,294,099,457

Finished Goods	2026	2025
	---------Rupees---------	
Opening stock	**5,861,746,312**	4,875,699,241
Balance transferred as at July 01, 2025, as per Scheme & BTA detailed in note 1.2	**(534,723,722)**	-
Closing stock	**(7,077,306,152)**	(5,861,746,312)
	(1,750,283,562)	(986,047,071)
Cost of Sales	**14,018,295,492**	23,308,052,386

		2026	2025
		---------Rupees---------	
33.1	**Raw material consumed**		
	Opening stock	**7,372,386,721**	6,259,076,247
	Balance transferred as at July 01, 2025, as per Scheme & BTA detailed in note 1.2	**(1,366,423,384)**	-
	Purchases	**14,277,561,313**	19,344,739,240
	Cartage inwards	**276,714,350**	447,498,361
	Closing stock	**(8,682,932,550)**	(7,372,386,721)
		11,877,306,450	18,678,927,127
33.2	**Packing material consumed**		
	Opening stock	**459,653,208**	500,647,685
	Balance transferred as at July 01, 2025, as per Scheme & BTA detailed in note 1.2	**(103,903,976)**	-
	Purchases	**655,884,813**	1,043,146,229
	Closing stock-gross	**(403,888,696)**	(459,653,208)
		607,745,349	1,084,140,706
33.3	**Stores and spares consumed**		
	Opening stock	**326,545,686**	279,391,307
	Balance transferred as at July 01, 2025, as per Scheme & BTA detailed in note 1.2	**(206,544,165)**	-
	Purchases	**880,398,016**	1,023,281,757
	Closing stock-gross	**(217,842,290)**	(326,545,686)
		782,557,247	976,127,378

33.4 It includes provision for gratuity amounting Nil (June 2025: Rs. 29.93 million).

			2026	2025
34	**SELLING AND DISTRIBUTION EXPENSES**	**Note**	---------Rupees---------	
	Salaries and benefits	34.1	**119,587,858**	91,673,622
	Travelling		**46,581,913**	46,921,554
	Sales promotion		**92,890,597**	136,010,865
	Allowance for ECL		**17,286,609**	-
	Insurance		**6,857,138**	10,734,954
	Export charges		**68,072,141**	168,921,125
	Export commission		**21,350,501**	32,794,250
	Depreciation	18.1.1	**21,704,592**	37,394,900
	Shop rent		**3,270,000**	3,120,000
	General		**952,632**	2,024,861
			398,553,981	529,596,131

34.1 It includes provision for gratuity amounting Nil (June 2025: Rs. 2.31 million).

35	ADMINISTRATIVE EXPENSES	Note	2026	2025
			---------Rupees---------	
	Salaries and benefits	35.1	**398,327,766**	466,097,766
	PF Expense		**45,189,440**	-
	Vehicle running		**42,571,951**	38,763,230
	Entertainment		**5,615,505**	4,001,871
	Printing and stationery		**182,430**	404,796
	Fee and subscription		**45,680,099**	70,200,989
	Legal and professional		**23,971,345**	1,062,166
	Auditor's remuneration	35.2	**3,835,308**	7,276,608
	Postage and telegrams		**4,917,360**	8,851,802
	General expenses		**7,289,535**	14,521,919
	Newspaper and periodicals		**10,837**	61,755
	Electricity and gas charges		**1,617,680**	2,050,966
	Taxes, duty and fee		**647,635**	5,051,570
	Medical		**34,916,994**	22,230,814
	Insurance		**8,644,669**	5,862,613
	Software maintenance		**4,384,285**	2,653,212
	Computer expenses		**10,910,100**	10,755,963
	Depreciation	18.1.1	**65,113,776**	112,184,700
	Donations	35.3	**14,071,628**	18,683,878
	Advertisement		**571,206**	781,694
	Others		**27,899,364**	25,842,705
			746,368,913	817,341,017

35.1 It includes directors' remuneration amounting to Rs. 36.05 million (June 2025: Rs. 37.43 million) and provision for gratuity amounting Nil (June 2025: Rs. 11.76 million).

35.2	Auditor's remuneration	2026	2025
		---------Rupees---------	
	- audit fee of unconsolidated financial statements	**2,662,000**	2,662,000
	- audit fee of special purpose audit financial statements	**-**	2,619,600
	- audit fee of consolidated financial statements	**133,100**	121,000
	- audit fee of half yearly review	**598,400**	598,400
	- fee for review code of corporate governance	**196,020**	196,020
	- other certifications	**-**	833,800
	- out of pocket expenses	**245,788**	245,788
		3,835,308	7,276,608

35.3 Donation includes amount of Rs. 12.8 million (June 2025: Rs. 17.21 million) paid to Ghori Trust, which is operated by Board of directors of the company and their spouse namely Mr. Jawed Ali Ghori, Mr. Khalid Sarfaraz Ghori, Mr. Faizan Ali Ghori, Mrs. Naheed Jawed, Mrs. Nuzhat Khalid and Mrs. Dr. Sadaf Tariq.

		Note	2026	2025
			---------Rupees---------	
36	**FINANCE COST**			
	Mark up			
	- long term finances - net		**44,888,901**	104,468,433
	- short term borrowings		**1,430,405,422**	1,709,831,385
	- interest expense on lease liabilities	19.1	**15,063,505**	35,937,088
	Bank charges and commission		**24,669,751**	3,873,175
			1,515,027,579	1,854,110,081

37	**OTHER INCOME**			
	From financial assets			
	- Profit on bank/short term deposits		**2,994,704**	6,619,936
	- Interest income on account of due from related parties		**667,436**	8,549,286
	From non-financial assets			
	- Gain on sale of operating fixed assets	10.2	**239,707,518**	35,861,143
	- Scrap sales		**11,934,947**	27,523,841
	- Rental income		**5,625,078**	5,525,505
	- Dividend income		**32**	-
	- Export rebate		**266,337,198**	-
	- Others		**26,800,960**	5,978,676
			554,067,873	90,058,387

38 EXCHANGE GAIN - NET

This represents exchange gain incurred on foreign currency denominated trade debts, advances from customers and bank balances.

		2026	2025
		---------Rupees---------	
39	**TAXATION**		
	- Levies - Final and Minimum Tax	**183,278,630**	196,270,343
	- Prior year	**40,755,689**	(50,505,822)
	- Deferred	**(84,950,140)**	(69,471,709)
		139,084,179	76,292,812

39.1 The relationship between tax expense and accounting profit has not been presented in these financial statements as almost all income of the company falls under the ambit of minimum tax regime.

39.2 Current year taxation has been charged on the basis of provisions in Income Tax Ordinance, 2001 and accounted for after taking effect of admissible expenses in normal taxation with proportion of local sales and on final tax regime applicable to the Company based on tax withheld from export proceeds which is deemed as full and final discharge of the tax liability.

39.3 Return of 2016-17 filed on January 17, 2018, is an assessment order u/s 120 unless amended under section 122 of the Income Tax Ordinance, 2001. The ADCIR initiated the proceeding u/s 122(5A) of the Income Tax Ordinance, 2001 vide notice dated 21-05-2018 for amendment of deemed assessment. The response of the above notice submitted by the Company till November 15, 2018, no further notice has been received.

39.4 The Deputy Commissioner Inland Revenue (DC-IR) has raised a demand of Rs. 17,882,409/- on account of 'Super Tax' under Section 4C of the Ordinance, vide Order having barcode No. 100000148517559 dated 17 March 2023. The such demand has been adjusted with refund order dated 20 March 2023. However, the 4C liability has been created for Final Income and the judgement of Islamabad High Court is allowed not to pay

Super Tax on Final Income. We understand that the such judgement is in filed, therefore the Rs. 17 million would be revised. Hence, please note that the said appeal is sub-judice before the Supreme Court of Pakistan.

39.5 The Deputy Commissioner of Inland Revenue (DC-IR) has raised a demand of Rs. 37,839,301/- for 'Super Tax' under Section 4C of the Ordinance for the tax year 2023, as per the order with Barcode No. 100000192819317 dated 05 April 2024. The company has appealed before the Commissioner Inland Revenue (Appeals) [CIR-A], and the matter is currently pending. During the year company has paid Rs. 37,839,301.

39.6 A Post Refund Sales Tax Audit was conducted by the DC-IR for the tax periods from June 2021 to August 2022. A demand of Rs. 51,856,323/- was raised on account of 'Inadmissible Input Tax on Goods and Services', along with penalty and default surcharge, as per the Order-in-Original [ONO] Ref. No. 27 of 270/2024 dated 22 February 2024.

Being aggrieved of such Order, the Company has appealed to the Commissioner-IR Appeals, and the appeal is currently underway. We anticipate a favorable outcome; therefore, no provision is required at this stage. Please note that the company has deposited Rs. 25,000,000/- of the sales tax demand under protest (Refer Note 28.1).

39.7 The Deputy Commissioner - Inland Revenue has issued the Show Cause Notice dated 03 September 2024 wherein sales tax liability to the tune of Rs.190.158 million for the tax periods from July-2022 to June-2025 was framed against the company. Eventually, he established sales tax liability of Rs.40,123,078/- along with penalty of Rs.2,006,154/- through ONO No.01/145 dated 25 September 2024. Being aggrieved of such Order, the company filed the appeal before ATIR who partially upheld the tax liability amounting to Rs.535,447/- in favor of the treasury and against the company. However, the Tribunal remanded back the case involving sales tax liability at Rs. 39,216,962/- on account of input tax on construction material by directing DCIR to pass afresh assessment order in the light of specific directions as provided in ATIR Order No.5247 dated 07 August 2025.

39.8 The Commissioner-IR selected the Company for audit under Section 25(1) for the Tax Year 2022. Following the audit, the DC-IR raised a sales tax demand of Rs. 2,682,084/-, along with a penalty of Rs. 404,104/- for 'Inadmissible Input Tax on Goods and Services', as per ONO Ref. No. 28/156/2023-24 dated 18 March 2024. Being aggrieved of such Order, the Company has filed an appeal before the Commissioner-IR Appeals, which is currently in process. We expect a favorable outcome and, as such, no provision is required at this stage.

		2026	2025
40	**NUMBER OF EMPLOYEES**		
	Number of employees as at June 30	**713**	900
	Average number of employees during the year	**807**	953

41 Related parties include subsidiary company, entities under common directorship, directors, major shareholders, key management personnel and retirement benefit funds. Transactions with related parties essentially entail rent expense and transactions with key management personnel. Details of transactions with related parties and the balances with them as at year end other than those which have been disclosed else where are as follows:

Nature of relationship	Percentage of Holding	Transactions	2026	2025
Directors		Godown rent paid to director	**37,313,500**	32,252,750
Subsidiary				
JKT General Trading FZE	100%	Sales	**138,616,449**	139,092,214
		Payment received on account of sales	**130,275,871**	140,747,832
		Payment made on behalf	**-**	515,562

Nature of relationship	Percentage of Holding	Transactions	2026	2025
Matco Corn Products (Private) Limited	99.99%	Net Assets transfer	**1,215,039,811**	-
		Inter-Division balance receivable	**1,605,762,821**	-
		Output Tax Payment paid on behalf	**1,111,124,247**	-
		Right Shares issued	**188,000,000**	-
		Right Shares Payment issued from MCPPL	**188,000,000**	-
		Payments made on their behalf	**537,220,248**	-
		Loan transfer	**750,000,000**	-
		Paid lease rentals	**45,999,200**	-
		Salaries Paid on behalf	**239,145,784**	-
		Wages	**110,578,421**	-
		Electricity on behalf of MCPPL	**438,114,969**	-
		Insurance paid on behalf	**7,829,801**	-
		Input Tax payable to MCPPL	**86,757,336**	-
		Collection on their behalf	**4,010,891,178**	-
Falak Foods Limited (formerly known as Matco Marketing (Private) Limited)	99.99%	Export payable	**170,274,206**	-
		Export receipt paid	**140,593,553**	-
		Share service income	**12,000,000**	-
		Local Sales payable	**105,021,929**	-
		Godown rent receivable	**4,800,000**	-
		Lease payment receivable	**2,336,819**	-
		Salary receivable	**44,477,793**	-
		Expenses paid on behalf	**47,395,112**	-
		Sales tax output allocated	**18,688,035**	-
		Sale of Plant, building & land -	**322,127,223**	-
		Sale proceed	**471,810,500**	-
		Gain on disposal of assets	**214,764,346**	-
		Issued Right Share	**471,810,500**	-
		Paid against share issued	**471,810,500**	-
		Issued Right Share	**360,000,000**	-
		Paid against share issued	**360,000,000**	-
		Business Transfer Receivable	**353,778,598**	-
		Business Transfer Received	**353,778,598**	-
		Inter-Division balance payable-BTA	**130,347,718**	-
Joint Venture				
Barentz Pakistan (Private) Limited	49%	Paid expenses on behalf	**203,557,768**	163,617,617
		Payment received on account of expenses	**229,248,232**	173,988,970
		Interest Income	**667,436**	8,549,286
		Interest Received	**6,743,472**	11,606,322
		Rental and service income	**898,425**	857,576
		received	**4,354,436**	983,813
		Commission paid	**-**	1,048,000
		Sale of vehicle	**-**	2,648,052
		Purchase from Barentz	**651,332,165**	338,753,605
		Payment made on account of purchases	**764,206,275**	225,879,494
		Sale to Barentz	**96,564,412**	229,447,250
		Payment received on account of sales	**133,694,789**	194,193,751
Associates based on common directorship				
Matco Engineering Co (Private) Limited	0%	Paid expenses on behalf	**7,869,990**	7,662,490
		Payment received on account of expenses	**7,869,990**	7,662,490
Faiyaz Center Owner Association	0%	Paid expenses on behalf	**1,780,074**	1,201,571
		Payment received on account of expenses	**1,780,074**	1,201,571
Trust operated by the Company				
Ghori Trust	0%	Paid expenses on behalf	**25,423,398**	17,207,388
		Payment received on account of expenses	**12,622,544**	89,360
		Donation expense	**12,800,854**	17,118,028

Nature of relationship	Percentage of Holding	Balances	2026	2025
Subsidiary			-	-
JKT General Trading FZE	100%	Trade receivables outstanding	**17,399,955**	9,059,377
		Advance outstanding against sales	**-**	-
		Payable against expenses	**15,070,477**	15,070,477
Falak Foods Limited (formerly known as Matco Marketing (Private) Limited)	99.99%	Long-term investments	**839,310,460**	7,499,960
		Intercompany receivable	**137,438,193**	2,085,652
Matco Corn Products (Private) Limited	99.99%	Long-term investments	**1,403,139,812**	-
		Intercompany receivable	**751,873,024**	-
Joint Venture				
Barentz Pakistan (Private) Limited	49%	Receivable against expenses	**3,074,428**	28,764,892
		Interest receivable	**-**	6,076,036
		Receivable against rent and services	**74,868**	3,530,879
		Receivable against sales	**15,110,737**	52,241,114
		Payable against purchases	**-**	112,874,111

41.1 Following are the related parties with whom the Company had entered into transactions or have arrangement / agreement in place:

S. No.	Company Name	Registered Address	Country of Incorporation	Basis of Association	Name of Chief Executive / Principal Officer / Authorized Agent	Aggregate % of shareholding	Operational Status	Auditor's Opinion
1	JKT General Trading FZE	P.O.Box 123347, Sharjah	UAE	Subsidiary Company	Faizan Ali Ghori	100%	Active	Clean

41.2 Consideration for services is determined with mutual agreement considering the level of services provided. Expenses charged by / to the Company are determined on actual cost basis. Particulars of remuneration of chief executive officer, directors and executives are disclosed in note 42 to these unconsolidated financial statements.

41.3 Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity. The Company considers all members of its management team, including the chief executive officer and the directors to be key management personnel.

42 REMUNERATION OF THE CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

For the purpose of disclosure those employees are considered as executives whose basic salary exceed twelve hundred thousands rupees in financial year.

	Chief Executive Officer		Directors		Executives		Total	
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
	----------Rupees----------							
Short-term employee benefits								
Remuneration	**3,836,928**	**3,923,080**	**12,088,400**	**11,969,232**	**168,275,152**	**188,275,152**	**184,200,480**	204,167,464
House rent allowances	**1,726,618**	**1,765,386**	**5,439,780**	**5,386,154**	**65,894,258**	**84,723,818**	**73,060,656**	91,875,359
Utilities	**1,994,914**	**3,017,617**	**2,403,732**	**2,623,077**	**15,847,596**	**18,199,361**	**20,246,242**	23,840,054
Bonus	**2,160,000**	**1,919,500**	**2,918,000**	**2,872,500**	**24,133,843**	**20,841,537**	**29,211,843**	25,633,537
Fuel expense	**732,834**	**1,295,403**	**1,217,860**	**1,301,953**	**42,025,965**	**48,871,264**	**43,976,659**	51,468,620
Medical expense	**301,507**	**350,683**	**539,933**	**287,527**	**14,963,874**	**15,558,798**	**15,805,314**	16,197,008
Vehicle expense	**954,125**	**2,675,782**	**397,327**	**1,176,179**	**2,187,565**	**2,563,274**	**3,539,017**	6,415,235
Other expense	**686,213**	**717,000**	**-**	**-**	**-**	**-**	**686,213**	717,000
	12,393,139	15,664,451	**25,005,032**	25,616,622	**333,328,253**	379,033,204	**370,726,424**	420,314,277
Value of motor vehicles	**5,637,470**	**5,637,470**	**12,378,948**	**12,378,948**	**103,777,740**	**103,777,740**	**121,794,158**	121,794,158
Number of Persons	**1**	1	**2**	2	**55**	89		

42.1 In addition to above, fees of Rs. 0.9 million (June 2025: Rs. 0.89 million) was paid to independent directors of the Company for attending board of directors meeting during the year.

42.2 In addition to the above, chief executive officer and directors are provided with the use of the Company's vehicles. Certain executives are also provided with Company maintained cars.

42.3 The Company considers its chief executive officer and the executive director as its key management personnel i.e. the personnel having authority and responsibility for planning, directing and controlling the activities of the Company.

43 PLANT CAPACITY AND PRODUCTION

	2026	2025
	(Tons)	
Annual Plant Capacity		
- Rice processing	**178,500**	178,500
- Rice glucose	**33,000**	33,000
Actual Production		
- Rice processing	**79,626**	82,642
- Rice glucose	**13,850**	11,986

43.1 Actual production is less than installed capacity due to planned maintenance shutdown and production planned as per market demand.

		2026	2025
44	**EARNINGS PER SHARE - BASIC AND DILUTED**	---------Rupees---------	
	Profit for the year	**260,443,294**	413,897,314
	Number of ordinary shares	**122,400,698**	122,400,698
	Weighted average number of ordinary shares	**122,400,698**	122,400,698
	Earnings per share - basic and diluted	**2.13**	3.38

There is no dilutive effect on earnings per share as the Company does not have any convertible instruments as at June 30, 2026 and June 30, 2025.

45 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.. The Company's overall risk management programme focuses on having cost efficient funding as well as to manage financial risk to minimize earnings volatility and provide maximum return to shareholders.

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board is also responsible for developing and monitoring the Company's risk management policies. The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance which are as follows:

45.1 Market risk

Market risk refers to fluctuation in value of financial instruments as a result of changes in market prices. Market risk comprise of currency risk, interest rate risk and price risk.

45.1.1 Currency risk

Foreign exchange risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. It arises mainly where receivables, bank balances, borrowings and payables exist due to transactions entered into foreign currencies.

Exposure to Foreign currency risk

The Company is exposed to foreign exchange risk arising from currency value fluctuations due to the following:

	2026	2025
	----Amount in USD----	
Trade debts	**4,751,817**	3,846,882
Cash and bank balances	**42,051**	57,316
Advance from customer	**(708,788)**	(101,690)
Net Exposure	**4,085,080**	3,802,508

The following significant exchange rates were applied during the year:

	2026	2025
	----Rupees per USD----	
Average rate	**280.83**	281.30
Reporting date rate	**278.16**	283.50

Foreign currency sensitivity analysis

A 10% strengthening of the PKR against the USD at June 30, 2026 would have effect on the equity and unconsolidated statement of profit or loss of the company as shown below. This analysis assumes that all

other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for June 30, 2025.

	2026	2025
	---------Rupees---------	
Strengthening of PKR against respective currencies	**(113,631,157)**	(107,801,102)
Weakening of PKR against respective currencies	**113,631,157**	107,801,102

A 10 percentage weakening of the PKR against the USD at June 30, 2026 would have had the equal but opposite effect on USD to the amounts shown above, on the basis that all other variables remain constant.

45.1.2 Price risk

Price risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest or currency rate risk), whether those changes are caused by factors specified to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company is not exposed to price risk as well as the commodity price risk.

45.1.3 Interest/Mark-up rate risk

Interest rate risk is the risk that the fair value or future cash flows of the financial instruments will fluctuate because of changes in market interest rates. The Company has long term and short term finance at variable rates. The Company is exposed to interest/mark-up rate risk on long and short term financing and these are covered by holding "Prepayment Option" and "Rollover Option". Interest rate risk on short term borrowings is covered by holding "Prepayment Option" which can be exercised upon any adverse movement in the underlying interest rates. The local and foreign currency loans carry mark up at the prevailing rate of SBP plus 1% to 2.5%, KIBOR plus 0.75% to 2% respectively. Applicable interest rates for financial assets and liabilities are given in respective notes.

(a) On balance sheet gap represents the net amounts of unconsolidated statement of financial position items.

(b) Effective rates of return/mark-up on financial liabilities are as follows:

Financial liabilities	**2026**	2025
Long term finances - secured	**SBP rate+ 1% to 2.5% & KIBOR + 1% to 1.5%**	SBP rate+ 1% to 2.5% & KIBOR + 1% to 1.5%
Short term borrowings	**SBP rate - 3% to + 1% & KIBOR + 0.75% to 2%**	SBP rate+ 1% & KIBOR + 0.75% to 2%

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rate at the reporting date would not affect unconsolidated statement of profit or loss of the Company.

Cash flow sensitivity analysis for variable rate instruments

At June 30, 2026, if interest rates on long term financing had been 1% higher / lower with all other variables held constant, pre tax profit for the year would have been Rs. 5.40 million (June 2025: Rs. 14.72 million) higher / lower, mainly as a result of higher / lower interest expense on floating rate borrowings.

At June 30, 2026, if interest rates on short term borrowings had been 1% higher / lower with all other variables held constant, pre tax profit for the year would have been Rs. 151.137 million (June 2025: Rs. 131.90 million) higher / lower, mainly as a result of higher / lower interest expense on floating rate borrowings.

45.2 Credit risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter-parties failed completely to perform as contracted. The Company does not have significant exposure to any

individual counter-party, therefore, the management does not consider that it has any concentration of credit risk at reporting date. To reduce exposure to credit risk the Company has developed a formal approval process whereby credit limits are applied to its customers. The management also regularly monitors the credit exposure towards the customers and makes allowance for ECLs against those balances considered doubtful of recovery. To mitigate the risk, the Company has a system of assigning credit limits to its customers based on evaluation based on customer profile and payment history. Outstanding customer receivables are regularly monitored. Some customers are also secured, where possible, by way of inland letters of credit, cash security deposit, bank guarantees and insurance guarantees.

		2026	2025
Financial assets	**Note**	---------**Rupees**---------	
Long-term investments	21	**2,290,533,018**	55,682,707
Long-term deposits		**18,104,549**	20,708,550
Trade debts	24	**1,654,934,710**	1,957,416,609
Loans	25	**2,442,684**	347,900
Trade deposit	26	**1,494,160**	2,204,326
Short-term investment	27	**376,200,000**	1,200,000
Due from related parties	29	**755,022,322**	38,421,807
Bank balances	31	**532,874,615**	342,626,229
		5,631,606,058	2,418,608,128

The ageing of trade debts and related movement of ECL has been disclosed in note 24.3 of these unconsolidated financial statements.

Bank balances

The Company limits its exposure to credit risk by investing in liquid securities and maintaining bank accounts only with counter-parties that have stable credit rating. Given these high credit ratings, management does not expect that any counter party will fail to meet their obligations.

The bank balances along with the credit ratings are tabulated below:

	Agency name	**2026**	
		Short term	Long term
MCB Bank Limited	PACRA	A1+	AAA
Meezan Bank Limited	JCR VIS	A1+	AAA
National Bank of Pakistan	PACRA	A1+	AAA
Standard Chartered Bank Limited	PACRA	A1+	AAA
United Bank Limited	JCR VIS	A1+	AAA
Allied Bank Limited	PACRA	A1+	AAA
Askari Bank Limited	PACRA	A1+	AAA
Bank Alfalah Limited	PACRA	A1+	AAA
Faysal Bank Limited	PACRA	A1+	AA
Habib Bank Limited	PACRA	A1+	AAA
Habib Metropolitan Bank Limited	PACRA	A1+	AA+
Soneri Bank Limited	PACRA	A1+	AA-
Bank Al Habib Limited	PACRA	A1+	AAA
JS Bank Limited	PACRA	A1+	AA
MCB Islamic Bank	PACRA	A1	A+
Dubai Islamic Bank	JCR VIS	A1+	AA
Bank of Punjab	PACRA	A1+	AA+

45.3 Liquidity risk

The Company finances its operations through equity and borrowings with a view to maintaining an appropriate mix between various sources of finance to minimize risk. The management aims to maintain flexibility in funding by keeping regular continued credit lines.

As on reporting date, the Company had cash and bank balances and term deposit amounting to Rs. 543.89 million & Rs. 376.2 million respectively (June 2025: Rs. 353.44 million & Rs. 1.2 million), and unutilized credit lines of Rs. 1,662 million (June 2025: 832.34 million).

46 FAIR VALUE HIERARCHY

Fair value is an amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing par ties in an arm's length transaction. Consequently, differences may arise between the carrying values and the fair value estimates.

The Company classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the:

a. Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).

b. Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).

c. Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The Company recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the transfer has occurred.

The Company's policy for determining when transfers between levels in the hierarchy have occurred includes monitoring of the following factors:

- changes in market and trading activity (e.g.. significant increases / decreases in activity)
- changes in inputs used in valuation techniques (e.g. inputs becoming / ceasing to be observable in the market)

There were no transfers between level 1, 2 or 3 of the fair value hierarchy during the year.

The following table represents the Company's assets that are measured at fair value as at June 30, 2026 and June 30, 2025:

	2026			
	Level 1	**Level 2**	**Level 3**	**Total**
	----------Rupees ----------			
Non-financial assets				
Property, plant and equipment	**-**	**-**	**9,966,840,309**	**9,966,840,309**
Financial assets				
Financial assets held at fair value through profit or loss	**-**	**-**	**-**	**-**
Financial assets held at fair value through other comprehensive income	**-**	**-**	**-**	**-**

	2025			
	Level 1	Level 2	Level 3	Total
	----------Rupees ----------			
Non-financial assets				
Property, plant and equipment	-	-	13,040,051,366	13,040,051,366
Financial assets				
Financial assets held at fair value through profit or loss	-	-	-	-
Financial assets held at fair value through other comprehensive income	-	-	-	-

Certain categories of operating fixed assets (land, buildings, plant and machinery and generators include revaluation surplus) (level 3 measurement) determined by an independent professional valuer based on their assessment of the market values as disclosed in note 8 to these unconsolidated financial statements. The effect of changes in the unobservable inputs used in the valuations cannot be determined with certainty. Accordingly, a qualitative disclosure of sensitivity has not been presented in these unconsolidated financial statements.

47 CAPITAL MANAGEMENT OBJECTTIVES, POLICIES AND PROCEDURES

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain a strong capital base to support the sustained development of its businesses.

The Company manages its capital structure by monitoring its debt levels and liquid assets and keeping in view future investments requirements and expectations of the shareholders. Debt is calculated as total borrowings (short term borrowings, long term finances and current portion of long term finances as shown in the balance sheet). Capital signifies equity as reported in statement of financial position and includes share capital, share premium and unappropriated profits.

The Company's strategy is to maintain leveraged gearing. The gearing ratios as at June 30, 2026 and June 30, 2025 were as follows:

	Note	**2026**	2025
		---------Rupees---------	
Total borrowings		**15,673,645,394**	14,802,788,852
Less: Cash and bank	31	**(543,899,346)**	(353,441,973)
Net debt		**15,129,746,048**	14,449,346,879
Total equity		**10,150,819,719**	10,402,909,450
Total equity and debt		**25,280,565,767**	24,852,256,329
Gearing ratio (%)		**60%**	58%

The Company finances its operations through equity, borrowings and management of working capital with a view to maintain an appropriate mix amongst various sources of finance to minimize risk.

48 DISCLOSURE REQUIREMENT FOR COMPANIES NOT ENGAGED IN SHAHRIA NON-PERMISSBLE BUSINESS ACTIVITIES

Following information has been disclosed as required under amended part I clause VII of Fourth Schedule to the Companies Act, 2017 as amended via S.R.O 1278(I)/2024 dated August 15 2024:

	Note	**2026**	2025
		---------Rupees---------	
Financing as per Islamic Mode			
Long term financing	9	**59,657,657**	551,116,548
(Including current portion)			
Short-term borrowings	15	**5,077,086,221**	4,979,592,931
Interest accrued on conventional loans			
Finance Cost	13	**94,864,215**	145,153,380
Shariah compliant bank balances			
Bank Balances		**218,469,234**	34,986,096
Profit paid on Islamic mode of financing			
Long term financing		**3,027,959**	12,419,965
Short-term borrowings		**523,989,660**	343,281,215

Relationship with Shariah-compliant financial institutions

Name	Relationship
Dubai Islamic Bank Pakistan Limited	Funded Facility & Bank Balance
Faysal Bank Limited	Funded FacilitTTy & Bank Balance
Meezan Bank Limited	Funded Facility & Bank Balance
Standard Chartered Pakistan	Funded Facility & Bank Balance
Bank Islami Limited	Funded Facility & Bank Balance

49 CORRESPONDING FIGURES

Corresponding figures have also been rearranged and/or reclassified, wherever necessary, for better presentation. However, there has been no material reclassification in these unconsolidated financial statements.

50 DATE OF AUTHORISATION FOR ISSUE

These unconsolidated financial statements have been approved by the Board of Directors of the Company and authorized for issue on August 28, 2026.

51 GENERAL

Figures have been rounded off to the nearest Rupee.

Khalid Sarfaraz Ghori Chief Executive Officer	M. Aamir Farooqui Chief Financial Officer	Faizan Ali Ghori Director

Statement of Compliance with the Shariah Governance Regulations, 2023 & Sukuk (Privately Placed) Regulations, 2017

For the Year Ended June 30, 2026

This Statement of Compliance (the "Statement") for the year ended June 30, 2026, is being presented to comply with the requirements under the Shariah Governance Regulations, 2023 and the Sukuk (Privately Placed) Regulations, 2017 (the "Regulations") issued by the Securities and Exchange Commission of Pakistan (SECP).

The financial arrangements, contracts and transactions entered into by Matco Foods Limited (the "Company") in respect of Matco Foods Limited - Short Term Sukuk - 1st Issue, being short-term, secured, rated, privately placed Sukuk amounting to Rs. 2.5 billion (inclusive of a green shoe option of Rs. 1 billion), based on the Shariah principle of Musharaka (Shirkat-ul-Aqd) (the "Sukuk"), for the year ended June 30, 2026, are in compliance with the Sukuk features and Shariah requirements in accordance with the Regulations.

We also confirm that:

- The Company has established procedures and processes for all Sukuk related transactions to comply with the Sukuk features and applicable Shariah governance law requirements.
- The Company has implemented and maintained such internal control and risk management system that the management determines necessary to mitigate the risk of non-compliance with the Sukuk features and applicable Shariah governance law requirements, whether due to fraud or error.
- The Company has a process to ensure that the management and, where appropriate, authorized personnel responsible for ensuring the Company's compliance with the Sukuk related features and applicable Shariah governance law requirements are properly trained, and that systems are properly updated.

We also confirm that the Company, in respect of the Sukuk, is in compliance with:

a. Rules, regulations and directives issued by the SECP;

b. Pronouncements of the Shariah Supervisory Board;

c. Requirements of the applicable Islamic Financial Accounting Standards as notified by the SECP, if any; and

d. Approvals and rulings given by the Shariah Advisor of the Sukuk, which are in line with the Regulations and in accordance with the rulings of the Shariah Advisory Committee.

Khalid Sarfaraz Ghori
Chief Executive Officer
Matco Foods Limited
Karachi: August 28, 2026

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INDEPENDENT ASSURANCE REPORT

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Modern Motors House,
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To the Board of Directors on the Statement of Compliance with the Shariah Governance Regulations 2023 and Sukuk (Privately Placed) Regulations 2017

Scope of our work

We have undertaken a reasonable assurance engagement that the Securities and Exchange Commission of Pakistan (SECP) has required in terms of its Shariah Governance Regulations, 2023 and Sukuk (Privately Placed) Regulations, 2017 (the Regulations)-External Shariah Audit of the Matco Foods Limited (the Company) for assessing compliance of the Company's financial arrangements, contracts, and transactions in relation to the issue of Sukuk amounting to Rs. 2,500 million referred to as "the Sukuk" having Shariah implications with Shariah principles for the year ended June 30, 2026. This engagement was conducted by a multidisciplinary team including assurance practitioners and independent Shariah scholars.

Applicable Criteria

The criteria for the assurance engagement, against which the Statement of Compliance with the Shariah Governance Regulations, 2023 and Sukuk (Privately Placed) for the year ended June 30, 2026 (the Statement) (underlying subject matter information) is assessed, comprises of Shariah principles and rules, as defined in the Regulations and reproduced as under:

a. Legal and regulatory framework administered by the Commission;

b. Shariah Standards issued by the Accounting and Auditing Organization for Islamic Financial Institutions (AAOIFI), as notified by Commission;

c. Islamic Financial Accounting Standards, developed by the Institute of Chartered Accountants of Pakistan, as notified by the Commission;

d. Guidance and recommendations of the Shariah advisory committee, as notified by Commission; and

e. Approvals, rulings or pronouncements of the Shariah supervisory board or the Shariah advisor of the Islamic financial institution, in line with (a) to (d) above.

The above criteria were evaluated for their implication on the financial statements of the Company for the year ended June 30, 2026, which are annexed.

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Management's Responsibility for Shariah Compliance

Management is responsible to ensure that the financial arrangements, contracts and transactions, in relation to the Sukuk, having Shariah implications, entered into by the Company with its Sukuk holders, other financial institutions and stakeholders and related policies and procedures are, in substance and in their legal form, in compliance with the requirements of Shariah rules and principles. The management is also responsible for design, implementation and maintenance of appropriate internal control procedures with respect to such compliance and maintenance of relevant accounting records.

Our Independence and Quality Control

We have complied with the independence and other ethical requirements of the Code of Ethics for Chartered Accountants issued by the Institute of Chartered Accountants of Pakistan, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour.

The firm applies International Standard on Quality Management 1 "Quality Management for firms that perform Audits or Reviews of Historical Financial Information, And Other Assurance and Related Services Engagements" and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our responsibility and summary of the work performed

Our responsibility in connection with this engagement is to express an opinion on compliance of the Company's financial arrangements, contracts, and transactions in relation to the Sukuk having Shariah implication with Shariah principles, in all material respects, for the year ended June 30, 2026 based on the evidence we have obtained. We conducted our reasonable assurance engagement in accordance with International Standard on Assurance Engagements 3000, 'Assurance Engagements other than audits or reviews of historical financial information issued by the International Auditing and Assurance Standards Board. That standard requires that we plan and perform this engagement to obtain reasonable assurance about the compliance of the Company's financial arrangements, contracts, and transactions having Shariah implications with Shariah principles is free from material misstatement in relation to the Sukuk.

The procedures selected by us for the engagement depended on our judgement, including the assessment of the risks of material non-compliance with the Shariah principles. In making those risk assessments, we considered and tested the internal control relevant to the (the company's) compliance with the Shariah principles in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the (the company's) internal control. We have designed and performed necessary verification procedures on various financial arrangements, contracts and transactions in relation Sukuk having Shariah implications and related policies and procedures based on judgmental and systematic samples with regard to the compliance of Shariah principles.

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We believe that the evidences we have obtained through performing our procedures were sufficient and appropriate to provide a basis for our opinion.

Conclusion

Based on our reasonable assurance engagement, we report that in our opinion, the Company's financial arrangements, contracts and transactions in relation to Sukuk for the year ended June 30, 2026 in relation to Sukuk are in compliance with the Shariah principles, in all material respects.

Grant Thornton Anjum

Chartered Accountant
Name of Engagement Partner: **Khurram Jameel**
Date: September 18, 2026
Karachi.

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INDEPENDENT AUDITOR'S REPORT

To the Members of Matco Foods Limited

Grant Thornton Anjum Rahman
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Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the annexed consolidated financial statements of Matco Foods Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at June 30, 2026, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion, consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at June 30, 2026, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of the Chartered Accountants of Pakistan (the Code), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the Key Audit Matters:

S. No.	Key audit matters	How the matters were addressed in our audit
1.	**Valuation of Stock in Trade** As at June 30, 2026, the Group held stock in trade amounting to Rs. 19,335 million as disclosed in note 22 of consolidated financial statements. The stock in trade account for 76.66% of the total current assets. The value of stock is based on the purchase price using weighted average method. Therefore, the Group is exposed to the risk of valuation of stock in trade as a result of volatility in prices. The Group is required to measure its stock in trade at the lower of cost and net realizable value (NRV). There is an element of judgement involved relating to the valuation, which is required for the estimation of the NRV and allowance for slow-moving and obsolete stock in trades. Such estimation is made after taking into consideration factors such as movement in prices, current and expected future market demands and pricing competitions. This was the key audit mater because of its materiality and significance in terms of judgments involved in estimating the NRV of underlying inventories.	As part of our audit, we have performed the following audit procedures: • Attended the stock counts at locations to observe the stock count process and evaluate the condition of stock in trade. • Tested the valuation method used by the management in valuation of stock in trade. • Inspected on sample basis specific purchases with underlying supporting documents. • Evaluated the appropriateness of the basis and processes used by management in determining the net realizable value of stock in trade. • Performed testing on sample of items to assess the NRV of the inventories held and evaluating the adequacy of provision for slow moving and obsolete stock. • Evaluated the adequacy of the disclosures on stock in trade in the consolidated financial statements.
2	**Corporate Restructuring – Carve-out and Transfer of Business Segments to Subsidiaries** During the year, the Holding Company carried out a comprehensive corporate restructuring as disclosed in note 1.2 of the consolidated financial statements whereby its Corn Starch business, segment was carved out and transferred to Matco Corn Products (Private) Limited pursuant to a Scheme of Arrangement under Sections 279 to 283 and 285(8) of the Companies Act, 2017, sanctioned by the Honorable Sindh	As part of our audit, we have performed the following audit procedures: • Obtained and read the Scheme of Arrangement, the Court sanction order and the Business Transfer Agreement to understand the terms, conditions and effective date of the restructuring. • Evaluated management's basis for determining the assets, liabilities, and equity components attributable to each transferred segment, and agreeing the amounts to the

	High Court, and its Falak Foods (Masala) business segment was transferred to Falak Foods Limited under a Business Transfer Agreement, both effective July 1, 2025. We identified this as a key audit matter because: • the transaction involved significant management judgment in determining the split of assets, liabilities, and equity attributable to each transferred segment; • management exercised judgment in selecting and applying the accounting policy for recognizing the transfer, given that both subsidiaries are entities under common control and the transaction therefore falls outside the scope of IFRS 3 'Business Combinations'; • the net assets transferred and the corresponding adjustments recorded in the Group's consolidated financial statements are material to the financial statements as a whole; and • the transaction is non-recurring in nature and involved a first-time application of judgment specific to this restructuring.	underlying pro forma split financial information and management's supporting workings. • Assessed the appropriateness of the accounting policy adopted by management for recognizing the transfer of net assets to the subsidiaries, and its consistent application in the consolidated financial statements. • Tested on a sample basis, the transfer of individual asset and liability balances to underlying records. • Verified the consideration recorded for the transfer, including the shares to be issued by the subsidiaries, and agreeing this to the Group's 'Long-Term Investments in Subsidiaries' balance. • Evaluated the adequacy of the disclosures made in the consolidated financial statements regarding the nature, terms, and financial effect of the restructuring.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have

performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and the Board of Directors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting and reporting standards as applicable in Pakistan and Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is **Khurram Jameel.**

Chartered Accountants

Karachi
Dated: September 18, 2026

UDIN: AR202610093fUrbvEkOR

MATCO FOODS LIMITED
CONSOLIDATED STATEMENTS

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital	6.1	**2,000,000,000**	2,000,000,000
Issued, subscribed and paid up share capital	6.2	**1,224,006,980**	1,224,006,980
Capital reserve	7	**680,467,220**	680,467,220
Exchange revaluation reserve		**67,115,531**	68,546,288
Unappropriated profit		**4,300,996,072**	3,489,757,156
Surplus on revaluation of property, plant and equipment - net of tax	8	**4,777,190,793**	5,023,576,248
Attributable to the owners of the Holding Company			
Total shareholders' equity		**11,049,776,596**	10,486,353,892
Non-current liabilities			
Long-term finances-secured	9	**1,991,598,051**	1,117,426,558
Lease liabilities	10	**311,174,532**	298,193,413
Deferred liabilities	11	**608,512,617**	795,235,850
Total non-current liabilities		**2,911,285,200**	2,210,855,821
Current liabilities			
Trade and other payables	12	**5,283,686,491**	2,918,498,773
Advance from customers - secured		**541,763,975**	332,768,801
Accrued mark-up	13	**395,740,512**	268,460,997
Short-term borrowings-secured	14	**16,161,656,265**	13,330,527,469
Current portion of long term finances-secured	9	**347,517,161**	354,834,825
Current portion of lease liabilities	10	**98,595,446**	84,940,254
Unpaid dividend	15	**925,872**	933,712
Total current liabilities		**22,829,885,722**	17,290,964,831
Total liabilities		**25,741,170,922**	19,501,820,652
Contingencies and commitments	16		
Total equity and liabilities		**36,790,947,518**	29,988,174,544

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori	M. Aamir Farooqui	Faizan Ali Ghori
Chief Executive Officer	Chief Financial Officer	Director

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
ASSETS			
Non-current assets			
Property, plant and equipment	17	**10,943,364,547**	10,983,183,463
Right-of-use assets	18	**447,226,937**	380,601,893
Intangible assets	19	**-**	-
Long-term deposits		**18,104,550**	20,708,550
Long-term investments	20	**158,974,927**	60,966,400
Total non-current assets		**11,567,670,961**	11,445,460,306
Current assets			
Stores, spares and loose tools	21	**561,042,603**	325,001,757
Stock in trade	22	**19,335,561,441**	13,668,047,066
Trade debts	23	**2,863,842,011**	1,959,115,636
Loans and advances	24	**828,582,699**	1,756,068,798
Trade deposits and short term prepayments	25	**220,955,571**	32,790,205
Short-term investment	26	**376,200,000**	1,200,000
Sales tax refundable	27	**38,373,023**	25,000,000
Due from related parties	28	**3,149,298**	38,421,807
Taxation and levies - net	29	**414,103,779**	366,351,330
Cash and bank balances	30	**581,466,132**	370,717,639
Total current assets		**25,223,276,557**	18,542,714,238
Total assets		**36,790,947,518**	29,988,174,544

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
Sales - net	31	**23,846,706,280**	26,670,728,433
Cost of sales	32	**(20,299,027,165)**	(23,308,090,931)
GROSS PROFIT		**3,547,679,115**	3,362,637,502
Selling and distribution expenses	33	**(579,813,801)**	(559,833,630)
Administrative expenses	34	**(1,154,437,233)**	(854,015,040)
		(1,734,251,034)	(1,413,848,670)
Operating profit		**1,813,428,081**	1,948,788,832
Finance cost	35	**(1,567,039,210)**	(1,854,993,235)
Other income	36	**365,578,700**	90,069,155
Share of profit/(loss) from associated company		**98,008,527**	45,455,629
Exchange gain - net	37	**75,099,233**	289,168,393
Provision for workers' welfare fund	12.1	**(17,459,932)**	(9,803,803)
Provision for workers' profit participation fund	12.2	**(43,649,833)**	(24,509,506)
PROFIT/(LOSS) BEFORE LEVIES AND INCOME TAX		**723,965,566**	484,175,465
Levies - Final and Minimum Tax	38	**(190,561,782)**	(196,270,343)
Taxation	38	**31,449,677**	126,946,393
PROFIT FOR THE YEAR		**564,853,461**	414,851,515
Attributable to:			
Shareholders of Holding Company		**564,853,461**	414,851,515
Non-controlling interest		**-**	-
		564,853,461	414,851,515
EARNINGS PER SHARE - BASIC AND DILUTED	43	**4.61**	3.39

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
PROFIT FOR THE YEAR		**564,853,461**	414,851,515
OTHER COMPREHENSIVE INCOME			
Items that may be reclassified subsequently to the consolidated statement of profit or loss			
- Exchange difference of translation of foreign operations		**(1,430,757)**	1,799,927
Items that will not to be reclassified subsequently to the consolidated statement of profit or loss			
- Remeasurement of defined benefits obligation	11.2.5	-	1,390,276
- Surplus on revaluation of fixed assets - net of deferred tax		-	-
Other comprehensive income		-	1,390,276
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		**563,422,704**	418,041,718
Attributable to:			
Shareholders of Holding Company		**563,422,704**	418,041,718
Non-controlling interest		-	-
		563,422,704	418,041,718

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori	M. Aamir Farooqui	Faizan Ali Ghori
Chief Executive Officer	Chief Financial Officer	Director

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before levies and income tax		**723,965,566**	484,175,465
Adjustments for:			
Depreciation	17.1	**694,496,778**	747,946,182
Depreciation on right of use assets	18	**74,502,853**	59,005,008
Exchange gain - net		**(72,402,886)**	(278,386,233)
Provision for ECL	33	**17,286,609**	-
Provision for slow moving stock	22.1	**9,346,089**	3,886,895
Share of profit from associated company		**(98,008,527)**	(45,455,629)
Finance cost		**1,581,105,850**	1,871,878,195
Provision for staff gratuity	11.2.7	**449,908**	45,500,349
Gain on disposal of property, plant and equipment		**(27,243,619)**	(35,861,143)
		2,179,533,055	2,368,513,624
		2,903,498,621	2,852,689,089
Changes in working capital			
(Increase)/decrease in current assets			
Stores, spares and loose tools		**(236,040,846)**	(47,154,379)
Stock-in-trade		**(5,676,860,464)**	(2,058,363,068)
Trade debts - considered good		**(846,913,751)**	729,728,844
Loans and advances		**927,486,099**	(746,179,149)
Trade deposits and prepayments		**(188,165,366)**	(3,520,732)
Sales tax refundable		**(13,373,023)**	-
Due from related parties		**35,272,509**	11,904,573
		(5,998,594,842)	(2,113,583,911)
Increase/(decrease) in current liabilities			
Trade and other payables		**2,365,187,718**	583,299,476
Advances from customers		**208,995,174**	(95,269,714)
		2,574,182,892	488,029,762
Cash (used in) / generated from operations		**(520,913,329)**	1,227,134,940
Finance cost paid		**(1,453,826,335)**	(2,163,432,147)
Income taxes and levies paid		**(239,467,297)**	(405,826,958)
Gratuity paid		**(91,800,862)**	(153,643,190)
Net cash used in operating activities		**(2,306,007,823)**	(1,495,767,355)
CASH FLOWS FROM INVESTING ACTIVITIES			
Fixed capital expenditure including capital work in progress		**(1,035,021,153)**	(468,941,343)
Cash transfer to subsidiary under the scheme as per note 1.2	1.2	**(48,715,683)**	-
Proceeds from disposal of property, plant and equipment		**402,717,393**	240,252,500
Short-term investment		**(375,000,000)**	-
Long-term deposits		**2,604,000**	(1,000,000)
Net cash used in investing activities		**(1,053,415,442)**	(229,688,843)
Balance carried forward		**(3,359,423,265)**	(1,725,456,198)

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026	2025
		-------Rupees-------	
Balance carried forward		**(3,359,423,265)**	(1,725,456,198)
CASH FLOWS FROM FINANCING ACTIVITIES			
Long-term finances - net		**866,853,829**	(362,496,043)
Lease liabilities paid during the year		**(123,675,923)**	(73,770,827)
Dividend paid		**(7,840)**	(27,562,284)
Short-term borrowings - net		**2,518,853,595**	2,206,536,716
Net cash generated from financing activities		**3,262,023,661**	1,742,707,562
Net change in cash and cash equivalents during the year		**(97,399,604)**	17,251,364
Effect of exchange rate changes on value of foreign operations		**(1,430,757)**	1,799,927
Cash and cash equivalents as at the beginning of year		**370,717,639**	362,448,508
Effects of exchange rate changes on cash and cash equivalents		**(2,696,347)**	(10,782,160)
Cash and cash equivalents as at the end of year	30.2	**269,190,931**	370,717,639

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori	M. Aamir Farooqui	Faizan Ali Ghori
Chief Executive Officer	Chief Financial Officer	Director

MATCO FOODS LIMITED
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED JUNE 30, 2026

	Issued, subscribed and paid up share capital	Capital reserve		Exchange Revaluation Reserve	Unappropriated profit	Surplus on revaluation of property, plant and equipment -net of tax	Equity attributable to the owners of the Holding Company	Total shareholders' equity
		Share premium reserve						
	----------	----------	----------	----------	Rupees	----------	----------	----------
Balance as at July 01, 2024	1,224,006,980	680,467,220		66,746,361	2,902,805,704	5,194,285,909	10,068,312,174	10,068,312,174
Total comprehensive income for the year								
Profit for the year	-	-		-	414,851,515	-	414,851,515	414,851,515
Other comprehensive income	-	-		1,799,927	1,390,276	-	3,190,203	3,190,203
Total comprehensive income	-	-		1,799,927	416,241,791	-	418,041,718	418,041,718
Transferred from surplus on revaluation of fixed assets on account of incremental depreciation net of tax	-	-		-	170,085,908	(170,085,908)	-	-
Transferred from surplus on revaluation of property, plant and equipment on account of disposal net of tax	-	-		-	623,753	(623,753)	-	-
Balance as on June 30, 2025	1,224,006,980	680,467,220		68,546,288	3,489,757,156	5,023,576,248	10,486,353,892	10,486,353,892
Balance as on July 01, 2025	**1,224,006,980**	**680,467,220**		**68,546,288**	**3,489,757,156**	**5,023,576,248**	**10,486,353,892**	**10,486,353,892**
Total comprehensive income for the year								
Profit for the year	-	-		-	564,853,461	-	564,853,461	564,853,461
Other comprehensive income	-	-		(1,430,757)	-	-	(1,430,757)	(1,430,757)
Total comprehensive income	-	-		(1,430,757)	564,853,461	-	563,422,704	563,422,704
Transferred from surplus on revaluation of fixed assets on account of incremental depreciation net of tax	-	-		-	151,935,782	(151,935,782)	-	-
Transferred from surplus on revaluation of property, plant and equipment on account of disposal net of tax	-	-		-	94,449,673	(94,449,673)	-	-
Balance as on June 30, 2026	1,224,006,980	680,467,220		67,115,531	4,300,996,072	4,777,190,793	11,049,776,596	11,049,776,596

The annexed notes from 1 to 50 form an integral part of these consolidated financial statements.

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2026

1. STATUS AND NATURE OF BUSINESS

The 'Group' consists of:

Holding Company

- Matco Foods Limited (the Holding Company)

Subsidiary Company

- JKT General Trading FZE
- Falak Foods Limited
- Matco Corn Products (Private) Limited

Associated Company

- Barentz Pakistan (Private) Limited

The Group is engaged in the business of processing and export of rice, glucose, protein, corn starch, Falak masala, pink salt, kheer and flour, manufacturing, general trading, exports/imports and other related activities. Brief profile of the Holding Company, subsidiaries and associated company is as under:

a) Matco Foods Limited

1.1 Matco Foods Limited, ('the Holding Company') was incorporated on April 14, 1990 in Karachi as a private limited company under the repealed Companies Ordinance, 1984 (Now: Companies Act, 2017). The Company was listed on Pakistan Stock Exchange Limited on February 13, 2018. The principal activity of the Company is to carry out the business of processing and export of rice, rice glucose, rice protein and pink salt, masala and kheer. The registered office of the Company is situated at B-1/A, S.I.T.E.-II Phase 1, Super Highway Industrial Area, Karachi; whereas the factories of the Company are situated at (i) Plot A-15 & 16, SITE-II, Super highway Karachi; (ii) A-21, SITE-II, Super highway Karachi; (iii) G-205, SITE-II, Super highway Karachi; (iv) 50 KM G.T Road, Sadhoke, Tehsil Kamonki, District Gujranwala.

The Holding Company has 100% ownership in JKT General Trading FZE (subsidiary) a UAE based Company and 99.9% in Falak Foods (Private) Limited based in Pakistan.

The Holding Company has 99.99% ownership in Matco Corn Products (Private) Limited (subsidiary) which was incorporated on May 07, 2025 with authorized and paid-up share capital of Rs. 1,500,000,000 and Rs. 1,403,139,810 respectively. The subsidiary is situated at Plot No. 8-C (3rd and 4th Floor), Shahbaz Lane No. 2, Phase VI, DHA, Karachi. The principal line of business of the company shall be to produce, store, and process corn and other agricultural products to create value-added products for Human Nutrition Ingredients (HNI), Animal Nutrition Ingredients (ANI), and general industrial purposes.

The Holding Company has 99.99% ownership in Falak Foods Limited previously known as Matco Marketing (Private) Limited (subsidiary) which was incorporated on June 16, 2016 initially with authorized and paid-up share capital of Rs. 10,000,000 and Rs. 7,500,000 respectively. During the year, the subsidiary issued 83,181,050 rights issue of Rs. 10 each, amounting to Rs. 831,810,500, to its parent company, Matco Foods Limited. The subsidiary is situated at B-1/A, S.I.T.E. Phase 1, Super Highway Industrial Area, Karachi.

b) JKT General Trading FZE

JKT General Trading FZE, ('the establishment') is a free zone establishment with limited liability registered in Saif-Zone, Sharjah, United Arab Emirates (UAE) under general trading license no. 12689. The principal activity of the establishment is purchasing and selling of processed rice.

The Holding Company has 100% ownership in JKT General Trading FZE (subsidiary) a United Arab Emirates based company which is situated at P.O. Box 123347, Sharjah - U.A.E, and registered with Government of Sharjah. The business of the subsidiary is purchasing and selling of processed rice.

c) Falak Foods Limited

The Holding Company has 99.99% ownership in Falak Foods Limited previously known as Matco Marketing (Private) Limited (subsidiary) which was incorporated on June 16, 2016 initially with authorized and paid-up share capital of Rs. 10,000,000 and Rs. 7,500,000 respectively. During the year, the subsidiary issued 83,181,050 rights issue of Rs. 10 each, amounting to Rs. 831,810,500, to its parent company, Matco Foods Limited. The subsidiary is situated at B-1/A, S.I.T.E. Phase 1, Super Highway Industrial Area, Karachi.

d) Matco Corn Products (Private) Limited

The Holding Company has 99.99% ownership in Matco Corn Products (Private) Limited (subsidiary) which was incorporated on May 07, 2025 with authorized and paid-up share capital of Rs. 1,500,000,000 and Rs. 100,000 respectively. The subsidiary is situated at Plot No. 8-C (3rd and 4th Floor), Shahbaz Lane No. 2, Phase VI, DHA, Karachi. The principal line of business of the company shall be to produce, store, and process corn and other agricultural products to create value-added products for Human Nutrition Ingredients (HNI), Animal Nutrition Ingredients (ANI), and general industrial purposes. During the year, the subsidiary issued 140,313,977 rights issue of Rs. 10 each, amounting to Rs. 1,403,139,770, to its parent company, Matco Foods Limited.

e) Barentz Pakistan (Private) Limited

The Barentz Pakistan (Private) Limited (a joint venture between Barentz International B.V and Matco Foods Limited with holding of 51% and 49% respectively) has been incorporated in Pakistan on June 28, 2019 with the approval of Securities & Exchange Commission of Pakistan and Competition Commission of Pakistan.

1.2 During the year, the Company undertook a comprehensive corporate restructuring aimed at enhancing operational efficiency and sharpening strategic focus across its business verticals. Matco Corn Products (Private) Limited (MCPPL), a wholly owned subsidiary of the Company, was incorporated on May 07, 2025, in which the Company holds 99.99% ownership. The subsidiary has an authorized share capital of Rs. 1,500,000,000 and a initial paid-up share capital of Rs. 1,403,139,810.

As part of the restructuring, the Holding Company's Corn Starch business was carved out into MCPPL pursuant to a Scheme of Arrangement dated May 23, 2025, which was approved by the Honorable Sindh High Court through an order dated December 08, 2025. As a result of the restructuring, net assets amounting to Rs. 1,215.04 million were transferred to the subsidiary under the approved Scheme of Arrangement, against which the subsidiary issued 121,503,981 additional ordinary shares at par value to the Holding Company. Initial transfer of Rs. 100,000 for the incorporation is also included. Further, MCPPL issued 18,800,000 ordinary shares.

Further, the Holding Company's Falak Foods (Masala) business was transferred to its wholly owned subsidiary, Falak Foods Limited (formerly known as Matco Marketing (Private) Limited) (FFL), pursuant to a Business Transfer Agreement executed on November 17, 2025, under which net assets amounting to Rs. 353.78 million were transferred. Further, FFL issued 36 million right shares at a par value of Rs. 10 per share, aggregating to Rs. 360 million. Furthermore, Falak Foods Limited issued shares amounting Rs. 471 million during the year. These restructuring initiatives are intended to enhance operational efficiency and management focus and are expected to have a significant positive impact on the Holding Company's financial position and overall performance.

The current year figures are not comparable with those of the preceding year due to the corporate restructuring and transfer of business operations undertaken during the year.

Following net assets relating to the two segments are transferred to MCPPL and FFL under restructuring, effective from July 01, 2025

	-------Rupees-------	
ASSETS	**MCPPL**	**FFD**
Property, plant and equipment	2,657,781,613	9,552,913
Right-of-use assets	154,971,374	13,690,684
Stores, spares and loose tools	206,544,165	-
Stock in trade	1,864,048,813	141,002,269
Trade debts	458,784,346	91,967,309
Loans and advances	108,000,087	24,088,235
Cash and bank balances	48,715,683	-
Inter company receivables	-	130,347,718
	5,498,846,081	**410,649,128**

	-------Rupees-------	
LIABILITIES	**MCPPL**	**FFD**
Long-term finances - secured	851,678,082	-
Lease liabilities	135,346,022	18,786,770
Deferred liabilities	197,910,385	9,446,641
Trade and other payables	651,844,316	28,637,219
Advance from customers - secured	321,318,790	-
Accrued mark-up	7,412,829	-
Inter company borrowings	1,605,762,822	-
	3,771,273,246	**56,870,630**
EQUITY		
Surplus on revaluation of property, plant and equipment - net of tax	384,040,771	1,166,449
Unappropriated profit	128,492,254	(1,166,449)
	512,533,025	**-**
Adjustable against shares/ receivable	**1,215,039,811**	**353,778,498**

2. SIGNIFICANT TRANSACTIONS AND EVENTS AFFECTING THE COMPANY'S FINANCIAL POSITION AND PERFORMANCE

During the year, the Group has entered into corporate restructuring through carve-out of its two business segments under the Scheme of Arrangement & Business Transfer Agreement, as disclosed in note 1.2 of these consolidated financial statements. As a result of this, net assets of the Holding Company are transferred to Matco Corn Products (Private) Limited (MCPPL) and Falak Foods Limited (FFL) (formerly known as Matco Marketing (Private) Limited), effective from July 01, 2025.

3. BASIS OF PREPARATION

3.1 Statement of compliance

These consolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;
- Provisions of and directives issued under the Companies Act, 2017; and
- Islamic Financial Accounting Standards (IFAS) issued by Institute of Chartered Accountants of Pakistan as notified under Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the required of IFRS, the provisions of and directives issued under the Companies Act, 2017 have been followed in preparation of these consolidated financial statements.

3.2 Basis of measurement

These consolidated financial statements have been prepared under the historical cost convention except as stated otherwise in these consolidated financial statements.

3.3 Functional and presentation currency

These consolidated financial statements are presented in Pakistani Rupees which is the Group's functional currency and presentation currency.

3.4 New and amended standards and interpretations

3.4.1 New accounting standards, amendments and IFRS interpretations that are effective for the year ended June 30, 2026.

'There were certain amendments to accounting and reporting standards which became effective for the year ended June 30, 2026. These standards, amendments and interpretations are either not relevant to the Group's operation or did not have significant impact on the financial statements other than certain additional disclosures.

3.4.2 New accounting standards, amendments and interpretations that are not yet effective

The following standards, amendments and interpretations are only effective for accounting periods beginning on or after the date mentioned against each of them. These standards, amendments and interpretations are either not relevant to the Group's operations or are not expected to have significant impact on the Group's financial statements other than certain additional disclosures.

	"Effective date (annual periods beginning on or after)"
Amendments to IFRS 7 'Financial Instruments: Disclosures' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IFRS 9 'Financial Instruments' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IAS 21 'The Effects of Changes in Foreign Exchange Rates' Amendments regarding translations to a hyperinflationary presentation currency	January 01, 2026
IFRS 17 'Insurance Contracts'	January 01, 2026
IFRS 18 'Presentation and Disclosures in Financial Statements' (including consequential amendments to IFRS 8 'Operating Segments')	January 01, 2026
IFRS 19 'Subsidiaries without Public Accountability: Disclosures'	January 01, 2026

3.4.3 "Standards, amendments and interpretations to the published standards that may be relevant but not yet effective"

"There are certain amendments to accounting and reporting standards that are not yet effective and are considered either not to be relevant or to have any significant impact on the Group's financial statements and operations and, therefore, have not been disclosed in these financial statements.

4. CRITICAL ASSUMPTIONS AND ESTIMATES

The preparation of these consolidated financial statements in conformity with approved financial reporting framework requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. Estimates and judgments are

continually evaluated and are based on historical experience, including expectations of future events that are believed to be reasonable under the circumstances, the result of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The areas involving a higher degree of judgments or complexity or areas where assumptions and estimates are significant to the consolidated financial statements are as follows:

	Note
(a) useful lives of property, plant and equipment	5.1
(b) useful lives of right-of-use assets	5.2
(c) impairment of financial assets	5.5
(d) staff retirement plan	5.9
(e) income taxes	5.13
(f) contingencies	5.17
(g) provisions	5.22
(h) impairment of non-financial asset	5.24

5. MATERIAL ACCOUNTING POLICIES

The principal accounting policies have been applied on consistent basis. These policies have been adopted in the preparation of these consolidated financial statements are as follows:

5.1 Property, plant and equipment

Items of property, plant and equipment other than land, factory buildings, plant and machinery and generators are measured at cost less accumulated depreciation and impairment loss (if any).

Land, factory buildings, plant and machinery and generators are measured at the revalued amount less accumulated depreciation and impairment loss (if any).

Revaluation model

Any revaluation increase arising on the revaluation of land, factory buildings, plant and machinery and generators is recognised in statement of other comprehensive income and presented as a separate component of equity as "Surplus on revaluation of property, plant and equipment - net of tax", except to the extent that it reverses a revaluation decrease for the same asset previously recognised in consolidated statement of profit or loss, in which case the increase is credited to statement of profit or loss to the extent of the decrease previously charged. Any decrease in carrying amount arising on the revaluation is charged to consolidated statement of profit or loss to the extent that it exceeds the balance, if any, held in the Surplus on revaluation of property, plant and equipment relating to a previous revaluation of that asset. The Surplus on revaluation of property, plant and equipment to the extent of incremental depreciation charged (net of deferred tax) is transferred to unappropriated profit. Impairment losses if any are recorded on the basis as defined in note 5.24.

Depreciation

Depreciation is charged so as to write off the cost or revalued amount of assets (other than land and capital work in progress) over their estimated useful lives, using the diminishing balance method at rates specified in note 18.1 to the consolidated financial statements. Depreciation on addition is charged from the day an asset is available for use up to the day prior to its disposal.

Gains and losses on disposal of assets are taken to the consolidated statement of profit or loss, and related surplus on revaluation of property and plant is transferred directly to retained earnings / unappropriated profits.

The assets' residual values, depreciation methods and useful lives are reviewed, and adjusted if appropriate, at each reporting date. The Group's estimate of residual value of property, plant and equipment as at June 30, 2026 did not require any adjustment.

Capital work-in-progress

Capital work-in-progress is stated at cost less accumulated impairment losses, if any. All expenditures connected to the specific assets incurred during installation and construction period are carried under capital work-in-progress. Cost also includes applicable borrowing cost. These are transferred to specific assets as and when assets are available for use.

5.2 Right-of-use assets and related liabilities

After the commencement date, the Group measures the right-of-use asset applying a cost model whereby the right-of-use asset is measured at cost less any accumulated depreciation and any accumulated impairment losses adjusted for any remeasurement of the lease liability.

The right-of-use asset is depreciated on straight line basis in case of godown and written down value method in case of vehicles, from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or if the cost of the right-of-use asset reflects that the Company will exercise a purchase option in which case the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. The estimated useful lives of assets are determined on the same basis as that for owned assets. The right-of-use asset is subject to testing for impairment if there is an indicator for impairment, as for owned assets.

5.3 Intangible assets

Intangible assets having definite useful life are stated at cost less accumulated amortization and impairment losses (if any). However, Intangible assets having indefinite life are stated at cost less impairment losses (if any). Impairment losses (if any) are recorded on the basis as defined in note 5.24.

Subsequent cost is capitalized only when it increases the future economic benefits embodied in the specific assets to which it relates. All other expenditure is expensed as incurred.

Amortization is charged to the consolidated statement of profit or loss on a straight line basis over the estimated useful lives of intangible assets unless such lives are indefinite. Amortization on additions to intangible assets are charged from the month in which an asset is acquired or capitalized while no amortization is charged in the month in which the asset is disposed of.

All intangible assets with an indefinite useful life are systematically tested for impairment at each reporting date. Where the carrying amount of an asset exceeds its estimated recoverable amount it is written down immediately to its recoverable amount. The carrying amount of other intangible assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists than the assets recoverable amount is estimated. The recoverable amount is the greater of its value in use and fair value less cost to sell.

Useful lives of intangibles assets are reviewed at each reporting date and adjusted if the impact on amortization is material.

5.4 Investments

5.4.1 Investment in subsidiary, joint venture and associated companies

Investment in subsidiary, joint venture and associated companies is initially recognized and carried at cost. At subsequent reporting dates, the recoverable amounts are estimated to determine the extent of impairment losses, if any, and carrying amounts of investments are adjusted accordingly. Impairment losses are recognized as expense. Where impairment losses subsequently reverse, the carrying amounts of the investments are increased to the revised recoverable amounts but limited to the extent of initial cost of investments. A reversal of impairment loss is recognized in consolidated statement of profit or loss.

5.4.2 Other investments

All regular way purchases / sales of investment are recognized on the trade date, i.e., the date the Group commits to purchase / sell the investments. Regular way purchases or sales of investment require delivery of securities within the time frame generally established by regulation or convention in the market place.

5.5 IFRS 9 - Financial Instruments - initial recognition and subsequent measurement

Initial recognition

All financial assets and liabilities are initially measured at cost which is the fair value of the consideration given or received. These are subsequently measured at fair value or amortized cost as the case may be.

Classification of financial assets

The Group classifies its financial instruments in the following categories:

- at fair value through profit or loss ("FVTPL")
- at fair value through other comprehensive income ("FVTOCI"), or
- at amortized cost.

The Group determines the classifications of financial assets at initial recognition. The classification of instruments (other than equity instruments) is driven by the Group's business model for managing the financial assets and their contractual cash flow characteristics.

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and

- the contractual terms of the financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at FVTOCI:

- the financial asset is held within a business model whose objective achieved by both collecting contractual cash flows and selling the financial assets; and

- the contractual terms of the financial assets give rise on specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

'By default, all other financial assets are subsequently measured at FVTPL.

Classification of financial liabilities

The Group classifies its financial liabilities in the following categories:

- at fair value through profit or loss ("FVTPL"), or

'- at amortized cost

Financial liabilities are measured at amortized cost, unless they are required to be measured at FVTPL (such as instrument held for trading or derivatives) or the Group has opted to measure them at FVTPL.

Subsequent measurement

i) Financial assets at FVTOCI

Elected investments in equity instruments at FVTOCI are initially recognized at fair value plus transaction costs. Subsequently, they are measured at fair value, with gains or losses arising from changes in fair value being recognized in consolidated statement of other comprehensive income.

ii) Financial assets and liabilities at amortized cost

Financial assets and liabilities at amortized cost are initially recognized at fair value, and subsequently carried at amortized cost, and in the case of financial assets, less any impairment.

iii) Financial assets and liabilities at FVTPL

Financial assets and liabilities carried at FVTPL are initially recorded at fair value and transaction costs are expensed in the consolidated statement of profit or loss. Realised and unrealised gains and losses arising from changes in the fair value of financial assets and liabilities held at FVTPL are included in the consolidated statement of profit or loss in the period in which they arise.

Where the management has opted to recognize a financial liability at FVTPL, any changes associated with the Group's own credit risk will be recognised in other comprehensive income/(loss). Currently, there are no financial liabilities designated at FVTPL.

Impairment of financial assets

The Group recognises loss allowance for Expected Credit Loss (ECL) on financial assets measured at amortized cost and FVTOCI at an amount equal to life time ECLs except for the financial assets in which there is no significant increase in credit risk since initial recognition or financial assets which are determine to have low credit risk at the reporting date, in which case twelve months' ECL is recorded. The following were either determined to have low or there was no credit risk since initial recognition and at the reporting date:

- bank balances;

- due from related parties;

- deposits; and

- loan and advances

Loss allowance for trade receivables are always measured at an amount equal to life time ECLs.

Life time ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. Twelve months ECLs are portion of ECL that result from default events that are possible within twelve months after the reporting date.

ECLs are a probability weighted estimate of credit losses. Credit losses are measured at the present value of all cash short falls (i.e. the difference between cash flows due to the entity in accordance with the contract and cash flows that the Group expects to receive).

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectation of recovering a financial asset in entirety or a portion thereof.

Derecognition

i) Financial assets

The Group derecognizes financial assets only when the contractual rights to cash flows from the financial assets expire or when it transfer the financial assets and substantially all the associated risks and reward of ownership to another entity. On derecognition of financial assets measured at amortized cost, the difference between the assets carrying value and the sum of the consideration received and receivable is recognised in consolidated statement of profit or loss. 'In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to consolidated.

statement of profit or loss. In contrast, on derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to consolidated statement of profit or loss, but is transferred to consolidated statement of changes in equity.

ii) Financial liabilities

The Group derecognizes financial liabilities only when its obligations under the financial liabilities are discharged, cancelled or expired. The difference between the carrying amount of the financial liabilities derecognized and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in consolidated statement of profit or loss account. The Group's financial liabilities include long term finances, trade and other payables, accrued mark-up and short term borrowing.

5.6 Derivative financial instruments

Derivative financial instruments are initially recognized at fair value on the dates on which the derivative contracts are entered into and are subsequently re-measured at fair value using appropriate valuation techniques. All derivative financial instruments are carried as assets when fair value is positive and liabilities when fair value is negative. Any change in the fair value of derivative instruments is taken to the consolidated statement of profit or loss.

5.7 Stores, spares and loose tools

These are valued at the cost less allowance for obsolete and slow moving items. Items in transit are valued at invoice value plus other charges incurred thereon, up to the reporting date.

5.8 Stock-in-trade

These are valued at lower of cost and net realizable value less impairment loss, if any. Raw material is valued at moving weighted average cost, packing material is valued at weighted average cost, work in process is valued at manufacturing cost and finished goods is valued at cost allocated on sales value of finish and by-product for each job completion or net realizable value (NRV) whichever is lower.

The Group reviews the carrying amount of stock-in-trade on an on-going basis and as appropriate, inventory is written down to its net realisable value or provision is made for obsolescence if there is any change in usage pattern and physical form of related inventory.

Net realizable value signifies the estimated selling price in the ordinary course of business less the estimated cost of completion and the estimated cost necessary to make the sale.

5.9 Staff retirement benefits - Defined benefit plan

The Group operated an unapproved gratuity scheme for its employees completing the eligibility period of service as defined under the plan. The scheme provided for a graduated scale of benefits dependent on the length of service of an employee on the terminal date, subject to the completion of a minimum qualifying period of service. Gratuity was based on employees' last drawn gross salary.

Effective June 30, 2025, the Group froze its gratuity scheme, and no further benefits will accrue beyond this date. Obligations up to the freeze date, measured through actuarial valuation using the Projected Unit Credit Method, are recognized in the consolidated statement of financial position. Related service and interest costs have been charged to profit or loss, while remeasurement gains and losses are recorded in other comprehensive income.

5.10 Staff retirement benefits - Defined contribution plan

From July 1, 2025, the Group will operate a defined contribution plan for permanent employees at 10% of basic salary, with equal contributions by the Group and employees. The Group's obligation is limited to its contributions, recognized as expense when employees render service. Unpaid contributions are recorded as liabilities, while prepaid amounts are recognized as assets where recoverable.

5.11 Trade debts

These are measured at original invoice amount less an estimate made for allowance for expected credit loss based on the probability of default at reporting period. Bad debts are written off when identified.

5.12 Cash and cash equivalents

Cash and cash equivalents are carried in the consolidated statement of financial position at cost. For the purpose of statement cash flows, cash and cash equivalents consist of cash in hand, balances with banks, highly liquid short-term investments that are convertible to known amounts of cash and are subject to insignificant risk of change in value.

5.13 Taxation

Current

The charge for current tax is based on taxable income at current rates of taxation after taking into account tax credits, rebates and exemptions available, if any, or in accordance with the final tax regime, where applicable, of the Income Tax Ordinance, 2001 (the Ordinance) or the minimum tax under section 113 of the Ordinance or Alternate Corporate Tax (ACT) under section 113C of the said Ordinance, whichever is higher. Further, levies are accounted for as an operating expense in accordance with the requirement of IFRIC - 21. Any excess over the amount designated as a levy is then recognized as current tax expense in accordance with IAS-12.

Deferred

Deferred tax is recognized using the consolidated statement of financial position liability method on all temporary differences between the carrying amount of the assets and liabilities and their tax bases. Deferred tax liabilities are recognized for all major taxable temporary differences.

Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it becomes probable that future taxable profit will allow deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rate that are expected to apply to the year when the asset is utilized or the liability is settled, based on the tax rates that have been enacted or substantially enacted at the reporting date.

5.14 Borrowings and their costs

All borrowings are recorded at the proceeds received net of transaction cost. Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. All other borrowing costs are charged to consolidated statement of profit or loss in the period in which these are incurred.

5.15 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i. Lease liabilities

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the entity's incremental borrowing rate. The lease liability is subsequently measured at amortized cost using the effective interest rate method and remeasured (with a corresponding adjustment to the related ROU assets) when there is a change in future lease payments in case of renegotiation, changes of an index or rate or in case of reassessment of options.

ii. Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

5.16 Trade and other payables

Liabilities for trade and other payables are measured at cost which is the fair value of the consideration to be paid in future for goods and services.

5.17 Contingencies

The assessment of the contingencies inherently involves the exercise of significant judgment as the outcome of the future events cannot be predicted with certainty. The Group, based on the availability of the latest information, estimates the value of contingent assets and liabilities which may differ on the occurrence/non- occurrence of the uncertain future event(s).

5.18 IFRS 15 'Revenue from Contracts with Customers'

The Group is in the business of the manufacture and sale of goods. Revenue from contracts with customers is recognised when control of the goods is transferred to the customer and thereby the performance obligations are satisfied,

The Group has concluded that based on the contractual arrangement control of goods are transferred and performance obligations are satisfied at a point in time when the goods are dispatched to the customers.

In case of export the control is transferred when the goods are shipped to the destination and Bill of Lading has been prepared, thus completing the performance obligation. Whereas in case of local sales, control is transferred when the goods are dispatched to customers from the warehouse.

5.19 Interest income

Interest income is recognized on a time proportion basis that takes into account the effective yield.

5.20 Foreign currency transaction & translation

Transactions in foreign currencies are accounted for in Pak Rupee at the rate of exchange prevailing on the date of transaction. Monetary assets and monetary liabilities in foreign currencies as at the reporting date are expressed in Rupee at rates of exchange prevailing on that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Exchange differences are taken to the consolidated statement of profit or loss.

5.21 Off-setting of financial assets and financial liabilities

Financial assets and financial liabilities are off-set and the net amount is reported in the consolidated financial statements only when the Group has a legally enforceable right to off-set the recognized amounts and the Group intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

5.22 Provisions

A provision is recognized in the consolidated statement of financial position when the Group has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation.

5.23 Operating segments

Operating segment are reported in manner consistent with the internal reporting provided to the Chief operating decision maker. The Chief Operating Decision maker; who is responsible for allocating resources and assessing performance of the operating segments. has been identified as the Board of Directors of the Group that makes strategic decisions. During the year, the Group restructured its operations by carving out the Corn Starch and Falak Foods businesses into separate wholly owned subsidiaries. Accordingly, Rice and Allied Products represent the Group's reportable operating segment.

5.24 Impairment of non-financial assets

The carrying amount of the Group's assets are reviewed at each reporting date to determine whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated and accordingly an impairment loss is recognized in the consolidated statement of profit or loss for the carrying amount of the asset that exceeds its recoverable amount.

5.25 Related party transactions

All related party transactions are carried out by the Group on arm's length basis.

5.26 Earnings per share

The Group presents basic and diluted earnings per share (EPS) for its shareholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

5.27 Dividend

Dividend distribution to the Holding Company's shareholders is recognized as a liability in the Holding Company's consolidated financial statements in the period in which such dividends are approved by the Board.

6 SHARE CAPITAL

6.1 Authorized share capital

2026	2025		2026	2025
----Number of shares----			---------Rupees---------	
		Ordinary shares of Rs. 10 (2025: Rs. 10)		
200,000,000	200,000,000		**2,000,000,000**	2,000,000,000

6.2 Issued, subscribed and paid up share capital

2026	2025		2026	2025
----Number of shares----			---------Rupees---------	
		Ordinary shares of Rs. 10 each:		
50,340,213	50,340,213	- fully paid in cash	**503,402,130**	503,402,130
6,002,950	6,002,950	- issued for consideration other than cash	**60,029,500**	60,029,500
66,057,535	66,057,535	- issued as fully paid bonus shares	**660,575,350**	660,575,350
122,400,698	122,400,698		**1,224,006,980**	1,224,006,980

6.3 On April 30, 2008 the Group entered into an agreement to takeover the running business of Matco Marketing Company (the "Firm"), a sole proprietorship firm against the issuance of shares. The firm's capital account as per the audit conducted by M/S Rafiq & Co, Chartered Accountant was Rs. 60 million, against which shares were issued to Mr. Tariq Ghori (Late) in lieu of this takeover in accordance with the regulation 8 of Companies (Issue of Capital) Rules, 1996.

6.4 Shares held by the related parties of the Holding Company

	2026	2025
	----Number of shares----	
Director and their spouse		
Mr. Jawed Ali Ghori	**1**	24,020,821
Mr. Khalid Sarfaraz Ghori*	**24,031,271**	24,031,271
Mr. Faizan Ali Ghori	**9,246,390**	1,199,450
Ms. Naheed Jawed	**448,875**	448,875
Ms. Nuzhat Khalid Ghori	**448,875**	448,875
Mrs. Faryal Murtaza	**4,003,970**	500
Mr. Murtaza Mahfooz Talib (Spouse of Faryal Murtaza)	**336,821**	336,821
Mr. Safwan Ghori	**211,750**	211,750
Mr. Syed Kamran Rasheed	**1,120**	100
Mr. Abdul Samad Khan	**500**	500
Ms. Umme Habibah	**2,500**	2,500
Mr. Muhammad Mohsin	**500**	500
*** Substantial shareholder**		
International Finance Corporation	**18,360,109**	18,360,109
Ms. Sadaf Tariq	**24,480,146**	24,480,146

6.5 Reconciliation of number of shares outstanding is as under:

Shares at the beginning of the year	**122,400,698**	122,400,698
Shares issued during the year in cash	**-**	-
Bonus shares issued during the year	**-**	-
Shares at the end of the year	**122,400,698**	122,400,698

6.6 The Holding Company has issued 15% shares to International Finance Corporation (IFC) (registered with World Bank) under an agreement with the Holding Company. During the year 2012, the Company offered shares as fully paid right shares which were declined by the existing members and the directors issued those shares to the IFC. These shares have been issued at a price of Rs. 39.28 per share resulting in overall premium from IFC on issue of shares amounting to Rs. 341.311 million.

7. CAPITAL RESERVE	Note	2026	2025
		---------Rupees---------	
Share premium	7.1 & 7.2	**680,467,220**	680,467,220

7.1 Premium received over and above face value of the shares issued to IFC amounting to Rs. 341 million out of which Rs. 22.9 million had been utilized under section 83 of the repealed Companies Ordinance, 1984 (now section 81 of the Companies Act, 2017) during the year ended June 30, 2014.

7.2 Premium received over and above face value of the shares issued to general public through IPO amounting to Rs. 466.3 million out of which Rs. 45.9 million had been utilized under section 81 of the Companies Act, 2017 during the year ended June 30, 2019.

8. SURPLUS ON REVALUATION OF PROPERTY, PLANT AND EQUIPMENT - NET OF TAX

This represents surplus arising on revaluation of land, buildings, plant and machinery and generators, net of deferred tax. The latest revaluation was carried by MYK Associates (Private) Limited on June 28, 2024.

	2026	2025
	---------Rupees---------	
Surplus on revaluation at the beginning of the year	**5,639,591,286**	5,880,027,428
Surplus on revaluation recognized during the year	**-**	-
Transferred to unappropriated profit in respect of disposal of property, plant and equipment	**(133,027,708)**	(878,525)
Transferred to unappropriated profit in respect of incremental depreciation charged during the year	**(198,307,887)**	(239,557,617)
Surplus on revaluation of operating fixed assets as at June 30	**5,308,255,691**	5,639,591,286
Less: related deferred tax liability:		
- at beginning of the year	**(616,015,038)**	(685,741,518)
- on surplus arising on revaluation during the year	**-**	-
- on disposed off during the year	**38,578,035**	254,771
- on incremental depreciation charged during the year	**46,372,105**	69,471,709
	4,777,190,793	5,023,576,248

8.1 Restriction on distribution

The surplus on revaluation of property, plant and equipment is not available for distribution to the shareholders in accordance with section 241 of the Companies Act, 2017.

9. LONG TERM FINANCES - SECURED	Note	2026	2025
		---------Rupees---------	
From banking companies and financial institution:			
LTFF/ILTFF	9.1	**464,358,565**	109,373,801
TERF/ITERF	9.2	**663,144,044**	784,964,126
FFSAP	9.3	**175,568,986**	145,603,387
Demand Finance	9.4	**1,036,043,617**	432,320,069
		2,339,115,212	1,472,261,383
Current portion of long term finances - secured		**(347,517,161)**	(354,834,825)
		1,991,598,051	1,117,426,558

9.1 The Group has obtained Long Term Financing/Islamic Long Term Financing Facility (LTFF/ILTFF) under SBP Schemes from various commercial banks. The effective rates of mark-up on these facilities vary from SBP rate + 1% to 2.5% per annum (June 2025: SBP rate + 1% to 2.5% per annum). During the year, the Group obtained a long-term Islamic finance facility amounting to Rs. 350 million from an Islamic bank for the import and installation of silos and related accessories. The facility carries profit at the rate of 3-month KIBOR plus 1.0% per annum (June 2025: Nil) and is repayable over a period of four years, including a grace period of one year. The facility is secured by a first exclusive charge over plant and machinery amounting to Rs. 350 million. In addition, a 25% margin is secured through a charge over the Group's fixed assets.

9.2 The Group has obtained Temporary Economic/Islamic Temporary Economic Refinance Facility (TERF/ITERF) under SBP Schemes from various commercial banks and Islamic banks. The effective rates of mark-up on these facilities vary from SBP rate+ 1.5% to 2% per annum (June 2025: SBP+ 1.5% to 2% per annum).

9.3 The Group has obtained Financing Facility for Storage of Agricultural Produce (FFSAP) under SBP Scheme from various financial institutions. The effective rates of mark-up on these facilities vary from SBP rate + 1.25% to 2.00% per annum (June 2025: SBP rate + 1.25% to 2.00% per annum).

9.4 The Group has obtained Demand Finance Facility (DF) from various commercial banks. The effective rates of mark-up on these facilities vary from KIBOR+ 1% to 2.25% per annum (June 2025: KIBOR+ 1% to 2.25% per annum). 'During the year, the Group assumed a Convertible Loan facility amounting to Rs. 750 million from its subsidiary Company pursuant to the carve-out of the division under a Scheme of Arrangement. The facility is structured to provide the lender with a targeted internal rate of return (XIRR) of 25%. The facility has a tenor of three years from the date of investment. The outstanding loan is convertible into ordinary equity shares of the Group upon the occurrence of specified conversion events in accordance with the terms of the financing agreement. In the absence of a conversion event, the lender may exercise its put option after three years as prescribed under the facility agreement. The facility is secured by a ranking hypothecation charge over the fixed assets of the Group.

9.5 These facilities are secured by way of hypothecation charge of present/future fixed assets (land, building, plant & machinery) of the Group with 25% margin / 1st Exclusive charge over specific machinery assets.

9.6 The maximum available amount from above mentioned facilities amounts to Rs. 84.3 million (June 2025: Rs. 915.09 million).

10 LEASE LIABILITIES

	Note	2026					2025				
		Vehicle	Godown	Solar	Generator	Total	Vehicle	Godown	Solar	Generator	Total
		Rupees									
Opening balance		**129,791,085**	**132,493,052**	**110,986,481**	**9,863,049**	**383,133,667**	79,426,952	118,393,352	-	12,504,950	210,325,254
Impact of adopton of IFRS-16		**-**	**-**	**-**	**-**	**-**	-	-	-	-	-
Reassessment of lease liability		**62,766**	**11,674,555**	**-**	**-**	**11,737,321**	-	32,134,740	-	-	32,134,740
At July 1		**129,853,851**	**144,167,607**	**110,986,481**	**9,863,049**	**394,870,988**	79,426,952	150,528,092	-	12,504,950	242,459,994
Additions for the period		**101,657,463**	**21,919,950**	**14,997,500**	**-**	**138,574,913**	97,544,500	-	116,900,000	-	214,444,500
Termination during the period		**(4,400,000)**	**(16,715,263)**	**-**	**-**	**(21,115,263)**	(1,524,545)	-	-	-	(1,524,545)
Accrued interest during the period		**19,106,251**	**16,524,246**	**13,566,198**	**1,017,024**	**50,213,719**	22,264,593	16,884,960	11,811,075	1,861,420	52,822,048
		246,217,565	**165,896,540**	**139,550,179**	**10,880,073**	**562,544,357**	197,711,500	167,413,052	128,711,075	14,366,370	508,201,997
Payment made during the period		**(74,980,386)**	**(38,460,000)**	**(35,101,332)**	**(4,232,661)**	**(152,774,379)**	(67,920,415)	(34,920,000)	(17,724,594)	(4,503,321)	(125,068,330)
		171,237,179	**127,436,540**	**104,448,847**	**6,647,412**	**409,769,978**	129,791,085	132,493,052	110,986,481	9,863,049	383,133,667
Current portion of lease liabilities		**48,148,093**	**22,784,719**	**24,046,112**	**3,616,522**	**98,595,446**	41,665,930	19,703,320	20,588,409	2,982,595	84,940,254
Non-current		**123,089,086**	**104,651,821**	**80,402,735**	**3,030,890**	**311,174,532**	88,125,155	112,789,732	90,398,072	6,880,454	298,193,413

10.1 Maturity analysis of lease liabilities

Upto one year	**48,148,093**	**22,784,719**	**24,046,112**	**3,616,522**	**98,595,446**	41,665,930	19,703,320	20,588,409	2,982,595	84,940,254
After one year	**123,089,086**	**104,651,821**	**80,402,735**	**3,030,890**	**311,174,532**	88,125,155	112,789,732	90,398,072	6,880,454	298,193,413
Lease liabilites	**171,237,179**	**127,436,540**	**104,448,847**	**6,647,412**	**409,769,978**	129,791,085	132,493,052	110,986,481	9,863,049	383,133,667

10.2 Sale and Leaseback Transactions

It reflects the sale and leaseback liabilities included in the above lease liabilities and discloses the impact on financial statements due to the said transactions:

10.2.1 Sale Reason for sale and leaseback transactions

During the period, the Group initiated a sale and leaseback transaction to enhance its liquidity and optimize

cash flow. The transaction involved the disposal of Solar 340 Kw, for which liabilities had been fully settled but remained in the Group's possession, and the solar project installed in the Karachi Factory.

10.2.2 Key terms and conditions

The leaseback arrangement is structured under Diminishing Musharaka and Modaraba agreements, with a liability repayment period of 5 years. The financing facility for solar, obtained from the bank, amounts to Rs. 60.997 million, subject to a profit rate of 3-month KIBOR + 1% to 1.5%.

10.2.3 Disclosure of transaction and effects on financial statements

During the period, the Group entered into a sale and leaseback transaction, whereby certain assets were sold and subsequently leased back. The transaction has been accounted for in accordance with IFRS 16 - Leases, after determining that the transfer of assets meets the definition of a sale under IFRS 15 - Revenue from Contracts with Customers.

As a result of the transaction, the Group has recognized a Right-of-Use (ROU) asset at an amount equal to the proportionate carrying value of the asset sold, adjusted for any prepaid or accrued lease payments. A gain or loss on sale has been recognized in profit or loss, reflecting only the portion of the asset's carrying amount transferred to the buyer-lessor. The remaining gain related to the retained interest in the leased asset has been deferred and will be recognized over the lease term.

The value of transaction which is included in the sale and leaseback transactions:

	Carrying Value	Sale Proceed	Gain/(loss)	Lease Liability
Solar	24,745,479	14,997,500	(996,144)	14,997,500
Vehicle	49,344,465	46,000,000	(1,631,107)	46,000,000

11	DEFERRED LIABILITIES	Note	2026	2025
			---------Rupees---------	
	Deferred tax liability	11.1	**513,910,923**	609,246,445
	Staff gratuity scheme - unfunded	11.2	**92,693,128**	184,044,082
	Employees' end of services benefit		**1,908,566**	1,945,323
			608,512,617	795,235,850

11.1 This represents deferred tax on surplus on revaluation of property, plant and equipment. During the year Group transfer Rs. 157.34 million of deferred tax liability to its subsidiaries as mention in note 1.2. Further, the Group has deferred tax asset amounting to Rs. 158.26 million (June 2025: Rs. 90.19 million). However, the Group has not recorded deferred tax asset in these consolidated financial statements.

11.2	Staff gratuity scheme - unfunded	Note	2026	2025
			---------Rupees---------	
	Balance at beginning of the year		**184,044,082**	295,075,963
	Charge for the year	11.2.4	**449,908**	44,001,585
	Actuarial gains		**-**	(1,390,276)
	Payments made during the year		**(91,800,862)**	(153,643,190)
	Balance at end of the year	11.2.3	**92,693,128**	184,044,082

11.2.1 Staff retirement benefits - unfunded

In accordance with the requirements of IAS-19 "Employee Benefits", actuarial valuation was carried out as at June 30, 2025, using the "Projected Unit Credit Method". Provision has been made in these consolidated financial statements to cover obligations in accordance with the actuarial recommendations. Effective June 30, 2025, the Group froze its gratuity scheme, and no further benefits will accrue beyond this date. From July 1, 2025, the Group will operate a defined contribution plan for permanent employees at 10% of basic salary, with equal contributions by the Group and employees. Details of significant assumptions used for the valuation in respect of above-mentioned schemes are as follows:

	2026	2025
Discount rate - per annum	**0.00%**	11.75%
Expected rate of increase in salaries - per annum	**0.00%**	0.00%
Mortality rate	**-**	SLIC (2001-05)

11.2.2 The amounts recognized in the consolidated statement of financial position are as follows:

	Note	2026	2025
		---------Rupees---------	
Present value of defined benefit obligation	11.2.3	**92,693,128**	184,044,082

11.2.3 Movements in the net liability recognized in the consolidated statement of financial position are as follows:

	Note	2026	2025
		---------Rupees---------	
Opening liability		**184,044,082**	295,075,963
Charge for the year	11.2.4	**449,908**	44,001,585
Actuarial gains		**-**	(1,390,276)
Benefits paid		**(91,800,862)**	(153,643,190)
Balance at end of the year		**92,693,128**	184,044,082

11.2.4 The amounts recognized in the consolidated statement of profit or loss against defined benefit scheme are as follows:

Current service cost	**449,908**	11,809,066
Interest cost	**-**	32,192,519
Charge for the year	**449,908**	44,001,585

11.2.5 The amounts recognized in the other comprehensive income against defined benefit scheme are as follows:

Actuarial loss arising from	**-**	1,728,115.00
- changes in demographic assumptions	**-**	(1,205,390)
- changes in financial assumptions	**-**	(1,913,001)
- experience adjustment	**-**	(1,390,276)

11.2.6 Expense chargeable to consolidated statement of profit or loss for the next year

Current service cost	**-**	-
Interest cost	**-**	21,625,180
Charge for the year	**-**	21,625,180

11.2.7 "The expense for the staff retirement benefit scheme has been allocated as follows:"

Cost of sales	32.4	**-**	29,930,428
Selling and distribution	33.1	**-**	2,312,665
Administrative expenses	34.1	**-**	11,758,492
		-	44,001,585

11.2.8 Sensitivity analysis of actuarial assumptions

The sensitivity analysis is prepared using same computation model and assumptions as used to determine defined benefit obligation based on Projected Credit Unit Method. There is no change from prior year in respect of methods and assumptions used to prepare sensitivity analysis. The impact of 1% change in following variables on defined benefit obligation is as follows:

	Increase in assumptions	Decrease in assumptions
	---------Rupees---------	
Discount rate	**-**	193,434,082
Expected salary increase	**-**	175,111,630

11.2.9 Risks on account of defined benefit scheme

The Group faces the following risks on account of defined benefit scheme:

Final salary risk

The risk that the final salary at the time of cessation of service is greater than what the Group has assumed. Since the benefit is calculated on the final salary, the benefit amount would also increase proportionately.

Discount rate fluctuation

The defined benefit liabilities are calculated using a discount rate set with reference to corporate bond yields. A decrease in corporate bond yields will increase defined benefit liabilities.

11.2.10 Maturity profile	2026	2025
Average duration of liability	-	5 years

12 TRADE AND OTHER PAYABLES	Note	2026	2025
		---------Rupees---------	
Creditors		**4,875,572,713**	2,690,469,325
Accrued liabilities		**200,565,573**	154,239,118
Tax deducted at source and payable to statutory authorities		**10,008,965**	5,677,971
Sales tax payable to statutory authorities		**95,245,468**	33,799,050
Provident fund payable		**11,199,380**	-
Workers' welfare fund	12.1	**22,969,359**	9,803,803
Workers' profit participation fund	12.2	**68,125,033**	24,509,506
		5,283,686,491	2,918,498,773

12.1 Worker's welfare fund

Opening balance	**9,803,803**	-
Allocation for the year	**17,459,932**	9,803,803
Amount paid	**(4,294,376)**	-
Closing balance	**22,969,359**	9,803,803

12.2 Worker's profit participation fund

Opening balance	**24,509,506**	-
Allocation for the year	**43,649,833**	24,509,506
Amount paid	**(34,306)**	-
Closing balance	**68,125,033**	24,509,506

13 ACCRUED MARK-UP

Mark-up on long term finances	**36,220,019**	33,956,031
Mark-up on short term borrowings	**359,520,493**	234,504,966
	395,740,512	268,460,997

		Note	2026	2025
14	**SHORT-TERM BORROWINGS**		---------Rupees---------	
	SECURED			
	Export re-finance	14.1	**5,959,160,091**	7,746,988,002
	Own resource	14.2	**6,975,538,298**	4,975,251,407
	FE-25 Scheme	14.3	**224,999,455**	456,205,842
	Foreign bills purchased/negotiated	14.4	**189,683,220**	152,082,218
	Short term Sukuk	14.7	**2,500,000,000**	-
	Running finance	14.8	**312,275,201**	-
			16,161,656,265	13,330,527,469

14.1 The Group has short term running finance facility under Export Refinance Scheme of the State Bank of Pakistan from Commercial banks and Islamic banks. The effective rates of mark-up on these facilities at State Bank of Pakistan (SBP) Policy Rate minus 3% per annum till Feb 2026 thereon 4.5% (June 2025: SBP rate plus 1% per annum).

14.2 The Group has short term running finance facility under own resource from Commercial banks and Islamic banks. The effective rates of mark-up on these facilities vary from 1-month/3-month/6-month KIBOR plus 0.75% to 2.5% per annum (June 2025: 1-month/3-month/6-month KIBOR plus 0.75% to 2.5% per annum).

14.3 The Group has obtained short term running finance facility under FE-25 loan scheme of the State Bank of Pakistan from commercial banks during the year. The effective rates of mark-up on these facilities is 6% to 10.2% per annum (June 2025: 6.5% to 10.2% per annum).

14.4 It carries mark-up that is to be negotiated on case to case basis (June 2025: negotiated on case to case basis). This facility is secured by ranking hypothecation charge over stocks and receivables duly insured in bank's favor covering all risks with premium payment receipt.

14.5 The facilities available from various banks amount to Rs. 14,300 million (June 2025: Rs. 13,870 million). These facilities are secured by way of hypothecation charge of all present and future cash collateral/TDR, receivable, stocks & current assets. These facilities are registered by mortgage charge of land, building, plant and machinery and all present & future fixed assets.

14.6 As at June 30, 2026, the unavailed facilities from above borrowings amounting to Rs. 1,662.42 million (June 2025: Rs. 832.34 million).

14.7 During the year, the Group issued privately placed secured Sukuk certificates amounting to Rs. 2.5 billion. The Sukuk is held by various institutional investors and mutual funds. The Sukuk carries profit at a floating rate of six-month KIBOR plus 1% per annum having maturity of six months from the date of its drawdown.

14.8 These represents facilities for running finances available from various banks. These carry mark-up at the rates ranging from 8% to 10%.

15 UNPAID DIVIDEND

This represents dividends (both interim and final) that remain unpaid to shareholders who have not provided their valid Central Depository System (CDS) account number and International Bank Account Number (IBAN). The Group has already communicated with such shareholders to obtain the required information.

16 CONTINGENCIES AND COMMITMENTS

16.1 Contingencies

16.1.1 The Group has filed a civil suit No. 1061 of 2021, for declaration and permanent injunction against Sindh Industrial Trading Estates Limited (SITE). The SITE issued an impugned notice to the Group cancelling the Group's lease of plot H/162 SITE ("Subject Property) in alleged compliance of a Supreme Court order, declaring the plot in question to be an amenity plot. The Group has opposed such cancellation of its lease on the basis that the Master Plan of site shows the Subject Property to be an industrial plot. Furthermore, it is contended that the SITE has issued the impugned notice in defiance of the Group's proprietary rights in the land and such notice is illegal and in excess of their authority. The Group has a stay order in favor of the Group dated April 29, 2021 restraining the SITE from taking any coercive action in pursuance of the notice. The matter is fixed for hearing and the management of the Group believes that the matter will be decided in favor of the Group.

16.1.2 The Group had filed the civil suit no. 1635 of 2009 for possession of land which was illegally dispossessed by the Syed Alay Sadaqain Naqvi (defendants) and to issue a permanent injunction to restrain the defendants from alienation or transferring the land. The Honorable Sindh High Court (SHC) passed an order on

November 19, 2009, in which SHC has granted permanent injunction in above suit on October 17, 2018. The matter is fixed for hearing and the management of the Group believes that the matter will be decided in favor of the Group.

16.1.3 Suit no. 2141 of 2015 has been filed against the Group for declaration, possession, damages, mesne profit and injunction before the Senior Civil Judge (west) at Karachi. The plaintiff claims to be the lawful owner of a piece of land measuring 10 acres ("Subject Land"), which also includes the land which is also subject matter of suit no. 1635 of 2009. The plaintiff has sought declaration as to the ownership and occupation of Subject Land. The Group has filed an application under Order 7 Rule 11 starting therein that the instant suit is barred by law as the plaintiff's earlier suits raising the same dispute were dismissed. On August 29, 2017, the learned Judge was pleased to allow the application of the Group and the plaintiff appeal was rejected accordingly. The Plaintiff aggrieved by the said order appealed the same matter before IVth Additional and District Judge (ADJ) bearing Appeal No. 311 of 2017 ("Appeal"). On September 12, 2018, the learned Appellate Court decided the Appeal in favor of the Plaintiff and against the Group, set aside the order dated August 29, 2017 and restored the above suit. Aggrieved by the order of ADJ in Appeal no. 311 of 2017 the Group filed appeal no 157 of 2018. The Group contended that the order passed by ADJ was bad in law as the law does not permit fresh proceedings on the same cause of action of which issue has already been adjudicated upon by the Courts and the suit 2141 of 2015 was rightly rejected by the trial court. The learned Judge after hearing the Group's submission and arguments was pleased to suspend the operation of the impugned Judgement (passed in Appeal no. 311 of 2017) via order dated December 17, 2018. The matter is fixed for hearing and the management of the Company believes that the matter will be decided in favor of the Company.

16.1.4 The Group has filed suit no. 1378 of 2019 in SHC against Sui Southern Gas Company Limited. The case has been filed on the ground that the gas tariff/price has been increased by SSGC illegally. The case is pending before SHC and is fixed for hearing. Furthermore, the management of the Group in consultation of legal advisor is of the view that based on the merit of the case, the same will be decided in favor of the Group.

16.1.5 The Group had filed suit no 1820 of 2020 in SHC against Sui Southern Gas Company Limited. The case has been filed on the ground that the gas tariff/price has been increased by SSGC illegally. Previously, SHC had directed the Group to pay their bills according to previous judgement by either bank guarantee or deposit cheque ready to encash to the satisfaction of the Nazir of the court and SSGC shall issue revised bills. However, SHC has concluded on February 18, 2023, that the price increase is not illegal and argument of increase in sale price does not have force. Consequent to said decision the Group has filed an appeal under SHC, The SHC via HCA No. 212 of 2023 stated, till the conclusion of the case, the Group shall deposit a cheque to the Nazir and the Nazir shall not encash the cheques, which according to the Group being the differential amount of the gas bill, which have been deposited. If the cheques expired, it will be replaced by a fresh one. Further SHC via HCA No. 220 of 2023 stated, the judgement passed on February 18, 2023 is suspended till the next date of hearing. Further the management of the Group in consultation of legal advisor is of the view that based on the merit of the case, the same will be decided in favor of the Group.

16.1.6 The Group has filed a suit for declaration and permanent injunction against the Syed Alay Sadaqain Naqvi (defendants) for continuously interfering with the peaceful possession of the extended portion of 0.5 acres of land that was regularized in favor of the Group on February 07, 2020 by virtue of a registered deed of Addenda of lease. The Group has pleaded that the Group is the absolute and lawful owner in possession of an immovable property, name Plot. No. G-205 SITE Super Highway Phase II Karachi measuring 4.5 acres by virtue of lease deed dated November 10, 2008 executed by Sindh Industrial Trading Estate Limited. The Group intends to utilize the 0.5 acres of land that was regularized recently in favor of the Group however, the defendants is interfering with the possession of the property. The Group has asked the SHC to declare that the defendant is wrongfully and illegally claiming to be the owner of the property and requested SHC to stop interfering with the Group's peaceful possession on the extended portion measuring 0.5 acres. Based on the merit of case the management of the Group believes that the matter will be decided in favor of the Group.

16.1.7 In prior years Government of Sindh imposed infrastructure cess @ 0.85% of import value on all imports into Pakistan. A large number of importers including the Group challenged the matter in the SHC. The SHC has issued an interim order allowing release of imported goods on 50% payment and 50% bank guarantee. This suit no. 2173 of 2013 was filed on June 10, 2013, the SHC has passed the judgement in the subject matter wherein SHC has declared the imposition of cess valid piece of Legislation. The Group along with other industries affected by the SHC order has challenged the judgement of SHC in Honorable Supreme Court of Pakistan (SCP) and in that appeal stay has been granted by Honorable Supreme Court of Pakistan (SCP) subject to furnishing bank guarantee of the disputed amount. During the year, the Group was granted exemption from Infrastructure Cess under Section 4(6A) of the Sindh Development and Maintenance of Infrastructure Cess (Amendment) Act, 2020, in respect of imports covered under its Export Facilitation Scheme (EFS) authorization certificate, valid up to July 19, 2028.

16.1.8 In 2011, Government of Pakistan (GoP) impose a levy on gas consumers in the industrial sector, known as The Gas Infrastructure Development Cess (GIDC). The amount collected was to be used for the construction of infrastructure projects.

GIDC was challenged in Honorable Peshawar High Court (PHC) in December 2013, PHC declared the levy of GIDC unconstitutional. PHC further directed the GoP to return the collected amount, GoP challenged the decision of PHC in the Honorable Supreme Court of Pakistan (SCP), however, SCP upheld the decision of PHC by declaring GIDC a fee and not a tax that can be charged.

In 2015, the Gas Infrastructure Development Cess Act, 2015 was introduced which re-imposed the GIDC. The affected industries again approached the SCP stating that the earlier tax money was not used for the construction of infrastructure projects. SCP granted stay order against payment of any GIDC levies.

In their judgement dated August 13, 2020, SCP dismissed all petitions against the GIDC levy and ruled in favor of the GoP which would collect the GIDC from different companies. The affected industries filed a review petition against the judgement of SCP which has also been dismissed by SCP vide its order dated November 03, 2020.

On October 15, 2020, the Group filed suit no. 1531 of 2020 in Honorable High Court of Sindh (SHC), with a plea that the Group did not pass on the GIDC burden to the end consumer, therefore in accordance with section 8 (2) of Gas Infrastructure Development Cess Act, 2015 (GIDC Act, 2015) the GIDC is not applicable on the Group, which is pending for decision, however, the SHC has issued sustaining order to Gas companies from taking any coercive action against the Group.

The Suit was filed before High Court of Sindh praying that the Supreme Court Judgment is not applicable to us as we have not recovered said amount from the customers. However, High Court has transferred all suit to district Court and alloted New no. 8848/2025 before Senior Civil Judge VIII East Karachi, same is pending.

The management of the Group in consultation of its legal advisor is of the view that since the Group has not passed on the burden to its consumer/clients, it is not liable to pay GIDC as they clearly falls within the ambit of the exception in line with section 8 (2) of GIDC Act, 2015. Furthermore, on prudent basis the Group has made a provision of Rs. 18 million.

16.1.9 The Group has filed suit No. 730 of 2015 before SHC against the imposition of the Captive Power Plant rate instead of the Industrial Consumer rate. The Group contends that they do not fall into the category of Captive Power Plant, but rather an Industrial Consumer, so the rate charged by the SSGC i.e. Rs.200 per MMBTU, is not applicable in the case of the Group. The case has been decreed in favor of the Group vide order dated February 02, 2020. SSGC had challenged the Judgment before the Divisional bench of SHC. However, SHC has concluded that no intention to sell the surplus power can be discerned on the part of plaintiffs either at the time of contracting with SSGC or thereafter, and hence the inhouse power generation does not meet the test of captive power plant for the purpose of NEPRA regulations to attract tariff for captive power due to the foregoing reasons the suit is decreed in favor of the Group.

16.1.10 In terms of the Scheme of Arrangement sanctioned by the Honourable Sindh High Court, the Long-Term facilities availed by the Group from various financial institutions as at June 30, 2026 amounting to Rs. 703.32 million (2025: Nil) continue to be secured by way of joint hypothecation/mortgage charges over the net assets and undertakings transferred to its subsidiary, Matco Corn Products (Private) Limited (MCPPL). The provision of the aforesaid security by MCPPL was duly authorized by the members of MCPPL through a Special Resolution under Section 199 of the Companies Act, 2017, embedded in the approval of the Scheme of Arrangement.

		Note	2026	2025
			---------Rupees---------	
16.2	**Commitments**			
	Letter of credit		**5,083,411**	38,894,542
	Letter of guarantees		**72,610,000**	55,632,230
	Capital Expenditures		**317,854,214**	200,000,000
	Cheques issued in favor of Nazir of high court in relation to SSGC case	16.1.5	**7,732,192**	7,732,192
			403,279,817	302,258,964

		Note	2026	2025
			---------Rupees---------	
17	**PROPERTY PLANT AND EQUIPMENT**			
	Operating fixed assets	17.1	**10,136,006,071**	10,736,976,654
	Capital work in progress	17.2	**807,358,476**	246,206,809
			10,943,364,547	10,983,183,463

MATCO FOODS LIMITED
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17.1 Operating fixed assets

	June 30, 2026										
	Cost / Revaluation					Depreciation					
Particulars	**Cost at July 01, 2025**	**Additions**	**Revaluation surplus**	**Disposals**	**Cost at June 30, 2026**	**Accumulated depreciation at July 01, 2025**	**Depreciation for the year**	**Depreciation on disposals**	**Accumulated depreciation at June 30, 2026**	**Book value at June 30, 2026**	**Rate per annum %**
Owned Assets											
Factory land	3,969,100,001	156,150,000	-	156,150,000	3,969,100,001	-	-	-	-	3,969,100,001	-
Factory building	3,306,301,307	72,848,220	-	66,668,000	3,312,481,527	1,135,161,984	218,733,882	14,345,549	1,339,550,317	1,972,931,210	10
Plant and machinery	5,577,633,784	115,006,912	-	108,693,133	5,583,947,563	1,780,261,937	384,921,865	54,908,733	2,110,275,069	3,473,672,494	10
Electric cables and fitting	285,413,180	168,500	-	-	285,581,680	84,467,530	20,096,898	-	104,564,428	181,017,252	10
Furniture and fixture	28,140,510	1,425,300	-	-	29,565,810	12,416,336	1,668,069	-	14,084,405	15,481,405	10
Motor vehicles	128,592,621	77,731,255	-	99,294,562	107,029,314	64,023,573	10,616,174	15,051,724	59,588,023	47,441,291	20
Office equipment	80,662,244	4,976,278	-	-	85,638,522	29,951,607	5,178,697	-	35,130,304	50,508,218	10
Factory equipment	451,880,591	43,155,233	-	25,300,000	469,735,824	126,834,093	33,987,895	554,521	160,267,467	309,468,357	10
Computers	45,706,394	4,633,300	-	-	50,339,694	34,250,903	4,402,983	466,991	38,186,895	12,152,799	33
Camera	11,365,719	-	-	-	11,365,719	8,100,987	1,116,532	-	9,217,519	2,148,200	33
Godown & Shops	33,036,051	-	-	-	33,036,051	20,583,861	1,245,219	-	21,829,080	11,206,971	10
Sewing machine	1,369,205	-	-	-	1,369,205	1,076,665	29,254	-	1,105,919	263,286	10
Mobile phone	11,660,353	-	-	1,286,129	10,374,224	7,234,301	1,478,294	553,560	8,159,035	2,215,189	33
Generator	187,016,274	-	-	22,005,167	165,011,107	76,537,803	11,021,016	10,947,110	76,611,709	88,399,398	10
Total	14,117,878,234	476,094,998	-	479,396,991	14,114,576,241	3,380,901,580	694,496,778	96,828,188	3,978,570,170	10,136,006,071	

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

MATCO FOODS LIMITED
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	June 30, 2025											
	Cost / Revaluation						Depreciation					
Particulars	**Cost at July 01, 2025**	**Additions**	**Transfers in / (out)**	**Revaluation surplus**	**Disposals**	**Cost at June 30, 2025**	**Accumulated depreciation at July 01, 2024**	**Depreciation for the year**	**Depreciation on disposals**	**Accumulated depreciation at June 30, 2025**	**Book value at June 30, 2025**	**Rate per annum %**
Owned Assets												
Factory land	3,969,100,001	-	-	-	-	3,969,100,001	-	-	-	-	3,969,100,001	-
Factory building	3,278,283,954	28,017,353	-	-	-	3,306,301,307	894,608,765	240,553,219	-	1,135,161,984	2,171,139,323	10
Plant and machinery	5,468,608,562	112,452,560	-	-	3,427,338	5,577,633,784	1,366,885,262	414,190,500	813,825	1,780,261,937	3,797,371,847	10
Electric cables and fitting	274,335,842	11,077,338	-	-	-	285,413,180	62,774,202	21,693,328	-	84,467,530	200,945,650	10
Furniture and fixture	25,250,404	2,890,106	-	-	-	28,140,510	10,767,871	1,648,465	-	12,416,336	15,724,174	10
Motor vehicles	119,761,613	96,184,381	-	-	87,353,373	128,592,621	66,985,934	7,951,622	10,913,983	64,023,573	64,569,048	20
Office equipment	74,867,203	5,795,041	-	-	-	80,662,244	24,802,716	5,148,891	-	29,951,607	50,710,637	10
Factory equipment	405,155,636	48,174,979	120,856,770	-	122,306,794	451,880,591	92,569,341	34,306,954	42,202	126,834,093	325,046,498	10
Computers	44,377,894	1,653,400	-	-	324,900	45,706,394	29,272,803	5,240,960	262,860	34,250,903	11,455,491	33
Camera	11,365,719	-	-	-	-	11,365,719	6,492,984	1,608,003	-	8,100,987	3,264,732	33
Godown & Shops	33,036,051	-	-	-	-	33,036,051	19,200,284	1,383,577	-	20,583,861	12,452,190	10
Sewing machine	1,369,205	-	-	-	-	1,369,205	1,044,161	32,504	-	1,076,665	292,540	10
Mobile phone	10,287,573	2,154,450	-	-	781,670	11,660,353	5,892,216	1,895,032	552,947	7,234,301	4,426,052	33
Generator	186,936,274	80,000	-	-	-	187,016,274	64,244,676	12,293,127	-	76,537,803	110,478,471	10
Total	13,902,735,931	308,479,608	120,856,770	-	214,194,075	14,117,878,234	2,645,541,215	747,946,182	12,585,817	3,380,901,580	10,736,976,654	

Khalid Sarfaraz Ghori
Chief Executive Officer

M. Aamir Farooqui
Chief Financial Officer

Faizan Ali Ghori
Director

		Note	2026	2025
17.1.1	The depreciation charge for the year has been allocated as follows:		---------Rupees---------	
	Cost of sales	32	**555,597,422**	598,356,946
	Selling and distribution expenses	33	**34,724,839**	37,397,309
	Administrative expenses	34	**104,174,517**	112,191,927
			694,496,778	747,946,182

17.1.2 Factory land includes a plot in which a law suit has been filed by the plaintiff who is claiming the possession and injunction of the property. The case is in process under the Honorable High Court Sindh Karachi (refer note 16.1.1, 16.1.2, 16.1.3 & 16.1.6).

17.1.3 Operating fixed assets include assets that are subject to mortgage with various banks against long-term finances and short-term borrowings (refer note 09 and 14).

17.1.4 Details of forced sale value of revalued property, plant and equipment

Description of Assets	Forced sale value Rupees
Land	3,572,190,000
Building	1,954,957,500
Plant and machinery	3,075,264,027
Generators	110,246,588

The above forced sale value has been taken from revaluation report of MYK Associates (Private) Limited as on June 28, 2024.

17.1.5 Item of property, plant and equipment having book value above Rs. 500,000 are as follows:

	Cost / Revaluation	Accumulated depreciation	Net book amount	Sale proceeds	Gain / Loss	Mode of disposal	Particulars of buyer
	..... Rupees						
Factory Equipment - Solar							
	25,300,000	(554,521)	24,745,479	14,997,500	(9,747,979)	Sale and Lease Back	First Habib Modarba
Plant and Machinery							
	9,742,980	(4,532,302)	5,210,677	2,600,000	(2,610,677)	Sale	Muhammad Zahid
	15,588,626	(8,636,851)	6,951,774	28,374,147	21,422,372	Sale	Falak Foods Limited
	14,874,822	(7,131,740)	7,743,082	31,603,924	23,860,842	Sale	Falak Foods Limited
	7,232,567	(3,753,379)	3,479,189	14,200,548	10,721,359	Sale	Falak Foods Limited
	5,357,893	(2,978,950)	2,378,943	9,709,821	7,330,878	Sale	Falak Foods Limited
	45,968,766	(21,076,047)	24,892,719	101,601,347	76,708,629	Sale	Falak Foods Limited
Motor Vehicles							
	7,788,860	(753,336)	7,035,524	6,230,288	150,467	Sale	Mr. Noman
	13,163,000	(807,389)	12,355,611	10,280,000	98,878	Sale	Mr. Noman
	659,433	(98,898)	560,535	1,050,000	489,465	Sale	Mr. Noman
	834,285	(218,872)	615,413	1,000,000	384,587	Sale	Mr. Saqib Pervaiz - Employee
	2,108,052	(468,508)	1,639,544	13,800,000	12,160,456	Sale	Mr. Noman (Car Bank)
	1,330,958	(6,564)	1,324,394	2,600,000	1,275,606	sale	Mazhar Sb - Employee
	946,940	(2,075)	944,865	2,400,000	1,455,135	sale	M/S TRIPLE H-AUTOMOTIVE
	1,095,754	(2,402)	1,093,352	2,600,000	1,506,648	sale	M/S TRIPLE H-AUTOMOTIVE
	544,718	(3,880)	540,837	1,600,000	1,059,163	sale	Mr. Shafqat Sarwar - Employee
	2,280,985	(6,249)	2,274,736	4,050,000	1,775,264	Sale	Muhammad Noman Khan
	650,417	(1,782)	648,635	2,200,000	1,551,365	Sale	Talha Ghazi
Generator							
	22,005,167	(10,947,109)	11,058,058	2,500,000	(8,558,058)	Sale	Muhammad Zahid
Factory Land							
	156,150,000		156,150,000	182,175,000	26,025,000	Sale	Falak Foods Limited
Factory Building							
	66,668,000	14,345,569	52,322,431	91,378,500	39,056,069	Sale	Falak Foods Limited

17.1.6 Particulars of immovable property (i.e. land and building) in the name of Group are as follows:

Locations	Total Area in Acres	Covered Area in Square Feet
Plot A-15 & 16, SITE-II, Super highway Karachi	2.00	79,155
A-21, SITE-II, Super highway, Karachi	1.50	47,131
G-205, SITE-II, Super highway, Karachi	4.00	409,416
50 KM G.T Road, Sadhoke District, Gujranwala	14.68	136,060

	Total Area in Acres	Covered Area in Square Feet
B-1/A, SITE-II, Super highway, Karachi	0.97	34,850
Plot H-162, SITE-II, Super highway, Karachi	2.00	81,340
Plot F-193, SITE-II, Super highway, Karachi	2.00	60,870
50 KM G.T Road, Sadhoke District, Gujranwala	3.47	27,987
Plot # 53, S.E.Z, Allama Iqbal Industrial City, Faisalabad	20.00	373,128
House # 87, Block K, Street # 24, Al Bairuni Road, WAPDA City, Faisalabad	0.06	2,723
Plot No. 8-C, 3rd and 4th Floor, Shahbaz Lane No., Phase VI, DHA, Karachi	0.08	3,600

17.2 Capital work in progress - Tangibles	**2026**	2025
	---------Rupees---------	
Land	**1,800,000**	1,800,000
Factory Building	**58,336,047**	34,783,028
Plant and machinery	**737,058,437**	208,752,191
Electric cables and fitting	**10,500**	10,500
Factory equipment	**10,153,492**	861,090
	807,358,476	246,206,809

17.3 Movement in capital work in progress is as under:

	Cost			
	As at July 01, 2025	Additions during the period	Transferred to Property, plant and equipment	As at June 30, 2026
	----------Rupees----------			
Land	1,800,000	-	-	1,800,000
Factory Building	34,783,028	23,553,019	-	58,336,047
Plant and machinery	208,752,191	528,306,246	-	737,058,437
Electric cables and fitting	10,500	-	-	10,500
Factory equipment	861,090	9,292,402	-	10,153,492
	246,206,809	561,151,667	-	807,358,476

	Cost			
	As at July 01, 2024	Additions during the year	Transferred to Property, plant and equipment	As at June 30, 2025
	----------Rupees----------			
Land	1,800,000	-	-	1,800,000
Factory Building	24,117,453	10,665,575	-	34,783,028
Plant and machinery	57,336,502	151,415,689	-	208,752,191
Electric cables and fitting	-	10,500	-	10,500
Factory equipment	79,523,473	42,194,387	(120,856,770)	861,090
	162,777,428	204,286,151	(120,856,770)	246,206,809

17.4 The amount of borrowing costs capitalised during the year was Nil (June 2025: Nil). The rate used to determine the amount of borrowing costs eligible for capitalization was Nil (June 2025: Nil), which is the EIR of the specific borrowings.

17.5 Had there been no revaluation, the net book value of specific classes of operating property, plant and equipment would have been amounted to:

Net book value	**2026**	2025
	---------Rupees---------	
Land	**343,775,087**	447,775,086
Building	**654,903,239**	1,405,422,611
Plant and machinery	**876,334,837**	2,470,593,042
Generators	**24,041,045**	70,172,072
	1,899,054,208	4,393,962,811

18 RIGHT-OF-USE ASSETS

	June 30, 2026					June 30, 2025				
	Vehicle	**Godown**	**Solar**	**Generator**	**Total**	Vehicle	Godown	Solar	Generator	Total
	----------Rupees----------									
Cost										
Opening balance	**202,128,504**	**176,499,252**	**134,709,410**	**26,669,670**	**540,006,836**	252,136,149	144,364,512	-	26,669,670	423,170,331
Reassessment of lease liability	**62,766**	**11,674,555**	-	-	**11,737,321**	-	32,134,740	-	-	32,134,740
As at July 1	**202,191,270**	**188,173,807**	**134,709,410**	**26,669,670**	**551,744,157**	252,136,149	176,499,252	-	26,669,670	455,305,071
Additions during the period	**116,695,547**	**21,919,950**	**23,749,336**	-	**162,364,833**	78,691,826	-	134,709,410	-	213,401,236
Termination during the year	**(42,511,292)**	**(12,904,826)**	-	-	**(55,416,118)**	(128,699,471)	-	-	-	(128,699,471)
Total	**276,375,525**	**197,188,931**	**158,458,746**	**26,669,670**	**658,692,872**	202,128,504	176,499,252	134,709,410	26,669,670	540,006,836
Accumulated depreciation										
Opening balance	**79,432,654**	**65,137,468**	**10,038,619**	**4,796,202**	**159,404,943**	131,877,280	49,292,059	-	2,365,817	183,535,156
Charge for the year	**34,831,958**	**23,877,802**	**13,605,746**	**2,187,347**	**74,502,853**	30,690,595	15,845,409	10,038,619	2,430,385	59,005,008
Termination adjustment	**(12,403,242)**	-	**(10,038,619)**	-	**(22,441,861)**	(83,135,221)	-	-	-	(83,135,221)
Closing	**101,861,370**	**89,015,270**	**13,605,746**	**6,983,549**	**211,465,935**	79,432,654	65,137,468	10,038,619	4,796,202	159,404,943
Net book value	**174,514,155**	**108,173,661**	**144,853,000**	**19,686,121**	**447,226,937**	122,695,850	111,361,784	124,670,791	21,873,468	380,601,893
Lease term	**5 Years**	**10 Years**	**5 Years**	**5 Years**		5 Years	10 Years	5 Years	5 Years	

18.1 The following are the amounts recognised in consolidated statement of profit or loss:

	Note	2026	2025
		---------Rupees---------	
Depreciation expense of right-of-use assets	32	**74,502,853**	59,005,008
Interest expense on lease liabilities on Godown	32	**14,066,640**	16,884,960
Interest expense on other lease liabilities	35	**36,147,079**	35,937,088
Total amount recognised in consolidated statement of profit or loss		**124,716,572**	111,827,056

19 INTANGIBLE ASSETS

Cost		
Opening	**14,710,766**	14,710,766
Addition during the year	**-**	-
Closing	**14,710,766**	14,710,766
Amortization		
Opening	**(14,710,766)**	(14,710,766)
Charge for the year	**-**	-
Closing	**(14,710,766)**	(14,710,766)
Balance as at year end	**-**	-

19.1 This represents accounting software which has been fully amortized.

20 LONG TERM INVESTMENTS

Investment - at cost		
Unquoted		
Associate - Equity accounted investment	**158,974,927**	60,966,400
Equity accounted investment - Barentz International B.V.		
Balance at beginning of the period	**60,966,400**	15,510,771
Investment in associate	**-**	-
Share of profit for the year - net of tax	**98,008,527**	45,455,629
	158,974,927	60,966,400

20.1 On June 28, 2019, the Holding Company has been incorporated in Pakistan as per agreement between Barentz International B.V. and Matco Foods Limited. Matco Foods Limited has subscribed 49% of total shareholding of Rs. 50 Million, thereby, constituting a Joint Venture.

	2026	2025
	---------Rupees---------	
Assets	**588,713,479**	618,375,902
Liabilities	**264,274,851**	493,954,678
Revenues	**600,418,196**	581,670,323
Profit for the year	**91,939,708**	62,608,444

20.2 The investment in subsidiary and associates have been made in accordance with the requirements of Companies Act, 2017. Further, no such terms and conditions has been made at the time of investment. The Group has beneficial ownership of the investee companies. No return on investment has been made since incorporation. There are no litigation against the subsidiaries and associates of the company that may impact the interest of the Group.

21	STORES, SPARES AND LOOSE TOOLS	Note	2026	2025
			---------Rupees---------	
	Stores and spares	32.3	**562,586,532**	326,545,686
	Provision for slow moving / obsolete items	21.1	**(1,543,929)**	(1,543,929)
			561,042,603	325,001,757

21.1	Movement in provision for slow moving / obsolete items		
	Balance at beginning of the year	**1,543,929**	1,543,929
	Charge for the year	**-**	-
	Balance at end of the year	**1,543,929**	1,543,929

22	STOCK IN TRADE			
	Raw materials	22.2	**11,319,528,536**	7,372,386,721
	Packing materials		**509,984,232**	459,653,208
	Finished goods	22.3	**7,541,133,937**	5,861,746,312
			19,370,646,705	13,693,786,241
	Provision for slow moving / obsolete items	22.1	**(35,085,264)**	(25,739,175)
			19,335,561,441	13,668,047,066

22.1	Movement in provision for slow moving / obsolete items		
	Opening balance	**25,739,175**	21,852,280
	Charge for the year	**9,346,089**	3,886,895
	Write off during the year	**-**	-
	Closing balance	**35,085,264**	25,739,175

22.2 This includes pledged raw material with various banks under long term and short term borrowing arrangements (refer note 09 and 14).

22.3 This includes by product amounting to Rs. 2,104.77 million (June 2025: Rs. 632.62 million) and stock-in-transit amounting Rs. 19.02 million (June 2025: Rs. 8.92 million).

23	TRADE DEBTS	Note	2026	2025
			---------Rupees---------	
	Considered good			
	Export - secured		**1,478,249,117**	1,119,282,943
	Local - unsecured		**1,385,592,894**	839,832,693
			2,863,842,011	1,959,115,636
	Considered doubtful			
	Local - unsecured		**57,462,752**	40,176,143
	Less: Allowance for expected credit losses	23.2	**(57,462,752)**	(40,176,143)
			2,863,842,011	1,959,115,636

		Note	2026	2025
			---------Rupees---------	
23.1	As of June 30, 2026, the age analysis of trade debts is as follows:			
	Not yet due		**-**	-
	Past due:			
	- Up to 1 month		**2,093,099,631**	-
	- 2 to 3 months		**453,902,571**	1,788,707,106
	- 3 to 6 months		**201,018,266**	149,931,697
	- 6 to 12 months		**111,022,020**	7,221,369
	- More than 12 months		**4,799,523**	13,255,464
			2,863,842,011	1,959,115,636
	Trade debts - gross		**2,863,842,011**	1,959,115,636
23.2	Allowance for expected credit losses			
	Opening balance		**40,176,143**	13,567,967
	Charge during the year		**17,286,609**	26,608,176
	Closing balance		**57,462,752**	40,176,143

		Note	2026	2025
			---------Rupees---------	
24	**LOANS AND ADVANCES**			
	Loans			
	Staff - unsecured, considered good	24.1	**3,447,229**	347,900
	Advances			
	- against services and others		**13,385,612**	2,164,710
	- against purchases	24.3	**811,749,858**	1,753,556,188
			828,582,699	1,756,068,798

24.1 It represent interest free loans to various staff in accordance with the Group's policy.

24.2 The maximum aggregate amount due from executives at the end of any month during the year was Rs. 1.34 million (June 2025: Rs. 3.73 million).

24.3 It represents the amount provided to suppliers of rice, corn, stores & spares and packaging which is adjustable against future purchases.

		Note	2026	2025
			---------Rupees---------	
25	**TRADE DEPOSITS AND SHORT TERM PREPAYMENTS**			
	Deposits			
	- Capital management account		**45,572**	45,572
	- Guarantee margin		**1,448,588**	2,158,754
	Prepayments			
	- Prepaid expense	25.1	**4,539,745**	16,875,488
	- Prepaid insurance		**16,245,252**	13,710,391
			20,784,997	30,585,879
	Other receivable	25.2	**198,676,414**	-
			220,955,571	32,790,205

25.1 This include prepaid expense relating to godown rent and system maintenance charges.

25.2 This include export rebate receivable of Rs. 193.834 million and accrued income on Sukuk of Rs. 4.842 million.

26	SHORT-TERM INVESTMENT	Note	2026	2025
			---------Rupees---------	
	Amortized cost			
	Term deposit certificates	26.1	**1,200,000**	1,200,000
	Government of Pakistan (GoP) Ijarah Sukuk	26.2	**375,000,000**	-
			376,200,000	1,200,000

26.1 These represent term deposit certificates placed with Askari Bank Limited amounting to Rs. 1.2 million (June 2025: Rs. 1.2 million). The certificates carry profit rates ranging from 7.5% to 11.0% per annum (June 2025: 18% per annum) and will mature in December 2026.

26.2 These represent investments in Government of Pakistan (GoP) Ijarah Sukuk amounting to Rs. 375 million (June 2025: Nil), comprising three Sukuk investments of Rs. 100 million each and one of Rs. 75 million. These Sukuks carries a profit rate of 11.40% per annum and will mature in December 2026.

27	SALES TAX REFUNDABLE	Note	2026	2025
			---------Rupees---------	
	Sales tax refundable	27.1	**38,373,023**	25,000,000

27.1	**Movement in sales tax refundable is as under:**			
	Balance at beginning of the year		**25,000,000**	25,000,000
	Deposited against the sales tax petition	38.6	**-**	-
	Refunds claim for the year		**13,373,023**	-
	Received during the year		**-**	-
	Adjusted during the year		**-**	-
	Balance at end of the year		**38,373,023**	25,000,000

28	DUE FROM RELATED PARTIES			
	Barentz Pakistan (Private) Limited	28.1	**3,149,298**	38,421,807

28.1 This includes an NIL amount (June 2025: Rs. 6.08 million) receivable in respect of interest on loan. The maximum aggregate amount of loan due from Barentz Pakistan (Private) Limited at the end of any month during the year was Rs. 30.93 million (June 2025: Rs. 77 million). The amount will be utilized by the associated company to meet the working capital requirement of the associated company. The effective rates of mark-up on this receivable is 3 months KIBOR+ 2% (June 2025: 3 months KIBOR+ 2%).

28.2 All above dues are payable on demand.

28.3 Aging analysis of receivables from related parties past due but not impaired are as follows:

	Barentz Pakistan (Private) Limited	
	2026	2025
	---------Rupees---------	
Up to 1 Months	**3,149,298**	-
2 to 3 Months	**-**	38,421,807
	3,149,298	38,421,807

29	TAXATION AND LEVIES - NET	Note	2026	2025
			---------Rupees---------	
	Advance income tax / levies	32.3	**602,962,820**	562,621,673
	Provision for levies and taxation	21.1	**(188,859,041)**	(196,270,343)
			414,103,779	366,351,330

30	CASH AND BANK BALANCES			
	Cash in hand		**13,065,769**	10,815,744
	Cash at bank			
	- current accounts		**552,185,540**	315,254,005
	- deposit accounts	30.1	**16,214,823**	44,647,890
			568,400,363	359,901,895
			581,466,132	370,717,639

30.1 These carry weighted average profit of 8.5% to 12% per annum (June 2025: 7.25% per annum).

30.2	CASH AND CASH EQUIVALENTS	Note	2026	2025
			---------Rupees---------	
	Cash and bank balances	30	**581,466,132**	370,717,639
	Short-term borrowings-secured	14	**(312,275,201)**	-
			269,190,931	370,717,639

MATCO FOODS LIMITED
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2026

	Reportable Segment							
	Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
	----------Rupees----------							
31 OPERATING RESULTS								
Disaggregation of revenue								
Export Sales	**10,683,983,530**	14,636,038,163	**558,041,101**	1,192,499,630	**170,274,206**	129,543,460	**11,412,298,837**	15,958,081,253
Local Sales								
- Main Products	**3,286,313,137**	2,284,959,509	**6,232,652,811**	4,335,644,834	**701,649,123**	519,814,000	**10,220,615,071**	7,140,418,343
- By-Products and Others	**3,291,336,772**	4,525,360,156	**1,267,265,800**	1,253,312,693	**-**	-	**4,558,602,572**	5,778,672,849
	6,577,649,909	6,810,319,665	**7,499,918,611**	5,588,957,527	**701,649,123**	519,814,000	**14,779,217,643**	12,919,091,192
Gross Sales	**17,261,633,439**	21,446,357,828	**8,057,959,712**	6,781,457,157	**871,923,329**	649,357,460	**26,191,516,480**	28,877,172,445
Sales discount / return	**(21,709,260)**	(101,287,153)	**(112,892,366)**	(91,733,723)	**(45,189,518)**	(2,570,408)	**(179,791,144)**	(195,591,284)
Sales tax	**(153,448,482)**	(113,190,816)	**(1,143,048,616)**	(839,882,288)	**(120,799,460)**	(89,101,279)	**(1,417,296,558)**	(1,042,174,383)
Freight	**(519,242,000)**	(716,519,434)	**(120,607,899)**	(152,901,532)	**(6,630,113)**	(16,223,685)	**(646,480,012)**	(885,644,651)
Clearing and forwarding	**(78,374,043)**	(68,198,762)	**(20,897,628)**	(14,160,195)	**(1,970,815)**	(674,737)	**(101,242,486)**	(83,033,694)
Net Sales	**16,488,859,654**	20,447,161,663	**6,660,513,203**	5,682,779,419	**697,333,423**	540,787,351	**23,846,706,280**	26,670,728,433
Cost of Sales	**(13,992,364,244)**	(17,752,183,147)	**(5,899,050,576)**	(5,124,430,060)	**(407,612,345)**	(431,477,724)	**(20,299,027,165)**	(23,308,090,931)
Gross profit	**2,496,495,410**	2,694,978,516	**761,462,627**	558,349,359	**289,721,078**	109,309,627	**3,547,679,115**	3,362,637,502
Selling and distribution expenses	**(401,740,522)**	(466,994,391)	**(107,481,636)**	(81,668,291)	**(70,591,642)**	(11,170,948)	**(579,813,801)**	(559,833,630)
Administrative expenses	**(785,402,380)**	(682,290,522)	**(272,284,605)**	(162,089,586)	**(96,750,248)**	(9,634,931)	**(1,154,437,233)**	(854,015,040)
	(1,187,142,902)	(1,149,284,913)	**(379,766,241)**	(243,757,876)	**(167,341,890)**	(20,805,879)	**(1,734,251,034)**	(1,413,848,670)
Operating profit	**1,309,352,508**	1,545,693,603	**381,696,386**	314,591,483	**122,379,188**	88,503,748	**1,813,428,081**	1,948,788,832
Unallocated items								
Finance cost							**(1,567,039,210)**	(1,854,993,235)
Other income							**365,578,700**	90,069,155
Share of profit/(loss) from associated company							**98,008,527**	45,455,629
Exchange gain - net							**75,099,233**	289,168,393
Provision for worker's welfare fund							**(17,459,932)**	(9,803,803)
Provision for worker's profit participation fund							**(43,649,833)**	(24,509,506)
Profit before levies and income tax							**723,965,566**	484,175,465
Levies - Final and Minimum Tax							**(190,561,782)**	(196,270,343)
Taxation							**31,449,677**	126,946,393
Profit for the year							**564,853,461**	414,851,515

	Reportable Segment							
	Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
	----------Rupees----------							
31.1 Segment assets	**26,737,267,280**	23,535,066,473	**7,873,003,147**	5,498,846,079	**950,815,942**	408,823,699	**35,561,086,369**	29,442,736,251
31.2 Unallocated assets	**-**	-	**-**	-	**-**	-	**1,229,861,149**	545,438,293
	26,737,267,280	23,535,066,473	**7,873,003,147**	5,498,846,079	**950,815,942**	408,823,699	**36,790,947,518**	29,988,174,544
31.3 Segment liabilities	**20,722,204,506**	15,638,775,051	**4,894,538,382**	3,805,717,696	**123,502,162**	56,394,193	**25,740,245,050**	19,500,886,940
31.4 Unallocated liabilities	**-**	-	**-**	-	**-**	-	**925,872**	933,712
	20,722,204,506	15,638,775,051	**4,894,538,382**	3,805,717,696	**123,502,162**	56,394,193	**25,741,170,922**	19,501,820,652
31.5 Major non-cash items								
- Depreciation and amortisation	**479,183,798**	507,778,379	**276,851,319**	295,022,318	**12,916,851**	4,150,494	**768,951,968**	806,951,191
- Gratuity	**-**	32,190,149	**-**	11,435,031	**-**	2,020,010	**-**	45,645,190
	479,183,798	539,968,528	**276,851,319**	306,457,349	**12,916,851**	6,170,504	**768,951,968**	852,596,381
31.6 Capital expenditure	**142,479,081**	242,024,787	**486,594,188**	268,441,236	**622,937,740**	2,299,736	**1,252,011,009**	512,765,759

31.7 The Group's export sales have been primarily made to continents in the Asia, Africa, Europe, North America and Australia & New Zealand.

	2026	2025
	---------Rupees---------	
Africa	**1,334,028,177**	909,639,527
Asia	**1,487,490,090**	5,830,153,695
Australia & New Zealand	**2,959,006,753**	2,192,163,243
Europe	**3,875,771,181**	5,862,282,716
USA & Canada	**1,756,002,636**	1,163,842,072
	11,412,298,837	15,958,081,253

31.7 RECONCILIATION OF REPORTABLE SEGMENT SALES, COST OF SALES, ASSETS AND LIABILITIES

31.8 Assets

Total assets for reportable segments	**35,561,086,369**	29,442,736,252
Investments	**535,174,927**	62,166,400
Others	**694,686,222**	483,271,892
Total assets	**36,790,947,518**	29,988,174,544

31.9 Liabilities

Total liabilities for reportable se gments	**25,740,245,050**	19,500,886,940
Due to related parties	**-**	-
Unpaid dividend	**925,872**	933,712
Total liabilities	**25,741,170,922**	19,501,820,652

32 COST OF SALES

	Note	Reportable Segment							
		Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
		2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
		----------Rupees----------							
Raw material consumed	32.1	**11,851,375,201**	14,492,967,894	**3,909,834,253**	3,891,998,396	**307,550,486**	293,960,837	**16,068,759,940**	18,678,927,127
Packing materials consumed	32.2	**607,745,350**	846,836,080	**239,273,893**	170,942,871	**118,916,836**	66,361,755	**965,936,079**	1,084,140,706
Stores and spares consumed	32.3	**782,557,247**	645,415,603	**329,209,254**	330,711,775	**736,501**	-	**1,112,503,002**	976,127,378
Processing expenses									
Salaries, wages and benefits	32.4	**811,235,639**	801,777,533	**497,722,185**	369,118,843	**47,403,802**	15,540,406	**1,356,361,626**	1,186,436,782
Electricity and power		**393,219,138**	459,350,918	**411,517,259**	393,002,236	**5,172,234**	3,308,115	**809,908,630**	855,661,269
Telephone and mobile		**1,793,879**	2,325,860	**877,018**	538,713	**-**	61,216	**2,670,897**	2,925,789
Insurance		**21,292,075**	26,745,113	**7,117,490**	4,138,213	**28,784**	508,166	**28,438,349**	31,391,492
Brought Forward		**14,469,218,529**	17,275,419,001	**5,395,551,352**	5,160,451,047	**479,808,643**	379,740,495	**20,344,578,523**	22,815,610,543

	Note	Reportable Segment							
		Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
		2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
		----------Rupees----------							
Carried Forward		**14,469,218,529**	17,275,419,001	**5,395,551,352**	5,160,451,047	**479,808,643**	379,740,495	**20,344,578,523**	22,815,610,543
Repairs and maintenance		**77,630,387**	37,784,973	**13,953,972**	7,437,172	**1,064,310**	-	**92,648,669**	45,222,145
Other purchases		**347,667,392**	295,119,896	**44,093,731**	80,756	**2,962,764**	-	**394,723,887**	295,200,652
Provision for slow moving stock		**9,346,089**	3,886,895	**-**	-	**-**	-	**9,346,089**	3,886,895
Fumigation charges		**117,251,846**	107,557,302	**10,239,490**	9,185,360	**393,002**	-	**127,884,338**	116,742,662
Water charges		**82,175,406**	63,738,291	**9,550**	112,324	**301,000**	166,475	**82,485,956**	64,017,090
Canteen		**22,445,837**	18,973,302	**3,906,054**	1,384,404	**730,801**	405,460	**27,082,692**	20,763,166
Diesel and oil		**85,450**	200,480	**-**	-	**112,020**	-	**197,470**	200,480
Staff welfare		**17,677,421**	10,452,643	**5,267,518**	3,722,436	**635,190**	198,995	**23,580,129**	14,374,074
Security expenses		**27,011,386**	28,365,540	**3,051,242**	1,841,437	**1,287,537**	606,172	**31,350,165**	30,813,149
Godown expenses		**9,149,167**	33,608,806	**-**	-	**2,173,105**	-	**11,322,272**	33,608,806
Rent, rates and taxes		**478,568**	421,120	**10,637,676**	-	**-**	8,999	**11,116,244**	430,119
Vehicle running expenses		**47,953,849**	37,428,366	**7,262,185**	3,621,760	**42,749**	-	**55,258,783**	41,050,126
Medical		**12,245,759**	12,075,925	**706,308**	3,947,630	**-**	257,187	**12,952,067**	16,280,742
Depreciation	17.1.1	**346,003,304**	376,207,445	**202,381,981**	221,113,572	**7,212,137**	1,035,929	**555,597,422**	598,356,946
Depreciation on right-of-use assets	18.1	**46,245,020**	37,397,729	**23,873,843**	18,630,353	**4,383,990**	2,976,926	**74,502,853**	59,005,008
Interest expense on lease liabilities	18.1	**14,066,640**	16,884,960	**-**	-	**-**	-	**14,066,640**	16,884,960
Processing charges		**2,158,964**	6,551,099	**278,680**	36,810	**-**	-	**2,437,644**	6,587,909
Inspection charges		**93,836,793**	109,645,206	**4,381,507**	5,457,324	**7,391,828**	-	**105,610,128**	115,102,530
Transportation		**-**	-	**-**	-	**1,672,819**	-	**1,672,819**	-
Cost of goods manufactured		**15,742,647,806**	18,471,718,979	**5,725,595,089**	5,437,022,385	**510,171,895**	385,396,638	**21,978,414,790**	24,294,138,002
Finished goods									
Opening stock		**5,327,022,590**	4,607,486,758	**486,029,899**	173,437,574	**48,693,823**	94,774,909	**5,861,746,312**	4,875,699,241
Closing stock		**(7,077,306,152)**	(5,327,022,590)	**(312,574,412)**	(486,029,899)	**(151,253,373)**	(48,693,823)	**(7,541,133,937)**	(5,861,746,312)
		(1,750,283,562)	(719,535,832)	**173,455,487**	(312,592,325)	**(102,559,550)**	46,081,086	**(1,679,387,625)**	(986,047,071)
Cost of Sales		**13,992,364,244**	17,752,183,147	**5,899,050,576**	5,124,430,060	**407,612,345**	431,477,724	**20,299,027,165**	23,308,090,931

	Note	Reportable Segment							
		Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
		2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
		----------Rupees----------							
32.1 Raw material consumed									
Opening stock		**6,005,963,337**	5,951,304,852	**1,302,386,756**	262,008,187	**64,036,628**	45,763,208	**7,372,386,721**	6,259,076,247
Purchases		**14,251,630,064**	14,173,871,436	**5,091,831,984**	4,859,380,184	**328,286,820**	311,487,620	**19,671,748,868**	19,344,739,240
Cartage inwards		**276,714,350**	373,754,943	**67,438,537**	72,996,781	**-**	746,637	**344,152,887**	447,498,361
Closing stock		**(8,682,932,550)**	(6,005,963,337)	**(2,551,823,024)**	(1,302,386,756)	**(84,772,962)**	(64,036,628)	**(11,319,528,536)**	(7,372,386,721)
		11,851,375,201	14,492,967,894	**3,909,834,253**	3,891,998,396	**307,550,486**	293,960,837	**16,068,759,940**	18,678,927,12
32.2 Packing material consumed									
Opening stock		**355,749,232**	408,870,634	**75,632,158**	60,981,188	**28,271,818**	30,795,863	**459,653,208**	500,647,685
Purchases		**655,884,813**	793,714,678	**203,549,470**	185,593,841	**156,832,819**	63,837,710	**1,016,267,103**	1,043,146,229
Closing stock-gross		**(403,888,696)**	(355,749,232)	**(39,907,735)**	(75,632,158)	**(66,187,801)**	(28,271,818)	**(509,984,232)**	(459,653,208)
		607,745,350	846,836,080	**239,273,893**	170,942,871	**118,916,836**	66,361,755	**965,936,079**	1,084,140,706
32.3 Stores and spares consumed									
Opening stock		**120,001,521**	116,988,722	**206,544,165**	162,402,585	**-**	-	**326,545,686**	279,391,307
Purchases		**880,398,016**	648,428,402	**464,969,348**	374,853,355	**3,176,484**	-	**1,348,543,848**	1,023,281,757
Closing stock-gross		**(217,842,290)**	(120,001,521)	**(342,304,259)**	(206,544,165)	**(2,439,983)**	-	**(562,586,532)**	(326,545,686)
		782,557,247	645,415,603	**329,209,254**	330,711,775	**736,501**	-	**1,112,503,002**	976,127,378

32.4 It includes provision for gratuity amounting Nil (June 2025: Rs. 29.93 million).

33 SELLING AND DISTRIBUTION EXPENSES

Salaries and benefits	33.1	**122,774,400**	77,771,912	**10,828,402**	7,234,973	**7,621,072**	6,666,737	**141,223,874**	91,673,622
Travelling		**46,581,913**	37,976,987	**9,617,406**	9,113,924	**1,195,487**	312,212	**57,394,806**	47,403,123
Sales promotion		**92,890,597**	126,806,665	**17,935,365**	11,233,172	**48,351,119**	2,120,737	**159,177,081**	140,160,575
Allowance for ECL		**17,286,609**	25,299,841	**-**	-	**-**	-	**17,286,609**	25,299,841
Insurance		**6,857,138**	10,032,792	**897,970**	482,634	**-**	219,528	**7,755,108**	10,734,954
Export charges		**68,072,141**	127,673,081	**44,284,478**	39,396,310	**8,635,603**	1,851,734	**120,992,222**	168,921,125
Export commission		**21,350,501**	32,710,541	**11,269,141**	387,679	**-**	-	**32,619,642**	33,098,220
Depreciation	17.1.1	**22,049,334**	23,577,711	**12,648,874**	13,819,598	**26,631**	-	**34,724,839**	37,397,309
Shop rent		**3,270,000**	3,120,000	**-**	-	**-**	-	**3,270,000**	3,120,000
Inspection Charges		**-**	-	**-**	-	**1,161,730**	-	**1,161,730**	-
Shared Service Cost		**-**	-	**-**	-	**3,600,000**	-	**3,600,000**	-
General		**607,890**	2,024,861	**-**	-	**-**	-	**607,890**	2,024,861
		401,740,522	466,994,391	**107,481,636**	81,668,291	**70,591,642**	11,170,948	**579,813,801**	559,833,630

33.1 It includes provision for gratuity amounting Nil (June 2025: Rs. 2.31 million).

34 ADMINISTRATIVE EXPENSES

	Note	Reportable Segment							
		Rice and Allied Products		Corn Starch Products		Falak Foods Products		Total	
		2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
		----------Rupees----------							
Salaries and benefits	33.1	**437,361,234**	409,206,401	**137,070,192**	76,922,087	**41,587,551**	7,815,807	**616,018,977**	493,944,295
PF Expense		**45,189,440**		**15,544,173**		**-**		**60,733,613**	-
Vehicle running		**42,571,951**	38,027,883	**1,723,884**	735,347	**-**	-	**44,295,835**	38,763,230
Entertainment		**5,615,505**	3,100,054	**1,514,262**	836,489	**229,877**	65,328	**7,359,644**	4,001,871
Printing and stationery		**182,430**	228,516	**104,685**	171,397	**36,700**	4,883	**323,815**	404,796
Fee and subscription		**45,680,099**	49,781,413	**54,586,512**	28,119,504	**-**	-	**100,266,611**	77,900,917
Legal and professional		**23,971,345**	110,000	**100,000**	952,166	**35,802,905**	-	**59,874,250**	1,062,166
Repair & maintenance		**-**	-	**-**	-	**602,222**	-	**602,222**	-
Staff welfare		**-**	-	**-**	-	**54,700**	-	**54,700**	-
Auditor's remuneration	34.2	**3,835,308**	8,222,606	**1,712,800**	-	**3,315,000**	-	**8,863,108**	8,222,606
Postage and telegrams		**4,917,360**	5,208,052	**1,344,879**	3,615,452	**-**	109,495	**6,262,239**	8,932,999
General expenses		**7,289,535**	14,211,780	**25,314**	6,758	**1,593,455**	303,381	**8,908,304**	14,521,919
Shared Service Cost		**-**	-	**-**	-	**8,400,000**	-	**8,400,000**	-
Sales tax disallowed						**2,288,165**		**2,288,165**	-
Newspaper and periodicals		**10,837**	20,546	**37,000**	40,770	**-**	439	**47,837**	61,755
Electricity and gas charges		**1,617,680**	1,874,773	**90,434**	64,945	**-**	111,248	**1,708,114**	2,050,966
Taxes, duty and fee		**647,635**	1,697,082	**3,905,300**	3,354,488	**-**	-	**4,552,935**	5,051,570
Medical		**34,916,994**	20,146,538	**6,485,929**	1,657,585	**-**	426,691	**41,402,923**	22,230,814
Insurance		**8,644,669**	4,942,703	**4,944,378**	907,905	**159,623**	12,005	**13,748,670**	5,862,613
Software maintenance		**4,384,285**	2,653,212	**-**	-	**-**	-	**4,384,285**	2,653,212
Computer expenses		**10,910,100**	9,884,986	**609,829**	590,418	**843,006**	280,559	**12,362,935**	10,755,963
Depreciation	17.1.1	**64,933,803**	70,595,493	**37,946,621**	41,458,795	**1,294,093**	137,639	**104,174,517**	112,191,927
Donations		**14,071,628**	16,072,837	**135,934**	2,611,041	**60,731**	-	**14,268,293**	18,683,878
Advertisement		**571,206**	765,339	**-**	-	**-**	16,355	**571,206**	781,694
Others		**28,079,336**	25,540,308	**4,402,479**	44,440	**482,220**	351,101	**32,964,035**	25,935,849
		785,402,380	682,290,522	**272,284,605**	162,089,586	**96,750,248**	9,634,931	**1,154,437,233**	854,015,040

34.1 It includes directors' remuneration amounting to Rs. 36.05 million (June 2025: Rs. 37.43 million) and provision for gratuity amounting Nil (June 2025: Rs. 11.76 million).

	2026	2025
	---------Rupees---------	
34.2 Auditor's remuneration		
- audit fee of unconsolidated financial statements and subsidiaries	**5,564,000**	3,607,998
- audit fee of special purpose audit financial statements	**1,383,000**	2,619,600
- audit fee of consolidated financial statements	**133,100**	121,000
- audit fee of half yearly review	**598,400**	598,400
- fee for review code of corporate governance	**196,020**	196,020
- other certifications	**541,800**	833,800
- out of pocket expenses	**446,788**	245,788
	8,863,108	8,222,606

34.3 Donation includes amount of Rs. 12.8 million (June 2025: Rs. 17.21 million) paid to Ghori Trust, which is operated by Board of directors of the Group and their spouse namely Mr. Jawed Ali Ghori, Mr. Khalid Sarfaraz Ghori, Mr. Faizan Ali Ghori, Mrs. Naheed Jawed, Mrs. Nuzhat Khalid and Mrs. Dr. Sadaf Tariq.

	Note	2026	2025
		---------Rupees---------	
35 FINANCE COST			
Mark up			
- long term finances - net		**69,121,115**	104,468,433
- short term borrowings		**1,435,886,313**	1,709,831,385
- interest expense on lease liabilities	18.1	**36,147,079**	35,937,088
Bank charges and commission		**25,884,703**	4,756,329
		1,567,039,210	1,854,993,235
36 OTHER INCOME			
From financial assets			
- Profit on bank/short term deposits		**4,253,879**	6,630,704
- Interest income on account of due from related parties		**667,436**	8,549,286
From non-financial assets			
- Gain on sale of operating fixed assets	10.2	**27,243,619**	35,861,143
- Scrap sales		**27,361,062**	27,523,841
- Rental income		**5,625,078**	5,525,505
- Dividend income		**32**	-
- Export rebate		**266,337,198**	-
- Others		**34,090,396**	5,978,676
		365,578,700	90,069,155

37 EXCHANGE GAIN - NET

This represents exchange gain incurred on foreign currency denominated trade debts, advances from customers and bank balances.

	2026	2025
	---------Rupees---------	
38 TAXATION		
- Levies - Final and Minimum Tax	**190,561,782**	196,270,343
- Prior year	**63,541,601**	(50,505,822)
- Deferred	**(94,991,278)**	(76,440,571)
	159,112,105	69,323,950

38.1 The relationship between tax expense and accounting profit has not been presented in these financial statements as almost all income of the Group falls under the ambit of minimum tax regime.

38.2 Current year taxation has been charged on the basis of provisions in Income Tax Ordinance, 2001 and accounted for after taking effect of admissible expenses in normal taxation with proportion of local sales and on final tax regime applicable to the Group based on tax withheld from export proceeds which is deemed as full and final discharge of the tax liability.

38.3 Return of 2016-17 filed on January 17, 2018, is an assessment order u/s 120 unless amended under section 122 of the Income Tax Ordinance, 2001. The ADCIR initiated the proceeding u/s 122(5A) of the Income Tax Ordinance, 2001 vide notice dated 21-05-2018 for amendment of deemed assessment. The response of the above notice submitted by the Holding Company till November 15, 2018, no further notice has been received.

38.4 The Deputy Commissioner Inland Revenue (DC-IR) has raised a demand of Rs. 17,882,409/- on account of 'Super Tax' under Section 4C of the Ordinance, vide Order having barcode No. 100000148517559 dated 17 March 2023. The such demand has been adjusted with refund order dated 20 March 2023. However, the 4C liability has been created for Final Income and the judgement of Islamabad High Court is allowed not to pay Super Tax on Final Income. We understand that the such judgement is in filed, therefore the Rs. 17 million would be revised. Hence, please note that the said appeal is sub-judice before the Supreme Court of Pakistan.

38.5 The Deputy Commissioner of Inland Revenue (DC-IR) has raised a demand of Rs. 37,839,301/- for 'Super Tax' under Section 4C of the Ordinance for the tax year 2023, as per the order with Barcode No. 100000192819317 dated 05 April 2024. The Holding company has appealed before the Commissioner Inland Revenue (Appeals) [CIR-A], and the matter is currently pending. During the year Group has paid Rs. 37,839,301.

38.6 A Post Refund Sales Tax Audit was conducted by the DC-IR for the tax periods from June 2021 to August 2022. A demand of Rs. 51,856,323/- was raised on account of 'Inadmissible Input Tax on Goods and Services', along with penalty and default surcharge, as per the Order-in-Original [ONO] Ref. No. 27 of 270/2024 dated 22 February 2024.

Being aggrieved of such Order, the Holding Company has appealed to the Commissioner-IR Appeals, and the appeal is currently underway. We anticipate a favorable outcome; therefore, no provision is required at this stage. Please note that the company has deposited Rs. 25,000,000/- of the sales tax demand under protest (Refer Note 27.1).

38.7 The Deputy Commissioner - Inland Revenue has issued the Show Cause Notice dated 03 September 2024 wherein sales tax liability to the tune of Rs.190.158 million for the tax periods from July-2022 to June-2025 was framed against the Holding Company. Eventually, he established sales tax liability of Rs.40,123,078/- along with penalty of Rs.2,006,154/- through ONO No.01/145 dated 25 September 2024. Being aggrieved of such Order, the company filed the appeal before ATIR who partially upheld the tax liability amounting to Rs.535,447/- in favor of the treasury and against the company. However, the Tribunal remanded back the case involving sales tax liability at Rs. 39,216,962/- on account of input tax on construction material by directing DCIR to pass afresh assessment order in the light of specific directions as provided in ATIR Order No.5247 dated 07 August 2025.

38.8 The Commissioner-IR selected the Holding Company for audit under Section 25(1) for the Tax Year 2022. Following the audit, the DC-IR raised a sales tax demand of Rs. 2,682,084/-, along with a penalty of Rs. 404,104/- for 'Inadmissible Input Tax on Goods and Services', as per ONO Ref. No. 28/156/2023-24 dated 18 March 2024. Being aggrieved of such Order, the Group has filed an appeal before the Commissioner-IR Appeals, which is currently in process. We expect a favorable outcome and, as such, no provision is required at this stage.

		2026	2025
39	**NUMBER OF EMPLOYEES**		
	Number of employees as at June 30	**1,093**	902
	Average number of employees during the year	**998**	955

40 TRANSACTION WITH RELATED PARTIES

Related parties include subsidiary company, associates, entities under common directorship, directors, major shareholders, key management personnel and retirement benefit funds. Transactions with related parties essentially entail rent expense and transactions with key management personnel. Details of transactions with related parties and the balances with them as at year end other than those which have been disclosed else where are as follows:

Nature of relationship	Percentage of Holding	Transactions	2026	2025
Directors		Godown rent paid to director	**37,313,500**	32,252,750
Subsidiary				
JKT General Trading FZE	100%	Sales	**138,616,449**	139,092,214
		Payment received on account of sales	**130,275,871**	140,747,832
		Payment made on behalf	**-**	515,562
Joint Venture				
Barentz Pakistan (Private) Limited	49%	Paid expenses on behalf	**203,557,768**	163,617,617
		Payment received on account of expenses	**229,248,232**	173,988,970
		Interest Income	**667,436**	8,549,286
		Interest Received	**6,743,472**	11,606,322
		Rental and service income	**898,425**	857,576

Nature of relationship	Percentage of Holding	Transactions	2026	2025
Joint Venture	49%	Rental and service income received	**4,354,436**	983,813
Barentz Pakistan (Private) Limited		Commission paid	**-**	1,048,000
		Sale of vehicle	**-**	2,648,052
		Purchase from Barentz	**651,332,165**	338,753,605
		Payment made on account of purchases	**764,206,275**	225,879,494
		Sale to Barentz	**96,564,412**	229,447,250
		Payment received on account of sales	**133,694,789**	194,193,751
Associates based on common directorship				
Matco Engineering Co (Private) Limited	0%	Paid expenses on behalf	**7,869,990**	7,662,490
		Payment received on account of expenses	**7,869,990**	7,662,490
Faiyaz Center Owner Association	0%	Paid expenses on behalf	**1,780,074**	1,201,571
		Payment received on account of expenses	**1,780,074**	1,201,571
Trust operated by the Company				
Ghori Trust	0%	Paid expenses on behalf	**25,423,398**	17,207,388
		Payment received on account of expenses	**12,622,544**	89,360
		Donation expense	**12,800,854**	17,118,028

Nature of relationship	Percentage of Holding	Balances	2026	2025
Joint Venture				
Barentz Pakistan (Private) Limited	49%	Receivable against expenses	**3,074,428**	28,764,892
		Interest receivable	**-**	6,076,036
		Receivable against rent and services	**74,868**	3,530,879
		Receivable against sales	**15,110,737**	52,241,114
		Payable against purchases	**-**	112,874,111

40.1 Following are the related parties with whom the Group had entered into transactions or have arrangement / agreement in place:

S. No.	Company Name	Registered Address	Country of Incorporation	Basis of Association	Name of Chief Executive / Principal Officer / Authorized Agent	Aggregate % of shareholding	Operational Status	Auditor's Opinion
1	JKT General Trading FZE	P.O.Box 123347, Sharjah	UAE	Subsidiary Company	Faizan Ali Ghori	100%	Active	Clean

40.2 Consideration for services is determined with mutual agreement considering the level of services provided. Expenses charged by / to the Group are determined on actual cost basis. Particulars of remuneration of chief executive officer, directors and executives are disclosed in note 41 to these consolidated financial statements.

40.3 Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity. The Group considers all members of its management team, including the chief executive officer and the directors to be key management personnel.

41 REMUNERATION OF THE CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

For the purpose of disclosure those employees are considered as executives whose basic salary exceed twelve hundred thousands rupees in financial year.

	Chief Executive Officer		Directors		Executives		Total	
	2026	2025	**2026**	2025	**2026**	2025	**2026**	2025
	----------Rupees----------							
Short-term employee benefits								
Remuneration	**3,836,928**	**3,923,080**	**12,088,400**	**11,969,232**	**168,275,152**	**188,275,152**	**184,200,480**	204,167,464
House rent allowances	**1,726,618**	**1,765,386**	**5,439,780**	**5,386,154**	**65,894,258**	**84,723,818**	**73,060,656**	91,875,359
Utilities	**1,994,914**	**3,017,617**	**2,403,732**	**2,623,077**	**15,847,596**	**18,199,361**	**20,246,242**	23,840,054
Bonus	**2,160,000**	**1,919,500**	**2,918,000**	**2,872,500**	**24,133,843**	**20,841,537**	**29,211,843**	25,633,537
Fuel expense	**732,834**	**1,295,403**	**1,217,860**	**1,301,953**	**42,025,965**	**48,871,264**	**43,976,659**	51,468,620
Medical expense	**301,507**	**350,683**	**539,933**	**287,527**	**14,963,874**	**15,558,798**	**15,805,314**	16,197,008
Vehicle expense	**954,125**	**2,675,782**	**397,327**	**1,176,179**	**2,187,565**	**2,563,274**	**3,539,017**	6,415,235
Other expense	**686,213**	**717,000**	**-**	**-**	**-**	**-**	**686,213**	717,000
	12,393,139	15,664,451	**25,005,032**	25,616,622	**333,328,253**	379,033,204	**370,726,424**	420,314,277
Value of motor vehicles	**5,637,470**	**5,637,470**	**12,378,948**	**12,378,948**	**103,777,740**	**103,777,740**	**121,794,158**	121,794,158
Number of Persons	**1**	1	**2**	2	**55**	68		

41.1 In addition to above, fees of Rs. 0.9 million (June 2025: Rs. 0.89 million) was paid to independent directors of the Group for attending board of directors meeting during the year.

41.2 In addition to the above, chief executive officer and directors are provided with the use of the Group's vehicles. Certain executives are also provided with Group maintained cars.

41.3 The Group considers its chief executive officer and the executive director as its key management personnel i.e. the personnel having authority and responsibility for planning, directing and controlling the activities of the Group.

42 PLANT CAPACITY AND PRODUCTION

	2026	2025
	(Tons)	
Annual Plant Capacity		
- Rice processing	**178,500**	178,500
- Rice glucose	**33,000**	33,000
- Corn Starch	**72,000**	72,000
Actual Production		
- Rice processing	**79,626**	82,642
- Rice glucose	**13,850**	11,986
- Corn Starch	**61,308**	51,519

42.1 Actual production is less than installed capacity due to planned maintenance shutdown and production planned as per market demand.

		2026	2025
43	**EARNINGS PER SHARE - BASIC AND DILUTED**	---------Rupees---------	
	Profit for the year	**564,853,461**	414,851,515
	Number of ordinary shares	**122,400,698**	122,400,698
	Weighted average number of ordinary shares	**122,400,698**	122,400,698
	Earnings per share - basic and diluted	**4.61**	3.39

There is no dilutive effect on earnings per share as the Group does not have any convertible instruments as at June 30, 2026 and June 30, 2025.

44 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.. The Group's overall risk management programme focuses on having cost efficient funding as well as to manage financial risk to minimize earnings volatility and provide maximum return to shareholders.

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board is also responsible for developing and monitoring the Group's risk management policies. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance which are as follows:

44.1 Market risk

Market risk refers to fluctuation in value of financial instruments as a result of changes in market prices. Market risk comprise of currency risk, interest rate risk and price risk.

44.1.1 Currency risk

Foreign exchange risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. It arises mainly where receivables, bank balances, borrowings and payables exist due to transactions entered into foreign currencies.

Exposure to Foreign currency risk

The Group is exposed to foreign exchange risk arising from currency value fluctuations due to the following:

	2026	2025
	----Amount in USD----	
Trade debts	**4,751,817**	3,946,731
Cash and bank balances	**42,051**	116,928
Advance from customer	**(708,788)**	(101,690)
Advance to supplier		188,977
Net Exposure	**4,085,080**	4,150,946

The following significant exchange rates were applied during the year:

	2026	2025
	----Rupees per USD----	
Average rate	**280.83**	281.30
Reporting date rate	**278.16**	283.50

Foreign currency sensitivity analysis

A 10% strengthening of the PKR against the USD at June 30, 2026 would have effect on the equity and

consolidated statement of profit or loss of the Group as shown below. This analysis assumes that all other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for June 30, 2025.

	2026	2025
	---------Rupees---------	
Strengthening of PKR against respective currencies	**(113,631,157)**	(117,679,319)
Weakening of PKR against respective currencies	**113,631,157**	117,679,319

A 10 percentage weakening of the PKR against the USD at June 30, 2026 would have had the equal but opposite effect on USD to the amounts shown above, on the basis that all other variables remain constant.

44.1.2 Price risk

Price risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest or currency rate risk), whether those changes are caused by factors specified to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Group is not exposed to price risk as well as the commodity price risk.

44.1.3 Interest/Mark-up rate risk

Interest rate risk is the risk that the fair value or future cash flows of the financial instruments will fluctuate because of changes in market interest rates. The Group has long term and short term finance at variable rates. The Group is exposed to interest/mark-up rate risk on long and short term financing and these are covered by holding "Prepayment Option" and "Rollover Option". Interest rate risk on short term borrowings is covered by holding "Prepayment Option" which can be exercised upon any adverse movement in the underlying interest rates. The local and foreign currency loans carry mark up at the prevailing rate of SBP plus 1% to 2.5%, KIBOR plus 0.75% to 2% respectively. Applicable interest rates for financial assets and liabilities are given in respective notes.

(a) On balance sheet gap represents the net amounts of consolidated statement of financial position items.

(b) Effective rates of return/mark-up on financial liabilities are as follows:

Financial liabilities	**2026**	2025
Long term finances - secured	**SBP rate+ 1% to 2.5% & KIBOR + 1% to 1.5%**	SBP rate+ 1% to 2.5% & KIBOR + 1% to 1.5%
Short term borrowings	**SBP rate - 3% to + 1% & KIBOR + 0.75% to 2%**	SBP rate+ 1% & KIBOR + 0.75% to 2%

Fair value sensitivity analysis for fixed rate instruments

The Group does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rate at the reporting date would not affect consolidated statement of profit or loss of the Group.

Cash flow sensitivity analysis for variable rate instruments

At June 30, 2026, if interest rates on long term financing had been 1% higher / lower with all other variables held constant, pre tax profit for the year would have been Rs. 5.40 million (June 2025: Rs. 14.72 million) higher / lower, mainly as a result of higher / lower interest expense on floating rate borrowings.

At June 30, 2026, if interest rates on short term borrowings had been 1% higher / lower with all other variables held constant, pre tax profit for the year would have been Rs. 151.137 million (June 2025: Rs. 131.90 million) higher / lower, mainly as a result of higher / lower interest expense on floating rate borrowings.

44.2 Credit risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter-parties failed completely to perform as contracted. The Group does not have significant exposure to any individual

counter-party, therefore, the management does not consider that it has any concentration of credit risk at reporting date. To reduce exposure to credit risk the Group has developed a formal approval process whereby credit limits are applied to its customers. The management also regularly monitors the credit exposure towards the customers and makes allowance for ECLs against those balances considered doubtful of recovery. To mitigate the risk, the Group has a system of assigning credit limits to its customers based on evaluation based on customer profile and payment history. Outstanding customer receivables are regularly monitored. Some customers are also secured, where possible, by way of inland letters of credit, cash security deposit, bank guarantees and insurance guarantees.

The Group's maximum exposure to credit risk at the reporting date is as follows:

		2026	2025
Financial assets	**Note**	**---------Rupees---------**	
Long-term investments	20	**158,974,927**	60,966,400
Long-term deposits		**18,104,550**	20,708,550
Trade debts	23	**2,863,842,011**	1,959,115,636
Loans	24	**3,447,229**	347,900
Trade deposit	25	**1,494,160**	2,204,326
Short-term investment	26	**376,200,000**	1,200,000
Due from related parties	28	**3,149,298**	38,421,807
Bank balances	30	**568,400,363**	359,901,895
		3,993,612,538	2,442,866,514

The ageing of trade debts and related movement of ECL has been disclosed in note 23.3 of these consolidated financial statements.

Bank balances

The Group limits its exposure to credit risk by investing in liquid securities and maintaining bank accounts only with counter-parties that have stable credit rating. Given these high credit ratings, management does not expect that any counter party will fail to meet their obligations.

The bank balances along with the credit ratings are tabulated below:

	Agency name	**2026**	
		Short term	Long term
MCB Bank Limited	PACRA	A1+	AAA
Meezan Bank Limited	JCR VIS	A1+	AAA
National Bank of Pakistan	PACRA	A1+	AAA
Standard Chartered Bank Limited	PACRA	A1+	AAA
United Bank Limited	JCR VIS	A1+	AAA
Allied Bank Limited	PACRA	A1+	AAA
Askari Bank Limited	PACRA	A1+	AAA
Bank Alfalah Limited	PACRA	A1+	AAA
Faysal Bank Limited	PACRA	A1+	AA
Habib Bank Limited	PACRA	A1+	AAA
Habib Metropolitan Bank Limited	PACRA	A1+	AA+
Soneri Bank Limited	PACRA	A1+	AA-
Bank Al Habib Limited	PACRA	A1+	AAA
JS Bank Limited	PACRA	A1+	AA
MCB Islamic Bank	PACRA	A1	A+
Dubai Islamic Bank	JCR VIS	A1+	AA
Bank of Punjab	PACRA	A1+	AA+

44.3 Liquidity risk

The Group finances its operations through equity and borrowings with a view to maintaining an appropriate mix between various sources of finance to minimize risk. The management aims to maintain flexibility in funding by keeping regular continued credit lines.

As on reporting date, the Group had cash and bank balances and term deposit amounting to Rs. 543.89 million & Rs. 376.2 million respectively (June 2025: Rs. 353.44 million & Rs. 1.2 million), and unutilized credit lines of Rs. 1,662 million (June 2025: 832.34 million).

45 FAIR VALUE HIERARCHY

Fair value is an amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing par ties in an arm's length transaction. Consequently, differences may arise between the carrying values and the fair value estimates.

The Group classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the:

a) Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).

b) Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).

c) Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the transfer has occurred.

The Group's policy for determining when transfers between levels in the hierarchy have occurred includes monitoring of the following factors:

- changes in market and trading activity (e.g. significant increases / decreases in activity)

- changes in inputs used in valuation techniques (e.g. inputs becoming / ceasing to be observable in the market)

The following table represents the Group's assets that are measured at fair value as at June 30, 2026 and June 30, 2025:

	2026			
	Level 1	Level 2	Level 3	Total
	----------Rupees ----------			
Non-financial assets				
Property, plant and equipment	-	-	13,030,540,198	13,030,540,198
Financial assets				
Financial assets held at fair value through profit or loss	-	-	-	-
Financial assets held at fair value through other comprehensive income	375,000,000	1,200,000	-	376,200,000

	2025			
	Level 1	Level 2	Level 3	Total
	----------Rupees ----------			
Non-financial assets				
Property, plant and equipment	-	-	13,040,051,366	13,040,051,366
Financial assets				
Financial assets held at fair value through profit or loss	-	-	-	-
Financial assets held at fair value through other comprehensive income	-	1,200,000	-	1,200,000

Certain categories of operating fixed assets (land, buildings, plant and machinery and generators include revaluation surplus) (level 3 measurement) determined by an independent professional valuer based on their assessment of the market values as disclosed in note 8 to these consolidated financial statements. The effect of changes in the unobservable inputs used in the valuations cannot be determined with certainty. Accordingly, a qualitative disclosure of sensitivity has not been presented in these consolidated financial statements.

46 CAPITAL MANAGEMENT OBJECTIVES, POLICIES AND PROCEDURES

The objective of the Group when managing capital is to safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain a strong capital base to support the sustained development of its businesses.

The Group manages its capital structure by monitoring its debt levels and liquid assets and keeping in view future investments requirements and expectations of the shareholders. Debt is calculated as total borrowings (short term borrowings, long term finances and current portion of long term finances as shown in the balance sheet). Capital signifies equity as reported in statement of financial position and includes share capital, share premium and unappropriated profits.

The Group's strategy is to maintain leveraged gearing. The gearing ratios as at June 30, 2026 and June 30, 2025 were as follows:

	Note	**2026**	2025
		---------Rupees---------	
Total borrowings	30	**18,500,771,477**	14,802,788,852
Less: Cash and bank		**(581,466,132)**	(370,717,639)
Net debt		**17,919,305,345**	14,432,071,213
Total equity		**11,049,776,596**	10,486,353,892
Total equity and debt		**28,969,081,941**	24,918,425,105
Gearing ratio (%)		**62%**	58%

The Company finances its operations through equity, borrowings and management of working capital with a view to maintain an appropriate mix amongst various sources of finance to minimize risk.

47 DISCLOSURE REQUIREMENT FOR COMPANIES NOT ENGAGED IN SHARIAH NON-PERMISSIBLE BUSINESS ACTIVITIES

Following information has been disclosed as required under amended part I clause VII of Fourth Schedule to the Companies Act, 2017 as amended via S.R.O 1278(I)/2024 dated August 15 2024:

	Note	**2026**	2025
		---------Rupees---------	
Financing as per Islamic Mode			
Long term financing	9	**59,657,657**	551,116,548
(Including current portion)			
Short-term borrowings	14	**5,077,086,221**	4,979,592,931
Interest accrued on conventional loans			
Finance Cost	13	**94,864,215**	145,153,380
Shariah compliant bank balances			
Bank Balances		**218,469,234**	34,986,096
Profit paid on Islamic mode of financing			
Long term financing		**3,027,959**	12,419,965
Short-term borrowings		**523,989,660**	343,281,215

Relationship with Shariah-compliant financial institutions

Name	Relationship
Dubai Islamic Bank Pakistan Limited	Funded Facility & Bank Balance
Faysal Bank Limited	Funded Facility & Bank Balance
Meezan Bank Limited	Funded Facility & Bank Balance
Standard Chartered Pakistan	Funded Facility & Bank Balance
Bank Islami Limited	Funded Facility & Bank Balance

48 CORRESPONDING FIGURES

Corresponding figures have also been rearranged and/or reclassified, wherever necessary, for better presentation. However, there has been no material reclassification in these consolidated financial statements.

49 DATE OF AUTHORISATION FOR ISSUE

These consolidated financial statements have been approved by the Board of Directors of the Company and authorized for issue on August 28, 2026.

50 GENERAL

Figures have been rounded off to the nearest Rupee.

Khalid Sarfaraz Ghori Chief Executive Officer	M. Aamir Farooqui Chief Financial Officer	Faizan Ali Ghori Director

بسم اللہ الرحمٰن الرحیم

ڈائریکٹرز رپورٹ (برائے سال ختم شدہ 30 جون 2026ء)

اللہ تعالیٰ کے فضل و کرم سے اور بورڈ آف ڈائریکٹرز کی جانب سے، آپ کی کمپنی کے ڈائریکٹرز 30 جون 2026ء کو ختم ہونے والے سال کے لیے میٹکو فوڈز لمیٹڈ کی سالانہ رپورٹ بمعہ آڈٹ شدہ مالیاتی گوشوارے اور ان پر آڈیٹرز کی رپورٹ پیش کرتے ہوئے مسرت محسوس کر رہے ہیں۔

اسٹریٹجک تنظیم نو اور مجموعی مالیاتی رپورٹنگ کا فریم ورک

زیر جائزہ مالی سال کے دوران، میٹکو فوڈز لمیٹڈ نے 1 جولائی 2025ء سے نافذ العمل ایک جامع کارپوریٹ تنظیم نو اور کاروبار کی منتقلی (Carve-out) کی اسکیم کو کامیابی کے ساتھ مکمل کیا۔ اسکیم آف ارینجمنٹ اور بزنس ٹرانسفر ایگریمنٹ کے تحت، کمپنی نے اپنے کارن اسٹارچ اور کنزیومر فوڈز (فلک مصالحہ جات) ڈویژنز کو دو مکمل ملکیتی ذیلی اداروں میں منتقل کیا:

- **میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ :(MCPPL)** جو کارن ویٹ ملنگ، اسٹارچ اور صنعتی مشتقات کے شعبے کا انتظام سنبھالتی ہے۔
- **فلک فوڈز لمیٹڈ :(FFL)** جو برانڈڈ مصالحہ جات، ترکیب کے مکسز اور پیک شدہ غذائی اشیاء کا کاروبار چلاتی ہے۔

غیر مجموعی بمقابلہ مجموعی نتائج کا موازنہ:

شیئر ہولڈرز کو آگاہ کیا جاتا ہے کہ اس ساختی تنظیم نو کے باعث کمپنی کے غیر مجموعی مالیاتی گوشواروں میں ان ڈویژنز کو "ذیلی اداروں میں طویل مدتی سرمایہ کاری" کے طور پر ظاہر کیا گیا ہے، جس کے تحت غیر مجموعی منافع و نقصان کا گوشوارہ صرف چاول، رائس گلوکوز اور متعلقہ صنعتی اجزاء کے جاری آپریشنز کی عکاسی کرتا ہے۔

نتیجتاً، مجموعی مالیاتی گوشوارے گروپ کی حقیقی، جامع اور باہم موازنے کے قابل معاشی کارکردگی کو ظاہر کرتے ہیں، جن میں پیرنٹ کمپنی اور اس کے مکمل ملکیتی ذیلی اداروں (MCPPL اور FFL) کے جملہ آپریشنز کے ساتھ ساتھ ایسوسی ایٹ کمپنی (بارینٹز پاکستان پرائیویٹ لمیٹڈ) کے منافع کا حصہ شامل ہے۔ اسی سبب، بورڈ آپریشنل کارکردگی کا یہ تفصیلی جائزہ بنیادی طور پر مجموعی گروپ کی بنیاد پر پیش کر رہا ہے۔

مالیاتی نتائج کا خلاصہ

	Unconsolidated		Consolidated	
	2026	2025	2026	2025
	--------Rupees-------		--------Rupees-------	
Sales - net	**16,478,176,298**	26,654,376,270	**23,846,706,280**	26,670,728,433
Cost of sales	**(14,018,295,493)**	(23,308,052,386)	**(20,299,027,165)**	(23,308,090,931)
Gross Profit	**2,459,880,805**	3,346,323,884	**3,547,679,115**	3,362,637,502
Selling and distribution expenses	**(398,553,981)**	(529,596,131)	**(579,813,801)**	(559,833,630)
Administrative expenses	**(746,368,914)**	(817,341,017)	**(1,154,437,233)**	(854,015,040)
Operating profit	**1,314,957,910**	1,999,386,736	**1,813,428,081**	1,948,788,832
Finance cost	**(1,515,027,579)**	(1,854,110,081)	**(1,567,039,210)**	(1,854,993,235)
Other income	**554,067,873**	90,058,387	**365,578,700**	90,069,155
Share of profit from associated company	**-**	-	**98,008,527**	45,455,629
Exchange gain - net	**73,496,190**	289,168,393	**75,099,233**	289,168,393
Provision for workers' welfare fund	**(7,990,549)**	(9,803,803)	**(17,459,932)**	(9,803,803)
Provision for workers' profit participation fund	**(19,976,374)**	(24,509,506)	**(43,649,833)**	(24,509,506)
Profit Before Levies and Income Tax	**399,527,471**	490,190,126	**723,965,566**	484,175,465
Levies - Final and Minimum Tax	**(183,278,629)**	(196,270,343)	**(190,561,782)**	(196,270,343)
Taxation	**44,194,451**	119,977,531	**31,449,677**	126,946,393
Profit for the Year	**260,443,293**	413,897,314	**564,853,461**	414,851,515
Earnings Per Share - Basic and Diluted (Rs.)	**2.13**	3.38	**4.61**	3.39

گروپ کے آپریشنل نتائج اور مالیاتی کارکردگی کا جائزہ

30 جون 2026ء کو ختم ہونے والے مالی سال کے دوران، گروپ نے 23,846.71 ملین روپے کی مجموعی خالص فروخت حاصل کی جو مالی سال 2025ء کے 26,670.73 ملین روپے کے مقابلے میں 10.6 فیصد کی ایک منظم کمی کو ظاہر کرتی ہے۔ یہ کمی درحقیقت گروپ کی اس دانستہ حکمت عملی کی عکاس ہے جس کے تحت کم مارجن والے بلک اجناس کی برآمدی مقدار کو کم کر کے زیادہ ویلیو ایڈڈ صنعتی اجزاء، ملکی برانڈڈ مصنوعات اور پریمیم برآمدی قیمتوں کے حصول پر توجہ مرکوز کی گئی۔

محاصل میں کمی کے باوجود، گروپ کے مجموعی منافع (Gross Profit) میں 5.5 فیصد کا اضافہ ہوا جو بڑھ کر 3,547.68 ملین روپے تک پہنچ گیا (مالی سال 2025ء: 3,362.64 ملین روپے)۔ نتیجتاً مجموعی منافع کا مارجن 227 بیسس پوائنٹس کی نمایاں بہتری کے ساتھ 14.88 فیصد ہو گیا۔ یہ پیش رفت خام مال کی منظم خریداری، فروخت کے بہتر مرکب (Sales Mix) اور پیداواری صلاحیتوں میں بہتری کی بدولت ممکن ہوئی۔ مجموعی لاگت برائے فروخت (Cost of Sales) 12.9 فیصد کی کمی کے ساتھ 20,299.03 ملین روپے پر آ گئی (مالی سال 2025ء: 23,308.09 ملین روپے)۔ اس بہتری کے اہم محرکات میں خام مال کے استعمال کی لاگت میں کمی، گروپ کے وسیع سولر انرجی انفراسٹرکچر کی بدولت بجلی اور توانائی کے اخراجات میں بچت، اور پیکنگ میٹریل کی مد میں کفایت شعاری شامل ہیں۔ فیکٹری ملازمین کے معاوضوں میں افراط زر کے تدارک کے باعث ہونے والے اضافے نے ان بچتوں کو جزوی طور پر متوازن کیا۔

تقسیم اور مارکیٹنگ کے اخراجات معمولی اضافے (3.6 فیصد) کے ساتھ 579.81 ملین روپے رہے، جہاں برآمدی فریٹ چارجز میں کمی کے اثرات کو برانڈ بلڈنگ اور مقامی سیلز پروموشن کی توسیعی سرگرمیوں سے متوازن کیا گیا۔ متوقع کریڈٹ نقصان (ECL) کا الاؤنس کم ہو کر 17.29 ملین روپے رہ گیا۔

انتظامی اخراجات بڑھ کر 1,154.44 ملین روپے ہو گئے (مالی سال 2025ء: 854.02 ملین روپے)۔ اس اضافے کے بنیادی اسباب میں اسکیم آف ارینجمنٹ اور قانونی تنظیم نو سے وابستہ یک وقتی مشاورتی اور قانونی فیس (59.87 ملین روپے)، پروویڈنٹ فنڈ کے قیام کے اخراجات (60.73 ملین روپے) اور تنخواہوں میں سالانہ افراط زر کی ایڈجسٹمنٹ شامل ہیں۔

مالیاتی اخراجات (Finance Costs) میں 15.5 فیصد کی زبردست کمی (287.95 ملین روپے کی بچت) ریکارڈ کی گئی، جو 1,854.99 ملین روپے سے کم ہو کر 1,567.04 ملین روپے رہ گئی۔ یہ نمایاں ریلیف اسٹیٹ بینک آف پاکستان کی جانب سے شرح سود میں بتدریج کمی (جو کم ہو کر 11.5 فیصد پر آ گئی) اور ورکنگ کیپیٹل کے محتاط انتظام کے ذریعے حاصل ہوا۔

دیگر آمدنی بڑھ کر 365.58 ملین روپے تک پہنچ گئی، جس میں حکومت کی جانب سے برآمدی ریبیٹس (266.3 ملین روپے) کی وصولی شامل ہے۔ مزید برآں، ایسوسی ایٹ کمپنی بارینٹز پاکستان (پرائیویٹ) لمیٹڈ نے شاندار کارکردگی کا مظاہرہ کرتے ہوئے 98.01 ملین روپے کے منافع کا ریکارڈ حصہ فراہم کیا، جو گزشتہ سال کے 45.46 ملین روپے کے مقابلے میں 115.6 فیصد کا زبردست اضافہ ہے۔

ان تمام مثبت عوامل کے نتیجے میں، گروپ کا منافع قبل از ٹیکس 49.5 فیصد اضافے سے 723.97 ملین روپے اور خالص منافع بعد از ٹیکس (PAT) 36.2 فیصد اضافے کے ساتھ 564.85 ملین روپے کی نئی بلند ترین سطح پر پہنچ گیا۔ فی حصص آمدنی (EPS) بھی بڑھ کر 4.61 روپے کی بلند ترین سطح پر پہنچ گئی (مالی سال 2025ء: 3.39 روپے)۔

شعبہ جاتی اور آپریشنل کارکردگی کا جائزہ

باسمتی چاول کی برآمدات کو ایک منظم حکمت عملی کے تحت 25,386 میٹرک ٹن تک محدود کیا گیا (مالی سال 2025ء: 40,894 میٹرک ٹن)، جس سے 7,806 ملین روپے کا ریونیو حاصل ہوا (مالی سال 2025ء: 11,382 ملین روپے)۔ اگرچہ برآمدی حجم میں 37.9 فیصد کمی واقع ہوئی، لیکن فروخت کی مالیت میں اس کے مقابلے میں کم یعنی 31.4 فیصد کمی دیکھی گئی۔ یہ اس بات کی عکاس ہے کہ کمپنی نے خطے میں قیمتوں کے شدید مسابقتی دباؤ کے باوجود پریمیم برآمدی قیمتیں حاصل کیں اور مجموعی منافع کے مارجن کا کامیاب تحفظ کیا۔ رائس گلوکوز اور ڈیکسٹروز کی بین الاقوامی ترسیلات اور محاصل سال بھر مستحکم رہے۔ پودوں پر مبنی پروٹین (Plant-based Protein) کی جانب عالمی رجحان سے بھرپور فائدہ اٹھاتے ہوئے، رائس پروٹین کے برآمدی حجم میں 133.8 فیصد کا غیر معمولی اضافہ ہوا جس نے برآمدی ریونیو میں 146.5 فیصد کا زبردست اضافہ پیدا کیا۔

مقامی برانڈڈ کاروبار نے شاندار ترقی کا مظاہرہ کیا، جہاں فروخت کا حجم 5.9 فیصد اضافے کے ساتھ 4,231 میٹرک ٹن تک پہنچ گیا (مالی سال 2025ء: 3,995 میٹرک ٹن) اور محاصل 18.5 فیصد کے زبردست اضافے سے 1,416 ملین روپے ہو گئے (مالی سال 2025ء: 1,195 ملین روپے)۔ یہ کارکردگی مقامی مارکیٹ میں قیمتوں کے تعین کی مضبوط صلاحیت، برانڈ کی مضبوط ساکھ (Brand Equity) ، اور 'فلک' چاول کے لیے ریٹیل صارفین کی زبردست مانگ کو اجاگر کرتی ہے۔ مائع گلوکوز اور ڈیکسٹروز مونوہائیڈریٹ کی مقامی فروخت کے حجم میں 5.5 فیصد اضافہ ہوا جبکہ ریونیو میں 32.4 فیصد کا نمایاں اضافہ درج کیا گیا۔ ڈویژن نے فارماسیوٹیکل، کنفیکشنری اور فوڈ پروسیسنگ کے شعبوں میں اپنے مارکیٹ شیئر کو مزید وسعت دی۔

پروسیسنگ کی ضمنی مصنوعات (بائی پروڈکٹس)، جن میں رائس بران، ٹوٹا چاول اور بھوسی شامل ہیں، نے 4,047 ملین روپے کی فروخت حاصل کی (مالی سال 2025ء: 3,359 ملین روپے)۔ پروسیس شدہ مقدار میں 7.2 فیصد کمی کے ساتھ 33,380 میٹرک ٹن رہنے کے باوجود، مقامی مارکیٹ میں مضبوط قیمتوں کے باعث مجموعی ریونیو میں 20.5 فیصد کا شاندار اضافہ حاصل ہوا۔

میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ (MCPPL)

کاروباری تنظیم نو اور منتقلی (Carve-out) کے بعد، کارن اسٹارچ کے شعبے نے خود کو گروپ کی صنعتی ترقی کے ایک مضبوط ستون کے طور پر مستحکم کیا۔ ذیلی کمپنی نے مقامی منڈی میں اپنی موجودگی کو وسعت دینے پر خصوصی توجہ مرکوز رکھی اور ٹیکسٹائل، پیپر، کوروگیشن (پیکجنگ) اور فوڈ پروسیسنگ کے شعبوں کی مسلسل صنعتی مانگ کو کامیابی سے پورا کیا۔ ادارے نے کم منافع بخش بلک برآمدات کو اسٹریٹجک طور پر کم کرتے ہوئے زیادہ مارجن والے مقامی سپلائی کے معاہدوں کو ترجیح دی، جس کے نتیجے میں پلانٹ کی پیداواری گنجائش کا بھرپور استعمال اور ٹھوس آپریشنل منافع حاصل ہوا۔

فلک فوڈز لمیٹڈ (FFL)

فلک فوڈز لمیٹڈ برانڈڈ مصالحہ جات، ریسیپی مکسز، کنڈیمنٹس اور پیکڈ غذائی مصنوعات کی وسیع رینج کے ذریعے صارفین تک اپنی رسائی کو مسلسل وسعت دے رہی ہے۔ مضبوط برانڈ ایکویٹی اور فعال ریٹیل مارکیٹنگ کے سہارے اس کاروبار نے خود کو گروپ کے سب سے زیادہ منافع بخش (مارجن لیڈر) ادارے کے طور پر مستحکم کیا ہے۔ کمپنی نے اپنے ملک گیر ڈسٹری بیوشن نیٹ ورک کو وسعت دینے کے ساتھ ساتھ شمالی امریکہ، یورپ اور مشرق وسطیٰ میں اپنے برآمدی نیٹ ورک کو بھی مزید مضبوط بنایا ہے۔ شیئر ہولڈرز کے لیے طویل مدتی قدر و قیمت کو فروغ دینے کے اسٹریٹجک اقدامات، جن میں رائٹس ایشو اور اسٹاک مارکیٹ میں باقاعدہ لسٹنگ کا روڈ میپ شامل ہے، بھرپور انداز میں جاری ہیں۔

جے کے ٹی جنرل ٹریڈنگ ایف زیڈ ای (متحدہ عرب امارات)

"متحدہ عرب امارات میں قائم گروپ کی سمندر پار ڈسٹری بیوشن ذیلی کمپنی نے خلیجی ممالک (GCC) کی منڈیوں میں علاقائی تجارت اور مصنوعات کی مؤثر ترسیل و فراہمی میں اپنا کلیدی کردار جاری رکھا، اور اپنے آپریشنز کو خطے میں بدلتی ہوئی لاجسٹکس اور سپلائی چین کے تقاضوں سے مکمل طور پر ہم آہنگ کیا۔"

بارینٹز پاکستان (پرائیویٹ) لمیٹڈ (ایسوسی ایٹ کمپنی)

بارینٹز انٹرنیشنل کے ساتھ گروپ کے مشترکہ منصوبے (Joint Venture) نے شاندار تجارتی پیش رفت کا مظاہرہ کیا، اور خصوصی لائف سائنسز اجزاء، فوڈ ایڈیٹیوز اور غذائی فارمولیشنز کی تقسیم کے دائرہ کار کو مزید وسعت دی۔ کثیر القومی اور معروف مقامی مینوفیکچررز کے ساتھ گہرے اور مضبوط کاروباری تعلقات کی بدولت اس ایسوسی ایٹ ادارے نے اپنے مارکیٹ شیئر میں اضافہ کیا اور گروپ کے مجموعی منافع میں ایک نمایاں اور قابلِ قدر حصہ فراہم کیا۔

بنیادی خطرات اور غیر یقینی صورتحال (Principal Risks and Uncertainties)

میٹکو فوڈز لمیٹڈ اور اس کے گروپ ادارے ایک متحرک کاروباری ماحول میں کام کر رہے ہیں جو موسمیاتی، معاشی، ریگولیٹری، توانائی اور جغرافیائی سیاسی عوامل سے اثر انداز ہوتا ہے۔ بورڈ اور مینجمنٹ ممکنہ خطرات کی بروقت نشاندہی، مؤثر انسدادی حکمت عملیوں کے نفاذ اور آپریشنل لچک برقرار رکھنے کے لیے مکمل پرعزم ہیں تاکہ اثاثوں کا تحفظ، منافع کے مارجن کا دفاع اور طویل مدتی پائیدار ترقی کو یقینی بنایا جاسکے۔

موسمیاتی اور زرعی سپلائی چین کی پائیداری

حالیہ مون سون بارشوں کے تغیر اور بعض علاقوں میں سیلابی صورتحال نے ملک بھر میں زرعی سپلائی چین کی حساسیت کو اجاگر کیا ہے۔ موسم سے جڑے عوامل اہم خام مال کی دستیابی، فصل کی پیداوار اور معیار پر اثر انداز ہوسکتے ہیں، جن میں پنجاب اور سندھ کے بنیادی زرعی خطوں سے حاصل ہونے والا پریمیم باسمتی دھان، صنعتی مکئی اور خام مصالحہ جات شامل ہیں، جس سے قلیل مدتی خریداری اور لاجسٹک چیلنجز جنم لیتے ہیں۔

گروپ سپلائی چین کے ان خطرات کو مختلف زرعی علاقوں سے متنوع خریداری، فصل کی کٹائی کے عروج کے دوران اسٹریٹجک انوینٹری کی تشکیل، کسانوں سے براہ راست روابط اور تمام پروسیسنگ پلانٹس پر جدید اسٹوریج انفراسٹرکچر کے ذریعے مؤثر طریقے سے کم کرتا ہے تاکہ چاول، کارن اسٹارچ اور کنزیومر فوڈز ڈویژنز کے لیے خام مال کی بلاتعطل دستیابی یقینی رہے۔

میکرو اکنامک اور کرنسی کے عوامل

ملک کے مجموعی معاشی منظر نامے میں ساختی بہتری کا عمل جاری ہے۔ اگرچہ قومی زرمبادلہ کے ذخائر میں بہتری آئی ہے اور مانیٹری پالیسی مستحکم ہوئی ہے (اسٹیٹ بینک آف پاکستان نے درمیانی مدت کے افراط زر کے 5 تا 7 فیصد ہدف کی جانب گامزن ہونے پر شرح سود کو 11.50 فیصد پر برقرار رکھا ہے)، تاہم فنانسنگ لاگت اور شرح تبادلہ کی حرکیات اہم عوامل ہیں۔ پاکستانی روپے کی قدر میں اتار چڑھاؤ مقامی قوت خرید اور برآمدی قیمتوں کی مسابقت دونوں کو متاثر کرتا ہے۔

کمپنی ایک محتاط مالیاتی ڈھانچہ برقرار رکھتی ہے، کرنسی کے رجحانات کی کڑی نگرانی کرتی ہے، ورکنگ کیپیٹل کے دورانیے کو منظم کرتی ہے، اور کرنسی اور شرح سود کے اتار چڑھاؤ کے اثرات کو محدود کرنے کے لیے برآمدی آمدنی اور درآمدی و مالیاتی ذمہ داریوں کے درمیان قدرتی توازن (Natural Hedge) سے بھرپور فائدہ اٹھاتی ہے۔

ریگولیٹری، مالیاتی اور ماحولیاتی گورننس

کاروباری ماحول مالیاتی پالیسیوں، کارپوریٹ گورننس کے فریم ورکس اور ماحولیاتی معیارات کی روشنی میں مسلسل ارتقاء پذیر ہے۔ فنانس ایکٹ کے تحت متعارف کروائی گئی حالیہ ترامیم، جن میں ڈیجیٹل ڈاکیومنٹیشن، ای انوائسنگ کے تقاضے، اور کارپوریٹ و برآمدی ٹیکسیشن کے فریم ورکس میں تبدیلیاں شامل ہیں، مسلسل انتظامی اور اسٹریٹجک مطابقت کا تقاضا کرتی ہیں۔ مزید برآں، ماحولیاتی اور موسمیاتی پائیداری کارپوریٹ آپریشنز کا ایک بنیادی ستون بن چکی ہے۔

میٹکو فوڈز تمام قانونی ٹیکس اور ریگولیٹری تقاضوں کی سخت پاسداری کے لیے ایک مخصوص کمپلائنس اور لیگل ٹیم برقرار رکھتی ہے۔ ماحولیاتی محاذ پر، گروپ اپنے تمام صنعتی پلانٹس پر قابل تجدید روف ٹاپ سولر انرجی، پانی کے تحفظ اور فضلہ پانی کے ٹریٹمنٹ سسٹمز میں سرمایہ کاری جاری رکھے ہوئے ہے، تاکہ آپریشنل کارکردگی کو پائیدار صنعتی طریقوں سے ہم آہنگ رکھا جاسکے۔

جغرافیائی سیاسی اور عالمی بحری تجارتی رکاوٹیں

اہم بحری تجارتی راہداریوں، بالخصوص بحیرہ احمر اور قریبی سمندری راستوں میں جغرافیائی سیاسی کشیدگی اور سیکیورٹی کی صورتحال نے عالمی تجارت میں لاجسٹک پیچیدگیاں پیدا کی ہیں۔ بحری جہازوں کے راستوں کی تبدیلی، طویل سفری اوقات اور کنٹینرز کی وقتاً فوقتاً قلت نے عالمی برآمد کنندگان کے لیے فریٹ کے نرخوں میں اتار چڑھاؤ پیدا کیا ہے۔

مشرق وسطیٰ، یورپ، شمالی امریکہ اور مشرقی افریقہ کی اہم منڈیوں میں برآمدی ترسیلات کے تحفظ کے لیے گروپ نے اپنے فریٹ فارورڈنگ پارٹنرز کو متنوع بنایا ہے، برآمدی کنٹینرز کے شیڈول کو منظم کیا ہے، اور یو اے ای میں قائم اپنے ڈسٹری بیوشن نیٹ ورک (JKT General Trading FZE) کو بروئے کار لاتے ہوئے مصنوعات کی بروقت فراہمی اور سپلائی چین کا تسلسل یقینی بنایا ہے۔

توانائی اور صنعتی یوٹیلیٹیز کے نرخوں میں اتار چڑھاؤ

نیشنل گرڈ کے بجلی کے نرخوں، صنعتی ایندھن کی لاگت اور بجلی کی فراہمی میں عدم استحکام مینوفیکچرنگ اخراجات پر دباؤ ڈال سکتا ہے، خاص طور پر 24 گھنٹے چلنے والے صنعتی یونٹس جیسے کہ ویٹ ملنگ، چاول کی پروسیسنگ اور اسٹارچ پلانٹس میں۔

گروپ نے ملٹی میگاواٹ سولر پاور کی تنصیبات اور بوائلرز کے لیے اپنے اندرونی زرعی بائیوماس (جیسے چاول کی بھوسی) کو ایندھن کے طور پر استعمال کرکے اپنے پروڈکشن یونٹس کو گرڈ پر انحصار سے کافی حد تک محفوظ کرلیا ہے، جس نے مجموعی یوٹیلیٹی اخراجات کو قابو میں رکھنے میں بنیادی کردار ادا کیا ہے۔

رائس گلوکوز ڈویژن کا اجمالی جائزہ

رائس گلوکوز ڈویژن میٹکو فوڈز لمیٹڈ کے ایک بنیادی صنعتی ڈویژن کے طور پر کام کر رہا ہے، اور ملکی و برآمدی دونوں منڈیوں میں اپنی مضبوط تجارتی موجودگی کو برقرار رکھے ہوئے ہے۔ زرعی خام مال کی قیمتوں میں مسلسل ردوبدل کے باوجود، ڈویژن نے مضبوط ملکی طلب کی بدولت ٹھوس کارکردگی کا مظاہرہ کیا، جہاں فارماسیوٹیکل، کنفیکشنری اور پروسیسڈ فوڈ انڈسٹریز میں وسیع تر رسائی کی بدولت مقامی فروخت کے حجم میں 5 فیصد سے زائد اور محاصل میں 32 فیصد سے زائد کا نمایاں اضافہ ریکارڈ کیا گیا۔ اسپیشلٹی گلوکوز اور ڈیکسٹروز مصنوعات کی برآمدی ترسیلات اور محاصل سال بھر مستحکم رہے۔

یوٹیلیٹی ٹیرف میں اضافے کے اثرات سے آپریشنل مارجنز کے تحفظ کے لیے، ڈویژن نے اپنے کیپٹیو سولر پاور پیداواری نظام کو مزید وسعت دی، جس سے روایتی گرڈ بجلی پر انحصار ساختی طور پر کم ہوا۔ ان آپریشنل کامیابیوں کے ساتھ ساتھ، ڈویژن اپنے بین الاقوامی سطح پر تسلیم شدہ معیار کا بھرپور فائدہ اٹھاتے ہوئے معروف کثیر القومی اور ملکی صنعتی اداروں کے لیے سویٹنر سلوشنز (Sweetener Solutions) کے ایک قابلِ ترجیح سپلائر کے طور پر اپنی پوزیشن کو مسلسل مستحکم بنا رہا ہے۔

میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ کا اجمالی جائزہ

سال کے دوران باضابطہ طور پر منظور شدہ کارپوریٹ تنظیم نو اور اسکیم آف ارینجمنٹ کے تحت، کمپنی کے کارن اسٹارچ کے کاروبار کو کامیابی کے ساتھ 7 مئی 2025ء کو قائم ہونے والی ایک مکمل ملکیتی ذیلی کمپنی، میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ ("MCPPL") ، میں منتقل کر دیا گیا۔ ایک خود مختار آپریٹنگ ادارے کے طور پر اپنے پہلے ہی سال میں، MCPPL نے خود کو صنعتی ترقی کے ایک مضبوط انجن اور گروپ کے سب سے بڑے منافع بخش ادارے کے طور پر مستحکم کیا۔

آپریشنل اعتبار سے، کارن ویٹ ملنگ پلانٹ نے اپنی کل گرائنڈنگ صلاحیت کے تقریباً 88 فیصد پر پیداوار حاصل کی، جسے مقامی ٹیکسٹائل، پیپر پیکجنگ اور فوڈ پروسیسنگ کے شعبوں کی مسلسل صنعتی مانگ کا بھرپور سہارا حاصل رہا۔ ذیلی ادارے نے کم مارجن والی بلک برآمدات کے مقابلے میں زیادہ قدر والے مقامی سپلائی معاہدوں کو حکمت عملی کے تحت ترجیح دی، جس کے تحت مقامی فروخت کے حجم کو برقرار رکھتے ہوئے مثبت مالیاتی ترقی حاصل کی گئی اور آپریشنل مارجنز کا تحفظ کیا گیا۔

کلین انرجی اور ساختی لاگت میں بچت کے حوالے سے گروپ کے عزم کو تقویت دیتے ہوئے، MCPPL نے فیصل آباد میں اپنے پروسیسنگ پلانٹ میں کیپٹیو سولر پاور سسٹم کامیابی سے فعال کیا، جس سے بجلی کے اخراجات میں نمایاں بچت حاصل ہوئی اور گرڈ ٹیرف کے عدم استحکام کا اثر زائل ہوا۔ مزید برآں، فیصل آباد اسپیشل اکنامک زون میں اس پلانٹ کا اسٹریٹجک محل وقوع طویل مدتی مالیاتی، انفراسٹرکچر اور سپلائی چین کے فوائد مسلسل فراہم کر رہا ہے۔

فلک فوڈز لمیٹڈ کا اجمالی جائزہ

کمپنی نے ایک بزنس ٹرانسفر ایگریمنٹ کے تحت ریسیپی مکسز، مصالحہ جات، کنڈیمنٹس اور پیکڈ کنزیومر فوڈز کا کاروبار فلک فوڈز لمیٹڈ ("FFL") کو منتقل کیا۔ بعد ازاں ایک پبلک ان لسٹڈ کمپنی میں تبدیلی کے بعد، FFL نے اپنے پہلے آپریٹنگ سال کا اختتام شاندار تجارتی رفتار اور برانڈ کی زبردست مقبولیت کے ساتھ کیا۔ اس ذیلی ادارے نے 25 فیصد سے زائد ریونیو کی دو ہندسوں پر مشتمل زبردست ترقی درج کی، جو ملکی ماڈرن ٹریڈ اور جنرل ٹریڈ میں ریٹیل نیٹ ورک کے پھیلاؤ کے ساتھ ساتھ اوشیانا، شمالی امریکہ، یورپ، مشرق وسطیٰ اور افریقہ کی اہم منڈیوں میں بڑھتے ہوئے برآمدی حجم کی مرہونِ منت ہے۔

FFL نے 41 فیصد سے زائد کا غیر معمولی مجموعی منافع کا مارجن حاصل کر کے خود کو گروپ کے سب سے بڑے مارجن لیڈر کے طور پر منوایا۔ کمپنی زیرو گیئرنگ (Zero Gearing) کے ساتھ ایک مضبوط اور مکمل طور پر قرض سے پاک بیلنس شیٹ برقرار رکھے ہوئے ہے، جس کی فنانسنگ سال کے دوران پیرنٹ ہولڈنگ

کمپنی کی جانب سے ایکویٹی کی فراہمی کے ذریعے کی گئی۔ حاصل شدہ سرمائے کو کاروبار کی منتقلی کے معاوضے کی ادائیگی اور جدید مصالحہ پروسیسنگ و پیکجنگ پلانٹ کے لیے مخصوص اراضی اور بنیادی ڈھانچے کے حصول میں لگایا گیا، جس نے اس کاروبار کو پیداواری گنجائش میں مسلسل اضافے اور کیپیٹل مارکیٹ میں باقاعدہ لسٹنگ کے طویل مدتی منصوبے کے لیے مستحکم پوزیشن میں لا کھڑا کیا ہے۔

بارینٹز پاکستان (پرائیویٹ) لمیٹڈ کا اجمالی جائزہ

بارینٹز پاکستان (پرائیویٹ) لمیٹڈ، جو کہ 2019ء میں قائم ہونے والا بارینٹز انٹرنیشنل B.V. (51 فیصد) اور میٹکو فوڈز لمیٹڈ (49 فیصد) کا ایک مشترکہ منصوبہ ہے، نے زیر جائزہ مدت کے دوران اپنی تیز رفتار ترقی کا تسلسل برقرار رکھا۔ اس کاروبار نے سال بہ سال بنیادوں پر اپنی کل فروخت کو تقریباً دوگنا کر دیا، جس کا بنیادی محرک مارکیٹ میں گہری رسائی اور خصوصی لائف سائنسز اجزاء، کسٹمائزڈ نیوٹریشنل سلوشنز اور فنکشنل ایڈیٹیوز کے وسیع تر پورٹ فولیو کا فروغ ہے۔

ڈیری، بیورتیج، بیکری، پروسیسڈ میٹ اور کنفیکشنری کے شعبوں سے مسلسل صنعتی مانگ نے کمپنی کو آپریٹنگ اور خالص منافع کے مارجن میں نمایاں اضافہ حاصل کرنے کے قابل بنایا۔ کثیر القومی اور سرکردہ مقامی فوڈ مینوفیکچررز کے ساتھ مضبوط شراکت داریوں کے سہارے، بارینٹز پاکستان سے گروپ کے منافع کا ایکویٹی حصہ گزشتہ سال کے مقابلے میں 115 فیصد سے زائد بڑھ گیا، جس نے گروپ کے مجموعی منافع میں ایک اعلیٰ ریٹرن اور تیز رفتار ترقی کرنے والے ادارے کے طور پر اس ایسوسی ایٹ کے مقام کو مزید مستحکم کیا۔

کریڈٹ ریٹنگ

وی آئی ایس کریڈٹ ریٹنگ کمپنی لمیٹڈ (VIS) نے یکم جنوری 2026ء کے اپنے باضابطہ اعلامیے میں میٹکو فوڈز لمیٹڈ کی کریڈٹ ریٹنگ کو اپ گریڈ کرتے ہوئے مستحکم آؤٹ لک کے ساتھ ("A-/A2") کر دیا ہے۔ درمیانی تا طویل مدتی ریٹنگ "A-" اعلیٰ کریڈٹ کوالٹی کی مظہر ہے جبکہ مختصر مدتی ریٹنگ "A2" کمپنی کے قرض کی بروقت ادائیگی کی بہترین صلاحیت اور مالیاتی لیکویڈیٹی کی تصدیق کرتی ہے۔

بورڈ آف ڈائریکٹرز کی تشکیل

بورڈ کل 9 ڈائریکٹرز پر مشتمل ہے جن میں 7 مرد اور 2 خواتین ڈائریکٹرز شامل ہیں:

- آزاد ڈائریکٹرز: 4
- نان ایگزیکٹو ڈائریکٹرز: 2
- ایگزیکٹو ڈائریکٹرز: 3
- **ڈائریکٹرز کی کل تعداد: 9**

مذکورہ ڈائریکٹرز کا انتخاب 24 اکتوبر 2024ء کو منعقدہ سالانہ جنرل اجلاس میں 31 اکتوبر 2024ء سے شروع ہونے والی 3 سالہ مدت کے لیے کیا گیا تھا۔ زیر جائزہ سال میں بورڈ کی تشکیل میں کوئی تبدیلی نہیں ہوئی۔

نان ایگزیکٹو ڈائریکٹرز کے معاوضے کی پالیسی

کمپنی کے معاوضے کی پالیسی اس انداز میں وضع کی گئی ہے کہ بورڈ کے لیے اعلیٰ تعلیم یافتہ، باصلاحیت اور وسیع تجربہ کار افراد کو راغب، متحرک اور وابستہ رکھا جا سکے۔ یہ فریم ورک مکمل طور پر منصفانہ، شفاف اور کارپوریٹ گورننس کے بہترین اصولوں کے عین مطابق ہے۔

بورڈ ممبران کے معاوضے کا تعین اور منظوری بورڈ آف ڈائریکٹرز کی جانب سے دی جاتی ہے۔ گڈ گورننس کے اعلیٰ اصولوں کی پاسداری اور مفادات کے کسی بھی ممکنہ ٹکراؤ (Conflict of Interest) سے بچنے کے لیے، کوئی بھی ڈائریکٹر اپنے ذاتی معاوضے سے متعلق ہونے والی مشاورت یا ووٹنگ کے عمل میں حصہ نہیں لیتا۔ یہ شفاف طریقہ کار فیصلے کی غیر جانبداری کو یقینی بناتا ہے اور لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء کے ضوابط کی مکمل تعمیل ہے۔

نان ایگزیکٹو ڈائریکٹرز کا معاوضہ مکمل طور پر صرف بورڈ اور اس کی متعلقہ کمیٹیوں کے اجلاسوں میں شرکت کی فیس (Meeting Attendance Fee) تک محدود ہے۔ وہ کسی بھی قسم کی باقاعدہ تنخواہ، کارکردگی پر مبنی بونس یا اضافی مراعات وصول نہیں کرتے۔ یہ طریقہ کار ان کے معاوضے کو ان کے نگران کردار سے ہم آہنگ رکھتے ہوئے ان کی تنظیمی خود مختاری اور غیر جانبداری کو مزید مضبوط بناتا ہے۔

کمپنی کی رہنمائی کے لیے درکار اعلیٰ قیادت کے معیار کے پیش نظر، ہماری معاوضہ پالیسیوں کا باقاعدگی سے جائزہ لیا جاتا ہے اور انہیں انڈسٹری کے مروجہ معیارات کے ساتھ مسابقتی اور موزوں رکھا جاتا ہے۔

چیف ایگزیکٹو اور ایگزیکٹو ڈائریکٹرز کے معاوضے کا پیکیج

چیف ایگزیکٹو اور دیگر ایگزیکٹو ڈائریکٹرز کے معاوضے کے پیکیج کی تفصیلی معلومات مالیاتی گوشواروں کے نوٹ نمبر 42 میں باضابطہ طور پر افشا کی گئی ہیں۔

بورڈ کے اجلاس اور حاضری

زیرِ جائزہ سال کے دوران بورڈ آف ڈائریکٹرز کے چار (04) اجلاس منعقد ہوئے، اور ہر ڈائریکٹر کی حاضری کی تفصیل درج ذیل ہے

جناب جاوید علی غوری (چیئرمین):	3
جناب خالد سرفراز غوری:	3
جناب فیضان علی غوری:	4
جناب صفوان خالد غوری:	4
جناب سید کامران رشید:	3
جناب عبدالصمد خان:	4
محترمہ فریال مرتضیٰ:	4
محترمہ ام حبیبہ:	3
جناب محمد محسن:	4

بورڈ آڈٹ کمیٹی

زیرِ جائزہ سال کے دوران بورڈ آڈٹ کمیٹی کے پانچ (05) اجلاس منعقد ہوئے، اور ہر رکن کی حاضری کی تفصیل درج ذیل ہے:

جناب سید کامران رشید (چیئرمین)	4
جناب عبدالصمد خان	5
جناب محمد محسن	5

ہیومن ریسورس اینڈ ریمونریشن کمیٹی

زیرِ جائزہ سال کے دوران ہیومن ریسورس اینڈ ریمونریشن کمیٹی کا **ایک (01)** اجلاس منعقد ہوا، اور ہر رکن کی حاضری کی تفصیل درج ذیل ہے:

محترمہ ام حبیبہ (چیئرپرسن)	1
جناب جاوید علی غوری	1
جناب خالد سرفراز غوری	1
محترمہ فریال مرتضیٰ	1
جناب فیضان علی غوری	1

ڈائریکٹرز ٹریننگ پروگرام

بورڈ آف ڈائریکٹرز کارپوریٹ گورننس کے اعلیٰ ترین معیارات کو برقرار رکھنے اور اپنے اراکین کو اپنی پیشہ ورانہ ذمہ داریاں مؤثر طریقے سے نبھانے کے لیے درکار ضروری فہم اور مہارتوں سے آراستہ کرنے کے لیے مکمل پرعزم ہے۔ بورڈ اس بات کی تصدیق کرتا ہے کہ کمپنی کے تمام ڈائریکٹرز نے لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء کے تحت لازمی ڈائریکٹرز ٹریننگ پروگرام (DTP) کی شرائط مکمل کرلی ہیں، یا اس کے مروجہ ضوابط کی باضابطہ تعمیل میں ہیں۔

یہ سرٹیفکیشن اس امر کی ضمانت ہے کہ بورڈ کا ہر رکن کمپنیز ایکٹ 2017ء اور پاکستان اسٹاک ایکسچینج (PSX) کے ریگولیٹری فریم ورک کے تحت تفویض کردہ اپنے اختیارات، ذمہ داریوں اور امانتداری کے فرائض (Fiduciary Duties) کا جامع ادراک رکھتا ہے۔ یہ مسلسل پیشہ ورانہ تربیت ہمارے بورڈ کو مضبوط نگرانی اور اسٹریٹجک رہنمائی فراہم کرنے کے قابل بناتی ہے، جس سے تمام قانونی تقاضوں کی پاسداری اور مؤثر کارپوریٹ گورننس یقینی بنتی ہے۔

ڈائریکٹرز کی کارکردگی کی جانچ

بورڈ آف ڈائریکٹرز اپنی تنظیمی افادیت کو یقینی بنانے اور کارپوریٹ گورننس کے اعلیٰ ترین معیارات کو برقرار رکھنے کے لیے مکمل پرعزم ہے۔ اس مقصد کے لیے، بورڈ نے خود تشخیصی (Self-assessment) بنیاد پر اپنی کارکردگی کا وقتاً فوقتاً جائزہ لینے کا ایک باضابطہ اور مؤثر طریقہ کار نافذ کر رکھا ہے۔

یہ منظم جائزہ عمل بورڈ کو اپنی اجتماعی کارکردگی، اپنی ذیلی کمیٹیوں کے طریقہ کار، اور کمپنی کی اسٹریٹجک سمت کے تعین میں اپنے مجموعی کردار کا غیر جانبدارانہ جائزہ لینے کا موقع فراہم کرتا ہے۔ اس تشخیصی عمل کے نتائج بہتری کے شعبوں کی بروقت نشاندہی کرنے اور مینجمنٹ کو مسلسل گرانقدر رہنمائی کی فراہمی یقینی بنانے میں بنیادی کردار ادا کرتے ہیں۔

آڈیٹرز کا تقرر

موجودہ آڈیٹرز، میسرز گرانٹ تھورنٹن انجم رحمان (چارٹرڈ اکاؤنٹنٹس)، جنہوں نے 30 جون 2026ء کو ختم ہونے والے سال کے لیے کمپنی کے غیر مجموعی اور مجموعی مالیاتی گوشواروں کا آڈٹ کیا ہے، اس سال ریٹائر ہو رہے ہیں۔ آڈٹ کمیٹی کی سفارش کے پیشِ نظر، بورڈ آف ڈائریکٹرز باہمی طور پر طے شدہ فیس پر شیئر ہولڈرز کی باضابطہ منظوری سے 30 جون 2027ء کو ختم ہونے والے سال کے لیے میسرز گرانٹ تھورنٹن انجم رحمان کے بطور آڈیٹرز دوبارہ تقرر کی تجویز پیش کرتا ہے۔

پیٹرن آف شیئر ہولڈنگ

30 جون 2026ء کے مطابق کمپنی کا پیٹرن آف شیئر ہولڈنگ معزز اراکین کی معلومات کے لیے اس رپورٹ کے ساتھ باضابطہ طور پر منسلک ہے۔

اس ضمن میں، یہ تصدیق کی جاتی ہے کہ زیرِ جائزہ سال کے دوران ڈائریکٹرز، ایگزیکٹوز، ان کے شریک حیات اور نابالغ بچوں کی جانب سے کمپنی کے شیئرز میں کوئی خرید و فروخت انجام نہیں دی گئی، ماسوائے ان ٹرانزیکشنز کے جو مذکورہ پیٹرن آف شیئر ہولڈنگ اور اس رپورٹ کے متعلقہ شیڈول میں واضح طور پر درج ہیں۔

اس افشاء کے مقصد کے لیے، اصطلاح "ایگزیکٹوز" میں چیف ایگزیکٹو آفیسر، چیف فنانشل آفیسر، ہیڈ آف انٹرنل آڈٹ، کمپنی سیکریٹری، اور بورڈ آف ڈائریکٹرز کے متعین کردہ دیگر سینئر ایگزیکٹوز شامل ہیں۔

صحت، حفاظت اور ماحول (HSE)

ہمارے ملازمین کی صحت، حفاظت اور فلاح و بہبود کے ساتھ ساتھ ماحول کی ذمہ دارانہ نگہبانی میٹکو فوڈز لمیٹڈ کے بنیادی ستون ہیں۔ کمپنی اپنے تمام پروسیسنگ ملز، پلانٹس اور کارپوریٹ دفاتر میں سخت بین الاقوامی معیارات اور صنعت کے بہترین طریقوں پر پورا اترنے کے لیے پیشہ ورانہ صحت اور حفاظت کے انتظامی نظام کا ایک مضبوط اور مؤثر فریم ورک برقرار رکھتی ہے۔

پیشہ ورانہ صحت اور حفاظت کا کلچر

کمپنی اپنے تمام مستقل ملازمین، کنٹریکٹ اسٹاف اور تھرڈ پارٹی اہلکاروں سمیت پوری افرادی قوت میں حفاظتی پروٹوکولز پر سختی سے عمل درآمد کرواتی ہے۔ تمام آپریشنل مقامات پر حفاظتی آڈٹ، خطرات کی باقاعدہ جانچ اور گیپ اینالسز کا منظم انداز میں انعقاد کیا جاتا ہے تاکہ ممکنہ آپریشنل خطرات کے ظاہر ہونے سے قبل ہی ان کی بروقت نشاندہی، کنٹرول اور تدارک کیا جا سکے۔

ملازمین کے لیے جامع حفاظتی تربیت

تنظیم کے اندر ایک فعال حفاظتی کلچر کو فروغ دینے کے لیے مسلسل سیکھنے کا عمل بنیادی اہمیت رکھتا ہے۔ سال کے دوران، کمپنی نے اپنی تمام آپریشنل سائٹس پر منظم تربیتی پروگرامز کا انعقاد کیا، جن میں درج ذیل شامل ہیں:

فائر سیفٹی اور ہنگامی ردعمل : آگ بجھانے کی باقاعدہ فائر ڈرلز، ہنگامی انخلاء کی مشقیں، اور فائر سیفٹی کے آلات کے درست استعمال کی عملی تربیت۔

کام کی جگہ پر حفاظت اور خطرات کی روک تھام : صنعتی مشینری کی حفاظت، ذاتی حفاظتی سامان (PPE) کے لازمی استعمال، برقی حفاظت، کیمیکلز کے محفوظ استعمال اور میٹریل ہینڈلنگ سے متعلق مخصوص سیشنز۔

ابتدائی طبی امداد اور حادثات کا انتظام : کسی بھی ہنگامی طبی صورتحال سے فوری اور مؤثر طریقے سے نمٹنے کے لیے مخصوص سائیٹ ٹیموں کو فرسٹ ایڈ رسپانس کی خصوصی تربیت۔

ملازمین کی فلاح و بہبود، غذائیت اور ہائیڈریشن کے معیارات

اپنی افرادی قوت کی جسمانی صحت اور روزمرہ کے آرام کو اولین ترجیح دیتے ہوئے، کمپنی کام کی جگہ پر حفظانِ صحت اور مناسب غذائیت کے سخت معیارات برقرار رکھتی ہے:

حفظانِ صحت کے مطابق معیاری کھانا : پلانٹ اور فیکٹری ورکرز کے لیے کمپنی کے زیرِ انتظام باقاعدہ کچنز اور کینٹینز میں سخت طبی نگرانی کے تحت روزانہ معیاری، متوازن اور غذائیت سے بھرپور کھانا تیار کر کے پیش کیا جاتا ہے۔

فلٹر شدہ پینے کا پانی اور موسم گرما کی نگہداشت : فیکٹری فلورز اور دفاتر میں ملٹی اسٹیج ٹریٹڈ اور فلٹر شدہ پینے کا صاف پانی ہر وقت دستیاب ہے۔ موسم گرما کے عروج کے دوران ہیٹ ویو اور شدید گرمی سے بچاؤ کے لیے پروسیسنگ یونٹس میں ٹھنڈے پینے کے پانی اور لازمی الیکٹرولائٹس کی فراہمی یقینی بنائی جاتی ہے تاکہ ملازمین کو پانی کی کمی (Dehydration) اور ہیٹ اسٹروک سے محفوظ رکھا جا سکے۔

ماحولیاتی تحفظ اور پائیداری

ماحولیاتی پائیداری ہماری سرمایہ کاری کے فیصلوں اور آپریشنل حکمت عملیوں کا لازمی حصہ ہے۔ گروپ پروسیسنگ پلانٹس میں سولر پاور کی پیداوار کو وسعت دے کر، پانی کے استعمال کو کفایت شعار بنا کر، اور صوبائی انوائرمنٹل پروٹیکشن ایجنسی (EPA) کے معیارات کے مطابق صنعتی فضلے اور پانی کے اخراج کا انتظام کر کے اپنے کاربن فوٹ پرنٹ کو مسلسل کم کر رہا ہے۔ کلین انرجی کے استعمال اور ویسٹ ہیٹ ریکوری سسٹمز کی بدولت، کمپنی صنعتی پیداواری صلاحیت کو قدرتی ماحول کے تحفظ سے کامیابی کے ساتھ ہم آہنگ رکھے ہوئے ہے۔

پائیدار کاروباری حکمت عملی اور ای ایس جی (ESG) اقدامات

ماحولیاتی نگہبانی، وسائل کا کفایت شعارانہ استعمال، اور پائیدار آپریٹنگ طریقے گروپ کی طویل مدتی کاروباری حکمت عملی کے بنیادی عناصر ہیں۔ مالی سال 2026ء کے دوران، گروپ نے اپنے قائم کردہ کلین انرجی انفراسٹرکچر کو مزید مستحکم کیا، سرکلر اکانومی کے طریقہ کار کو آگے بڑھایا، اور اپنی تمام مینوفیکچرنگ سہولیات میں کٹائی کے بعد اناج کے تحفظ (Post-harvest Preservation) کے نظام کو مضبوط بنایا۔

گزشتہ برسوں کے دوران گروپ بھر میں کلین انرجی کے بڑے منصوبوں کے باضابطہ آغاز کے بعد، ہمارے قابلِ تجدید توانائی کے اثاثوں نے سال بھر مکمل آپریشنل اور ماحولیاتی فوائد فراہم کیے:

- **سولر انرجی کا مربوط نظام:** میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ فیصل آباد اور پیرنٹ کمپنی کے کراچی اور سادھوکے کے پروسیسنگ پلانٹس پر نصب کیپٹیو روف ٹاپ سولر سسٹمز نے سال بھر اپنی بہترین پیداواری صلاحیت پر کام کیا۔ اس ملٹی میگاواٹ قابل تجدید پیداوار نے مسلسل قابلِ بھروسہ اور کم لاگت بجلی فراہم کی، جس نے نیشنل گرڈ پر انحصار کو ساختی طور پر کم کیا اور ملکی یوٹیلیٹی ٹیرف میں اضافے کے مالیاتی اثرات کو زائل کیا۔
- **بائیوماس اور سرکلر انرجی سسٹمز:** گروپ نے اپنے صنعتی بوائلرز کے لیے بنیادی بائیوفیول کے طور پر چاول کی ملنگ سے حاصل ہونے والی زرعی ضمنی پیداوار یعنی چاول کی بھوسی (Rice Husk) کا استعمال جاری رکھا۔ یہ سرکلر انرجی ماڈل بھاپ کی پیداوار کے لیے روایتی ایندھن (Fossil Fuels) پر انحصار ختم کرتا ہے، گرین ہاؤس گیسوں کے اخراج کو کم کرتا ہے، اور پروسیسنگ کے فضلے کو کارآمد تھرمل انرجی میں تبدیل کرتا ہے۔

میٹکو فوڈز لمیٹڈ اور میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ میں نصب جدید خام مال کے اسٹوریج سائلوز (Silos) نے بہترین کارکردگی کے ساتھ آپریشنز کا ایک مکمل سال پورا کیا۔ بلک اسٹوریج کی یہ جدید سہولیات اناج کو موسمی نمی کے تغیرات، کیڑوں کے حملے اور فصل کی کٹائی کے بعد پیدا ہونے والی خرابیوں سے محفوظ رکھتی ہیں، جس سے خام مال کا اعلیٰ معیار برقرار رہتا ہے، اناج کے زیاں میں کمی آتی ہے اور مجموعی سپلائی چین کی پائیداری مضبوط ہوتی ہے۔

پانی کا تحفظ ہماری مسلسل ترجیحات میں شامل ہے، بالخصوص ویٹ ملنگ، اسٹارچ پروسیسنگ اور چاول ابالنے (Parboiling) کے عمل کے دوران۔ گروپ مخصوص صنعتی فضلے اور گندے پانی کے ٹریٹمنٹ پلانٹس (Effluent Treatment Plants) کو کامیابی سے چلا رہا ہے، جس سے اس امر کو یقینی بنایا جاتا ہے کہ تمام اخراج صوبائی انوائرمنٹل پروٹیکشن ایجنسی (EPA) کے معیارات کے عین مطابق ہو، جبکہ ثانوی آپریشنز میں پانی کی ری سائیکلنگ کے نئے مواقع بھی مسلسل تلاش کیے جا رہے ہیں۔

مجموعی طور پر، یہ تمام اقدامات ذمہ دارانہ ماحولیاتی گورننس کے حوالے سے گروپ کے پختہ عزم کی عکاسی کرتے ہیں، جو مستقبل کے لیے ایک باکفایت، کم کاربن اخراج والے، اور پائیدار آپریٹنگ ماڈل کو تقویت دیتے ہیں۔

کارپوریٹ سماجی ذمہ داری اور افرادی قوت کی ترقی

میٹکو فوڈز لمیٹڈ میں سماجی بہبود، کمیونٹی کی بااختیاری اور افرادی قوت کی ترقی ہمارے کارپوریٹ تشخص کے بنیادی ستون ہیں۔ ہمارا پختہ یقین ہے کہ پائیدار کاروباری کامیابی ہمارے ملازمین کی فلاح، کاشتکار برادریوں کی خوشحالی اور معاشرتی ترقی سے گہری وابستہ ہے۔ مالی سال 2026ء کے دوران، گروپ نے تعلیم، صحت کی دیکھ بھال، پائیدار زراعت، تنوع و شمولیت، ماحولیاتی شہری اقدامات اور ملازمین کی فلاح و بہبود کے شعبوں میں اپنے اثرات کو مزید وسعت دی۔

تعلیم، صحت اور کھیلوں کے ذریعے کمیونٹیز کی خودمختاری

معیاری تعلیم اور کمیونٹی ڈویلپمنٹ تک رسائی ایک منصفانہ معاشرے کی بنیاد ہے۔ گروپ اپنی فلاحی خدمات کو منظم شراکت داریوں اور براہِ راست تعاون کے ذریعے آگے بڑھاتا ہے:

- **فلاحی تعاون اور تعلیم:** سال کے دوران، گروپ نے مجموعی طور پر 14.27 ملین روپے کے فلاحی عطیات دیے (مالی سال 2025ء: 18.68 ملین روپے)۔ ان فنڈز کا ایک بڑا حصہ غوری ٹرسٹ کے توسط سے دی سٹیزنز فاؤنڈیشن (TCF) کے ساتھ اسٹریٹجک شراکت داری کو تقویت دینے کے لیے فراہم کیا گیا، جس کا مقصد تیسر ٹاؤن کراچی میں قائم مخصوص 'ٹی سی ایف غوری کیمپس' میں پسماندہ بچوں کو معیاری اور رعایتی تعلیم فراہم کرنا ہے۔

- **نوجوانوں کی خود مختاری اور کھیلوں کا فروغ** : معاشرتی شادابی اور نوجوانوں کی صلاحیتوں کو نکھارنے کے عزم کے تحت، گروپ نے کراچی میں منعقدہ 35ویں نیشنل گیمز کو فخر کے ساتھ سپانسر کیا۔ 'فلک' برانڈ کے بینر تلے کمپنی نے ملک بھر کے قومی ایتھلیٹس کی حوصلہ افزائی کی، کھیلوں میں شاندار کارکردگی کا جشن منایا اور صحت مند طرز زندگی کو فروغ دیا۔

پائیدار زراعت، کسانوں کی خوشحالی اور خواتین کی خود مختاری

ایک زرعی و صنعتی ادارے کے طور پر ہماری ترقی پاکستان بھر کی کاشتکار برادریوں کی خوشحالی اور استحکام سے گہری جڑی ہوئی ہے:

- **کسان دوست پروگرام** : ہمارے سادھو کے پروسیسنگ پلانٹ کے قریبی علاقوں میں جاری یہ فلیگ شپ پروگرام 600 سے زائد چھوٹے کسان خاندانوں کو معاونت فراہم کر رہا ہے۔ کسانوں کو اعلیٰ معیار کے تصدیق شدہ بیجوں، جدید زرعی طریقوں اور منڈی تک براہ راست رسائی دے کر یہ پروگرام فصل کی مکمل ٹریسیبلٹی قائم کرتا ہے اور کاشتکاروں کو روایتی مڈل مین کے استحصال سے محفوظ رکھتا ہے۔ اس منصوبے کو EU آرگینک سرٹیفکیشن حاصل ہے، جس سے گروپ کو کسانوں کے لیے منصفانہ منافع کی ضمانت کے ساتھ پریمیم سرٹیفائیڈ آرگینک باسمتی چاول عالمی منڈیوں میں برآمد کرنے کی سہولت ملتی ہے۔

- **زراعت میں خواتین کو بااختیار بنانا** : خوراک کی پیداوار کے نظام میں خواتین کے کلیدی کردار کے اعتراف میں، کمپنی آکسفیم کے اشتراک سے GRAISEA پراجیکٹ میں اپنا تعاون جاری رکھے ہوئے ہے۔ 25 کاشتکار تنظیموں کے ساتھ مل کر اور 2,500 سے زائد کسانوں اور زرعی کارکنوں (جن میں 60 فیصد خواتین شامل ہیں) کی معاونت کے ذریعے، یہ پروگرام پائیدار چاول کی کاشت، ماحول دوست زرعی طریقوں اور قیادت کی تربیت فراہم کرتا ہے تاکہ خواتین کی معاشی خود مختاری کو فروغ دیا جاسکے۔

تنوع، شمولیت اور ماحولیاتی شہری اقدامات کا فروغ

گروپ بامقصد کمیونٹی اقدامات کے ذریعے سماجی شمولیت اور شہری ذمہ داری کو فعال طور پر فروغ دیتا ہے:

- **خصوصی افراد کی خود مختاری :(NOWPDP)** میٹکو فوڈز نے NOWPDP کے زیرِ اہتمام قائم کردہ سینٹر آف ایکسیلنس فار ڈس ایبلٹی انکلوژن (CEDI) میں کھانا پکانے کے تربیتی پروگرام (Culinary Teaching Program) کی سرپرستی جاری رکھی۔ یہ جدید ترین ادارہ معذور اور خصوصی صلاحیتوں کے حامل افراد کو پیشہ ورانہ کلنری اور فوڈ سروس کی مہارتوں سے آراستہ کرتا ہے، جس سے وہ اعتماد حاصل کرنے، معاشی خود مختاری پانے اور باوقار روزگار کمانے کے قابل ہوتے ہیں۔

- **ماحولیاتی شہری مہم (کلین اینڈ گرین پاکستان)** : قدرتی ماحول کے تحفظ کے تئیں اپنی ذمہ داری نبھاتے ہوئے، میٹکو فوڈز کی رضاکار ٹیم نے مقامی شہری اداروں کے اشتراک سے سی ویو کراچی پر ساحلی صفائی مہم (Beach Clean-Up Drive) کا انعقاد کیا۔ مختلف شعبوں کے رضاکار ملازمین نے ساحل سے پلاسٹک کا کچرا، ضائع شدہ ماہی گیری کے جال اور دیگر فضلات کو صاف کیا، جس کا مقصد سمندری حیات کے تحفظ اور شہری ماحولیاتی نگہداشت کے لیے عوامی شعور بیدار کرنا تھا۔

انسانی وسائل کی ترقی، ملازمین کی فلاح و بہبود اور تنظیمی کلچر

ہمارے لوگ ہمارا سب سے قیمتی اثاثہ ہیں۔ مالی سال 2026ء کے دوران، گروپ نے کام کی جگہ کے ماحول، مالیاتی تحفظ، پیشہ ورانہ تربیت اور ملازمین کی فلاح کے لیے جامع اقدامات کیے:

- **ملازمین کے مالیاتی مستقبل کا تحفظ :** پیرنٹ کمپنی، رائس گلو کوز ڈویژن، میٹکو کارن پروڈکٹس، اور فلک فوڈز کی پوری افرادی قوت کے طویل مدتی مالیاتی تحفظ کے لیے گروپ نے پاک قطر گروپ کے ساتھ ملازمین کے پروویڈنٹ فنڈ کے باضابطہ انتظام کا مفاہمت نامہ (MoU) طے کیا۔ مزید برآں، کمپنی نے المیزان انویسٹمنٹ مینجمنٹ کے اشتراک سے پنشن اسکیموں پر آگاہی سیشنز منعقد کیے، جن میں ملازمین کو 'میزان تحفظ پنشن فنڈ' کے ذریعے ٹیکس اور بچت کے فوائد سے روشناس کرایا گیا۔

- **ملازمین کی نقل و حمل اور فلاحی شراکت داریاں :** روزمرہ کے سفر کو آسان بنانے اور مالی سہولت کے لیے، میٹکو فوڈز نے شیرازی ٹریڈنگ کے ساتھ مفاہمت کی یادداشت پر دستخط کیے جس کے تحت ملازمین کو آسان اقساط پر ہونڈا موٹر سائیکل کی سہولت فراہم کی گئی۔ یہ اقدام جوبلی جنرل انشورنس (بشمول جوبلی ہیلتھ ایپ کے ذریعے کلیمز اور ہسپتالوں کی معلومات)، بائیکیا (Bykea) اور ابھی (Abhi) کے ساتھ جاری فلاحی شراکت داریوں کا تسلسل ہے۔

- **قیادت کی صلاحیتوں اور اقدار کا فروغ (S.O.A.R.) ورکشاپس :** تنظیمی ہم آہنگی کو فروغ دیتے ہوئے گروپ نے زیسٹ ایکسپیرینس کے تعاون سے S.O.A.R.(قیادت اور ٹیم کی مؤثر کارکردگی) ورکشاپس کا انعقاد جاری رکھا۔ ان سیشنز کے ذریعے کمپنی کی بنیادی اقدار F.A.I.T.H. (فوکس، چابکدستی، دیانت، باہمی تعاون اور عاجزی) کو عملی شکل دی گئی۔

- **نوجوانوں کی سرپرستی اور ٹیلنٹ پائپ لائن (FALAKSHIP) اور کیریئر فیئرز :** کمپنی نے اپنے دستخطی انٹرن شپ پروگرام FALAKSHIP کا ایک اور کامیاب مرحلہ مکمل کیا، جس میں یونیورسٹی کے طلباء کو تمام ڈویژنز میں عملی کام اور سینئر پروفیشنلز کی رہنمائی فراہم کی گئی۔ مزید برآں، گروپ نے "دی میٹکو کوڈ: ستاروں سے آگے " کے تحت معروف یونیورسٹیوں کے کیریئر فیئرز میں فعال شرکت کر کے نئے باصلاحیت نوجوانوں کو متوجہ کیا اور میٹکو کے ایمپلائر برانڈ کو مضبوط کیا۔

اندرونی مالیاتی کنٹرول کا نظام

بورڈ آف ڈائریکٹرز کمپنی اور اس کے تمام ذیلی اداروں میں اندرونی مالیاتی کنٹرول کے ایک مؤثر اور مستحکم نظام کے قیام، تسلسل اور نگرانی کی اپنی مجموعی ذمہ داری کا مکمل اعتراف کرتا ہے۔ یہ فریم ورک اس انداز میں وضع کیا گیا ہے کہ یہ مالیاتی رپورٹنگ کی قابلِ اعتماد حیثیت، کارپوریٹ اثاثوں کے تحفظ، کسی بھی قسم کی بدعنوانی یا بے ضابطگیوں کی بروقت روک تھام و نشاندہی، اور تمام نافذ العمل قانونی و ریگولیٹری ضوابط کی سخت پاسداری سے متعلق معقول اور اطمینان بخش یقین دہانی فراہم کر سکے۔

اندرونی کنٹرول کا یہ تنظیمی ڈھانچہ واضح طور پر متعین کردہ تنظیمی حدود، تفویض کردہ مالیاتی اختیارات، اسٹینڈرڈ آپریٹنگ پروسیجرز (SOPs)، اور رسک مینجمنٹ کے جامع طریقہ کار پر مشتمل ہے۔ بورڈ، اپنی بورڈ آڈٹ کمیٹی کے توسط سے، ان اندرونی کنٹرولز کی ساخت اور ان کی عملی افادیت کا باقاعدگی سے جائزہ لیتا ہے۔

اس نگران عمل کو ایک خود مختار انٹرنل آڈٹ شعبے کی مکمل تائید حاصل ہے، جو خطرات پر مبنی باقاعدہ آڈٹ پلانز پر عمل درآمد کرتا ہے، آپریشنل کارکردگی کی جانچ کرتا ہے، اور اپنے مشاہدات اور تجاویز براہِ راست آڈٹ کمیٹی کو پیش کرتا ہے۔

مینجمنٹ، انٹرنل آڈٹ ڈپارٹمنٹ اور بیرونی آڈیٹرز کی جانب سے پیش کردہ مسلسل جانچ اور رپورٹس کی بنیاد پر، ڈائریکٹرز اس امر کی تصدیق کرتے ہیں کہ کمپنی کے اندرونی مالیاتی کنٹرول کا نظام اپنی ساخت میں نہایت ٹھوس ہے، اس پر مؤثر طریقے سے عمل درآمد کیا گیا ہے، اور یہ 30 جون 2026ء کو ختم ہونے والے پورے مالی سال کے دوران مکمل اور مؤثر انداز میں فعال رہا ہے۔

صنفی تنوع (Gender Diversity)

میٹکو فوڈز لمیٹڈ میں ہم صنفی تنوع اور شمولیت کو اپنی طویل مدتی کامیابی اور تنظیمی استحکام کے لیے ایک ناگزیر اسٹریٹجک ضرورت سمجھتے ہیں۔ ہم اس امر کا ادراک رکھتے ہیں کہ مختلف نقطہ ہائے نظر اور متنوع تجربات کی حامل افرادی قوت بہتر فیصلہ سازی کی راہ ہموار کرتی ہے، جدت طرازی کو فروغ دیتی ہے، اور عالمی معیشت میں ہماری مسابقت کو تقویت بخشتی ہے۔

مساوات پر مبنی تنظیمی کلچر محض ایک سماجی ہدف نہیں بلکہ ہماری کاروباری ترقی کا ایک بنیادی محرک ہے۔ ہم ایک محفوظ، شمولیت پر مبنی اور باوقار ماحول فراہم کرنے کے لیے پرعزم ہیں جہاں تمام ملازمین خود کو بااختیار اور قابلِ قدر محسوس کریں، اور جس کی بنیاد ہر سطح پر تمام اصناف کو مساوی مواقع کی فراہمی پر استوار ہے۔

رسک مینجمنٹ فریم ورک

بورڈ آف ڈائریکٹرز کمپنی کے رسک مینجمنٹ فریم ورک اور اپنے اسٹریٹجک اہداف کے حصول کے لیے بنیادی خطرات کی نوعیت اور حد کے تعین کا حتمی ذمہ دار ہے۔ یہ ذمہ داری ایک واضح کارپوریٹ گورننس ڈھانچے اور ایک متحرک انٹرپرائز رسک مینجمنٹ (ERM) نظام کے ذریعے ادا کی جاتی ہے۔

گورننس اور نگرانی

- بورڈ آف ڈائریکٹرز رسک مینجمنٹ فریم ورک کی مجموعی نگرانی اور کمپنی کو درپیش ممکنہ خطرات کے مسلسل جائزے کا حتمی ذمہ دار ہے۔
- بورڈ آڈٹ کمیٹی مخصوص نگرانی فراہم کرتی ہے، اور اس بات کو یقینی بناتی ہے کہ بورڈ کے منظور کردہ ERM طریقہ کار پر پوری تنظیم میں مؤثر انداز میں عمل درآمد اور تسلسل برقرار رکھا جائے۔
- سینئر مینجمنٹ بورڈ کی رہنمائی میں اپنے متعلقہ شعبوں میں خطرات کی روزمرہ بنیادوں پر نشاندہی، جانچ اور ان کے انتظام کی ذمہ دار ہے۔

خطرات کے انتظام کا طریقہ کار

- **نشاندہی اور تشخیص:** کاروبار پر اثر انداز ہونے والے تمام ممکنہ خطرات کی باقاعدہ نشاندہی، تجزیہ اور جانچ پڑتال۔
- **انسدادی اقدامات:** کسی اہم خطرے کی نشاندہی پر بروقت اور مؤثر حفاظتی اقدامات کا نفاذ، بشمول اسٹینڈرڈ آپریٹنگ پروسیجرز (SOPs) کو اپ گریڈ کرنا، آپریشنل عمل کی از سرِ نو تشکیل اور مسلسل بہتری کے اصولوں پر عمل درآمد۔

- **نگرانی اور جائزہ:** انسدادی اقدامات کی افادیت کی کڑی نگرانی اور مجموعی رسک لینڈ اسکیپ کا باقاعدگی سے جائزہ تاکہ کمپنی کے کاروباری استحکام کو یقینی بنایا جا سکے۔

رسک مینجمنٹ کا یہ منظم انداز کمپنی کو مکمل اعتماد کے ساتھ غیر یقینی حالات سے نمٹنے اور شیئر ہولڈرز کی قدر کا تحفظ کرنے کے قابل بناتا ہے۔

کارپوریٹ اور مالیاتی رپورٹنگ فریم ورک کی تعمیل

پاکستان اسٹاک ایکسچینج کی لسٹنگ ریگولیشنز میں 30 جون 2026ء کو ختم ہونے والے سال کے لیے وضع کردہ کوڈ آف کارپوریٹ گورننس کے تمام تقاضوں کو کمپنی نے اپنا لیا ہے اور ان پر باضابطہ طور پر عمل درآمد کیا گیا ہے۔ اس سلسلے میں ایک تفصیلی بیان اس رپورٹ کے ساتھ منسلک ہے۔

کوڈ کے ضوابط کی مکمل پاسداری کرتے ہوئے، بورڈ کے اراکین درج ذیل بیانات کو ریکارڈ کا حصہ بناتے ہوئے مسرت محسوس کرتے ہیں:

- کمپنی کی مینجمنٹ کے تیار کردہ مالیاتی گوشوارے کمپنی کے امور کی حقیقی صورتحال، اس کے آپریشنز کے نتائج، کیش فلو اور ایکویٹی میں تبدیلیوں کو شفاف اور منصفانہ انداز میں پیش کرتے ہیں۔
- کمپنی نے کھاتہ جات کی تمام کتب (Books of Accounts) کو مناسب اور باضابطہ طور پر برقرار رکھا ہے۔
- مالیاتی گوشواروں کی تیاری میں مناسب اکاؤنٹنگ پالیسیوں کا مسلسل اطلاق کیا گیا ہے اور اکاؤنٹنگ تخمینے معقول اور محتاط پیشہ ورانہ فیصلے پر مبنی ہیں۔
- مالیاتی گوشواروں کی تیاری میں پاکستان میں نافذ العمل بین الاقوامی مالیاتی رپورٹنگ معیارات (IFRS) کی مکمل پیروی کی گئی ہے۔
- اندرونی کنٹرول کا نظام اپنی ساخت میں نہایت ٹھوس ہے اور اس پر مؤثر طریقے سے عمل درآمد اور نگرانی کی گئی ہے۔
- کمپنی کے بطور ایک جاری ادارہ (Going Concern) کام جاری رکھنے کی صلاحیت پر کسی قسم کے کوئی شکوک و شبہات موجود نہیں ہیں۔
- لسٹنگ ریگولیشنز میں درج کارپوریٹ گورننس کے بہترین طریقہ ہائے کار سے کوئی مادی انحراف (Material Departure) نہیں کیا گیا ہے۔
- گزشتہ چھ سالوں کے اہم آپریشنل اور مالیاتی ڈیٹا کا خلاصہ اس سالانہ رپورٹ کے ساتھ منسلک ہے۔
- ٹیکسز اور لیویز کے بارے میں تفصیلی معلومات مالیاتی گوشواروں کے نوٹس میں باقاعدہ فراہم کی گئی ہیں۔
- کمپنی کے حاصل کردہ تمام قرضہ جات کے سلسلے میں تاخیر سے ادائیگی یا ڈیفالٹ کا کوئی امکان موجود نہیں ہے۔

کارپوریٹ تنظیم نو اور توسیعی فنانسنگ

شیئر ہولڈرز اور ریگولیٹری اداروں کی جانب سے منظور شدہ اسٹریٹجک تنظیم نو کے تحت، کمپنی نے 30 جون 2026ء کو ختم ہونے والے مالی سال کے دوران اپنے کارن اسٹارچ اور کنزیومر فوڈز ڈویژنز کے باضابطہ انقطاع و منتقلی (Carve-out) کا عمل مکمل کیا۔

میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ (MCPPL)

MCPPL کو سابقہ کارن اسٹارچ ڈویژن کے تجارتی آپریشنز، مینوفیکچرنگ اثاثوں اور واجبات کو سنبھالنے کے لیے 7 مئی 2025ء کو قائم کیا گیا تھا۔

- **اسکیم آف ارینجمنٹ:** کاروبار کی منتقلی کمپنیز ایکٹ 2017ء کی دفعات 279 تا 283 اور 285 (8) کے تحت نافذ کردہ اسکیم آف ارینجمنٹ کے ذریعے عمل میں لائی گئی، جس کی باضابطہ منظوری معزز ہائی کورٹ آف سندھ نے اپنے 8 دسمبر 2025ء کے حکم کے ذریعے 1 جولائی 2025ء کے موثر نفاذ کے ساتھ دی۔

- **اثاثوں کی منتقلی اور شیئرز کا اجراء:** مجموعی طور پر 1,215.04 ملین روپے کے خالص اثاثے MCPPL کو منتقل کیے گئے۔ اس منتقلی کے عوض MCPPL نے کمپنی کو 10 روپے فی شیئر کی فیس ویلیو پر 121,503,981 عام شیئرز جاری کیے، جبکہ بعد ازاں نقد سرمائے کے تحت مزید 18,800,000 عام شیئرز جاری کیے گئے۔ 30 جون 2026ء تک MCPPL کا مجاز اور ادا شدہ شیئر کیپیٹل بالترتیب 1,500.00 ملین روپے اور 1,403.14 ملین روپے تھا، جس میں میٹکو فوڈز لمیٹڈ 99.99 فیصد ملکیتی حصہ برقرار رکھے ہوئے ہے۔

- **تبدیل پذیر توسیعی فنانسنگ (Convertible Expansion Financing):** MCPPL کی صنعتی وسعت میں معاونت کے لیے، کمپنی نے بینک الفلاح کے ساتھ 750 ملین روپے کا ایک منظم فنانسنگ معاہدہ کیا۔ اس معاہدے میں بینک الفلاح کے لیے یہ آپشن شامل ہے کہ وہ متعلقہ ریگولیٹری اور کارپوریٹ منظوریوں سے مشروط ہو کر اپنی فنانسنگ کو MCPPL کے عام حصص (Equity) میں تبدیل کر سکتا ہے۔ حاصل شدہ رقوم فیصل آباد کے علامہ اقبال انڈسٹریل سٹی (M-3) اسپیشل اکنامک زون (میں MCPPL کی کارن ویٹ ملنگ کی پیداواری صلاحیت کو 200 ٹن یومیہ سے بڑھا کر 300 ٹن یومیہ کرنے کے لیے مختص کی گئی ہیں، جبکہ بقیہ رقم قلیل مدتی قرضوں کی ری پروفائلنگ میں استعمال ہو گی۔

- **اسٹوریج سائلوز کے لیے اسلامی فنانسنگ:** مزید برآں، MCPPL نے فیصل آباد پلانٹ میں جدید گرین اسٹوریج سائلوز اور متعلقہ ہینڈلنگ سسٹمز کی درآمد، تعمیر اور تنصیب کے لیے سال کے دوران 350 ملین روپے کی طویل مدتی اسلامی فنانسنگ سہولت بھی حاصل کی۔

فلک فوڈز لمیٹڈ (FFL)

کنزیومر پیکڈ فوڈز، مصالحہ جات اور ریسیپی مکسز کے کاروبار کے لیے ایک مخصوص کارپوریٹ پلیٹ فارم کے قیام کے لیے:

- **کارپوریٹ تبدیلی اور بزنس ٹرانسفر:** میٹکو مارکیٹنگ (پرائیویٹ) لمیٹڈ کا نام 7 مئی 2025ء کو تبدیل کر کے فلک فوڈز (پرائیویٹ) لمیٹڈ رکھا گیا، اور بعد ازاں 19 نومبر 2025ء کو اسے ایک پبلک ان لسٹڈ کمپنی، فلک فوڈز لمیٹڈ، میں تبدیل کر دیا گیا۔ آپریشنل انقطاع اور اثاثوں و واجبات کی منتقلی کو 17 نومبر 2025ء کو طے پانے والے بزنس ٹرانسفر ایگریمنٹ کے ذریعے باضابطہ شکل دی گئی، جس کا موثر معاشی نفاذ 1 جولائی 2025ء سے تھا۔

- **خالص اثاثے اور رائٹس ایشوز:** تقریباً 353.78 ملین روپے کے خالص اثاثے FFL کو منتقل کیے گئے۔ سال کے دوران FFL نے 10 روپے فی شیئر کی فیس ویلیو پر کل 83,181,050 رائٹس شیئرز پر مشتمل 831.81 ملین روپے کے دو مسلسل رائٹس ایشوز مکمل کیے، جس میں 20 جنوری 2026ء کو 36,000,000 شیئرز (360 ملین روپے) کا ابتدائی رائٹس ایشو اور 17 اپریل 2026ء کو 47,181,050 شیئرز (471.81 ملین روپے) کا دوسرا رائٹس ایشو شامل ہے۔

- **سرمائے کا استعمال اور ملکیت:** میٹکو فوڈز لمیٹڈ FFL میں 99.99 فیصد کی ملکیتی حیثیت برقرار رکھے ہوئے ہے۔ رائٹس ایشو سے حاصل شدہ رقم بزنس ٹرانسفر کے معاوضے کی ادائیگی اور FFL کی جدید مصالحہ پروسیسنگ فیکٹری کے لیے مخصوص اراضی، سول انفراسٹرکچر اور مشینری کے حصول میں استعمال کی گئی۔

انڈسٹری کا منظر نامہ

مالی سال 2025-26ء کے دوران پاکستان کے چاول کے برآمدی شعبے کو پچھلے سال کے مقابلے میں زیادہ سخت بیرونی ماحول کا سامنا کرنا پڑا۔ سال کے دوران ملک کی مجموعی چاول کی برآمدات تقریباً 2.291 بلین ڈالر ریکارڈ کی گئیں، جو گزشتہ سال کے اسی عرصے کے 3.353 بلین ڈالر کے مقابلے میں 31.7 فیصد کم ہیں، جبکہ برآمدی حجم 26.2 فیصد کمی کے ساتھ 4.292 ملین میٹرک ٹن رہا۔ انڈسٹری میں اس کمی کا بنیادی سبب ستمبر 2024ء میں بھارت کی جانب سے نان باسمتی سفید چاول کی برآمد پر پابندی کے خاتمے کے بعد نان باسمتی منڈیوں میں اس کی دوبارہ آمد اور جارحانہ توسیع تھی، جس نے عالمی منڈیوں میں قیمتوں کے مقابلے کو تیز کیا اور تمام تجارتی اقسام پر منفی اثر ڈالا۔

اس مسابقتی ماحول کے باوجود، پاکستان کے باسمتی چاول کے شعبے نے زبردست استقامت کا مظاہرہ کیا۔ قومی سطح پر باسمتی کی برآمدی مقدار 794,638 میٹرک ٹن پر بڑی حد تک مستحکم رہی (مالی سال 2024-25ء: 808,069 میٹرک ٹن، 1.7 فیصد کمی)، جبکہ برآمدی مالیت 1.5 فیصد اضافے سے 843.0 ملین ڈالر ہو گئی (مالی سال 2024-25ء: 830.6 ملین ڈالر)۔ یہ استحکام یورپی یونین، برطانیہ اور مشرق وسطیٰ کی معیار سے باخبر منڈیوں میں پاکستان کے پریمیم باسمتی کی مسلسل مانگ کا عکاس ہے۔ یہ انڈسٹری کی اس حکمت عملی کی درستگی کی بھی تصدیق کرتا ہے جس کے تحت کوالٹی تفریق، آرگینک سرٹیفکیشن اور کسانوں کے ساتھ براہِ راست ٹریسیبل سپلائی چینز (جیسے میٹکو کا کسان دوست پروگرام) استوار کی گئی ہیں۔

مستقبل کے حوالے سے، چاول کی صنعت پریمیم پروڈکٹ پوزیشننگ پر توجہ مرکوز رکھ کر، افریقہ اور مشرقی ایشیا کی نئی منڈیوں میں وسعت پا کر، اور ماحول دوست زرعی طریقے اپنا کر پائیدار بحالی اور ترقی کے لیے مضبوط پوزیشن میں ہے۔ توقع ہے کہ یہ اقدامات عالمی منڈیوں میں پاکستان کی طویل مدتی مسابقت کو مستحکم کریں گے، جس سے بالخصوص میٹکو فوڈز جیسے ادارے مستفید ہوں گے جنہوں نے پہلے ہی پائیدار سپلائی چینز، بین الاقوامی سرٹیفیکیشنز اور پریمیم مارکیٹ تعلقات میں سرمایہ کاری کر رکھی ہے۔

مستقبل کا معاشی منظر نامہ

مالی سال 2025-26ء کے دوران پاکستان کے مجموعی معاشی اشاریوں میں استحکام اور بہتری کا سلسلہ جاری رہا، جس کی تائید ساختی مالیاتی اصلاحات، آئی ایم ایف کے ایکسٹینڈڈ فنڈ فیسیلٹی (EFF) کے تحت بیرونی کھاتوں کے استحکام اور زرمبادلہ کے ذخائر میں بہتری سے ہوئی۔ اسٹیٹ بینک آف پاکستان نے اپنی بنیادی پالیسی ریٹ کو 11.50 فیصد پر برقرار رکھا ہے (جو 22 فیصد کی بلند ترین سطح سے نمایاں حد تک کم ہے)، جس نے صنعتی و تجارتی اداروں کے لیے فنانسنگ لاگت کو ساختی طور پر کم کیا ہے جبکہ درمیانی مدت میں قیمتوں کے استحکام پر بھی توجہ برقرار رکھی گئی ہے۔

اس کے باوجود، بیرونی قرضوں کی ادائیگی کے تقاضے اور 2025ء کے مون سون سیلاب کے بعد زرعی شعبے میں سپلائی چین کے اثرات مسلسل فعال رسک مینجمنٹ کے متقاضی ہیں۔ زرعی اور صنعتی شعبے کے لیے، اگرچہ زرعی اجناس کی قیمتیں موسمی پیداوار سے متاثر رہتی ہیں، تاہم پریمیم باسمتی کی مسلسل عالمی ترجیح، اور برانڈڈ کنزیومر فوڈز و اسپیشلٹی صنعتی اجزاء کی مضبوط ملکی مانگ غیر معمولی تجارتی مواقع پیش کرتی ہے۔

میٹکو فوڈز لمیٹڈ مالی سال 2026-27ء میں انتہائی مضبوط آپریشنل اور مالیاتی پوزیشن کے ساتھ داخل ہو رہی ہے۔ سال کے دوران مکمل ہونے والی کارپوریٹ تنظیم نو نے میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ (MCPPL) اور فلک فوڈز لمیٹڈ (FFL) کی صورت میں خود مختار، متحرک اور مضبوط سرمایہ رکھنے والے ادارے قائم کیے ہیں۔ ساتھ ہی، پیرنٹ کمپنی کا چاول اور رائس گلوکوز کا بنیادی کاروبار کم شرح سود، ملکی صارفین تک وسیع تر رسائی اور اپنے لائف سائنسز ایسوسی ایٹ، بارینٹز پاکستان، سے حاصل ہونے والے مسلسل منافع سے بھرپور فائدہ اٹھانے کی پوزیشن میں ہے۔

لاگت کو قابو میں رکھنے کے سخت نظم وضبط، صنعتی اجزاء اور کنزیومر فوڈز میں پھیلے ہوئے متنوع پروڈکٹ پورٹ فولیو، اور ایک مضبوط و مستحکم بیلنس شیٹ کے سہارے، بورڈ آف ڈائریکٹرز کو مکمل اعتماد ہے کہ گروپ مالی سال 2025-26ء میں حاصل کردہ ریکارڈ مجموعی منافع کو مزید آگے بڑھانے اور تمام اسٹیک ہولڈرز کے لیے پائیدار طویل مدتی قدر پیدا کرنے کے لیے پوری طرح تیار ہے۔

متعلقہ فریقین کے ساتھ لین دین

تمام متعلقہ فریقین کے ساتھ کیے گئے لین دین کی تفصیلی معلومات، بشمول کارن اسٹارچ اور فلک فوڈز کے کاروبار کی بالترتیب MCPPL اور FFL کو منتقلی کے نتیجے میں ہونے والے لین دین، مالیاتی گوشواروں کے نوٹس میں باضابطہ طور پر فراہم کی گئی ہیں۔ بورڈ اس بات کی تصدیق کرتا ہے کہ سال کے دوران متعلقہ فریقین کے ساتھ تمام ٹرانزیکشنز شفاف اور آزادانہ تجارتی اصولوں (Arm's Length Basis) پر انجام دی گئی ہیں۔

کمپنی کے شیئرز میں خرید و فروخت (ٹریڈنگ)

زیرِ جائزہ سال کے دوران ڈائریکٹرز، ایگزیکٹوز اور متعلقہ فریقین کی جانب سے کمپنی کے شیئرز میں کی جانے والی ٹریڈنگ کی تفصیل درج ذیل ہے

لین دین کی نوعیت	شیئرز کی تعداد	ڈائریکٹر / متعلقہ فریق کا نام
بطور تحفہ منتقل کیے (Gifted Out)	24,020,820	جناب جاوید علی غوری
بطور تحفہ موصول ہوئے (Gifted In)	8,006,940	جناب فیضان علی غوری
مارکیٹ سے خریدے (Purchased)	40,000	جناب فیضان علی غوری
بطور تحفہ موصول ہوئے (Gifted In)	4,003,470	محترمہ فریال مرتضیٰ
مارکیٹ سے خریدے (Purchased)	1,020	جناب سید کامران رشید

اظہارِ تشکر

بورڈ آف ڈائریکٹرز نمایاں کارپوریٹ تبدیلی اور تنظیم نو کے اس تاریخی سال کے دوران گروپ کے تمام اداروں کے افسران، محنتی ملازمین اور مینجمنٹ کی غیر معمولی لگن، پیشہ ورانہ مہارت اور انتھک محنت کا تہہ دل سے شکریہ ادا کرتا ہے۔

بورڈ کی جانب سے، ہم اپنے معزز شیئر ہولڈرز، قابلِ قدر صارفین، ڈسٹری بیوٹرز، ڈیلرز، بینکاری شراکت داروں اور کاشتکار برادری کا بھی ان کے مسلسل اعتماد، تعاون اور بھروسے پر دلی شکریہ ادا کرتے ہیں۔ بورڈ حکومت پاکستان، ریگولیٹری اداروں اور مالیاتی اداروں کی مسلسل رہنمائی، تعاون اور سرپرستی پر بھی ان کا تہہ دل سے ممنون و شکر گزار ہے۔

ان تمام اسٹیک ہولڈرز کی مسلسل حمایت و سرپرستی گروپ کی پائیدار ترقی اور طویل مدتی کامیابی کے ہمارے اجتماعی سفر میں بنیادی اور کلیدی حیثیت رکھتی ہے۔

خالد سرفراز غوری
چیف ایگزیکٹو / ڈائریکٹر

فیضان علی غوری
ڈائریکٹر

کراچی: 28 اگست 2026ء

چیئرمین کی جائزہ رپورٹ (برائے سال ختم شدہ 30 جون 2026ء)

کمپنیز ایکٹ 2017ء کی دفعہ 192 کی تعمیل میں، 30 جون 2026ء کو ختم ہونے والے مالی سال کے لیے چیئرمین کا جائزہ رپورٹ پیش کرنا میرے لیے باعثِ مسرت ہے، جس میں کمپنی کی کارکردگی اور تمام اسٹیک ہولڈرز کے بہترین مفاد میں مینجمنٹ کی مؤثر رہنمائی کے لیے بورڈ آف ڈائریکٹرز کے کلیدی کردار کا احاطہ کیا گیا ہے۔

مالی سال 26-2025ء کے دوران پاکستان کے بنیادی معاشی اشاریوں میں استحکام کا تسلسل برقرار رہا، جسے تقریباً 3.7 فیصد کی جی ڈی پی گروتھ، ساختی مالیاتی نظم وضبط، اور اسٹیٹ بینک آف پاکستان کی جانب سے بنیادی پالیسی ریٹ کو 11.50 فیصد پر مستحکم رکھنے کا بھرپور سہارا حاصل رہا۔ اس معاشی پس منظر میں، جہاں ملکی چاول کی برآمدات کو خطے کے شدید مسابقتی دباؤ کا سامنا رہا، وہاں آپ کی کمپنی نے ایک منظم اسٹریٹجک تبدیلی پر کامیابی سے عمل کیا۔ سال کے دوران مکمل ہونے والی جامع کارپوریٹ تنظیم نو کے باعث کمپنی کے غیر مجموعی محاصل 16.48 بلین روپے رہے (مالی سال 2025ء: 26.65 بلین روپے)۔

تاہم، مجموعی بنیادوں پر (جسے بورڈ تنظیم نو کے بعد مجموعی آپریشنل کارکردگی کا حقیقی اور باہم موازنے کے قابل پیمانہ سمجھتا ہے)، گروپ کی مجموعی خالص فروخت 23.85 بلین روپے رہی (مالی سال 2025ء: 26.67 بلین روپے)۔ کم مارجن والی بلک اجناس کی برآمدات میں منصوبہ بند کمی کے باوجود، سال کا مجموعی خالص منافع بعد از ٹیکس 36.2 فیصد اضافے کے ساتھ 564.9 ملین روپے تک پہنچ گیا۔ مجموعی فی حصص آمدنی (EPS) بھی بڑھ کر 4.61 روپے پر پہنچ گئی (مالی سال 2025ء: 3.39 روپے)۔

زیرِ جائزہ سال کے دوران، بورڈ نے پچھلے سال منظور شدہ کارپوریٹ تنظیم نو کی اسکیم کے کامیاب نفاذ اور تکمیل کی مکمل نگرانی کی۔ اسکیم آف ارینجمنٹ اور بزنس ٹرانسفر ایگریمنٹ کے تحت، کمپنی کے کارن اسٹارچ ڈویژن اور فلک فوڈز (مصالحہ جات) ڈویژن کو 1 جولائی 2025ء کے موثر نفاذ کے ساتھ دو مکمل ملکیتی ذیلی اداروں یعنی میٹکو کارن پروڈکٹس (پرائیویٹ) لمیٹڈ اور فلک فوڈز لمیٹڈ میں منتقل کر دیا گیا۔ دونوں ذیلی اداروں نے اپنے آزادانہ آپریشنز کے پہلے ہی سال میں شاندار منافع بخش نتائج فراہم کیے۔ اس تنظیم نو نے خود مختار، متحرک اور مضبوط سرمایہ رکھنے والے کاروباری پلیٹ فارمز قائم کیے ہیں جن سے ہر شعبے کی طویل مدتی توسیع اور شیئر ہولڈرز کے لیے پائیدار قدر و قیمت میں زبردست اضافہ متوقع ہے۔

میٹکو فوڈز لمیٹڈ کا بورڈ آف ڈائریکٹرز نو (9) اراکین پر مشتمل ہے، جن کا انتخاب کمپنیز ایکٹ 2017ء کی دفعہ 159 کے مطابق 24 اکتوبر 2024ء کو منعقدہ سالانہ جنرل اجلاس میں 3 سال کی مدت کے لیے کیا گیا تھا۔ 30 جون 2026ء کو ختم ہونے والے سال کے دوران بورڈ کی تشکیل میں کوئی تبدیلی واقع نہیں ہوئی۔ مجموعی طور پر، ڈائریکٹرز وسیع صنعتی تجربہ اور متنوع پیشہ ورانہ مہارت رکھتے ہیں، جس نے ایک مضبوط اور بااثر فیصلہ سازی کے عمل کو فروغ دیا ہے جو کمپنی کی اسٹریٹجک سمت کے تعین میں کلیدی کردار ادا کر رہا ہے۔

سال کے دوران، بورڈ نے اپنی ذیلی کمیٹیوں (بشمول بورڈ آڈٹ کمیٹی اور ہیومن ریسورس اینڈ ریمونریشن کمیٹی) کے توسط سے مکمل خود مختاری، مستعدی اور تفویض کردہ اختیارات و قواعد (TORs) کے تحت کام کیا۔ بورڈ اسٹریٹجک پلاننگ کے عمل میں فعال طور پر شامل رہا، اور اس بات کو یقینی بنایا کہ تمام کارپوریٹ اہداف کمپنی کے وژن، مشن اور بنیادی اقدار کے عین مطابق رہیں۔ بورڈ نے کارپوریٹ گورننس، پالیسی سازی، مالیاتی نظم وضبط اور اندرونی مالیاتی کنٹرولز پر مؤثر نگرانی برقرار رکھی۔

لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز 2019ء کے تقاضوں کے مطابق، بورڈ نے اپنی مجموعی کارکردگی اور افادیت کا سالانہ جائزہ مکمل کیا۔ مالی سال 26-2025ء کے لیے بورڈ اور اس کی کمیٹیوں کی کارکردگی کو اطمینان بخش قرار دیا گیا۔ اس جامع جانچ میں اسٹریٹجک رہنمائی، پالیسی نگرانی، آپریشنل کارکردگی کی جانچ، مالیاتی نگہداشت، رسک گورننس، اور بورڈ و ایگزیکٹو مینجمنٹ کے باہمی اشتراک کے معیار کا تفصیلی جائزہ لیا گیا۔

بورڈ کے اجلاس سال بھر باقاعدگی اور مناسب وقفوں سے منعقد ہوئے، جنہیں جامع ایجنڈے اور اجلاس سے متعلقہ دستاویزات کی بروقت فراہمی کی تائید حاصل رہی۔ آزاد اور نان ایگزیکٹو ڈائریکٹرز نے تمام اہم معاملات پر فعال کردار ادا کیا، جس سے اس امر کو یقینی بنایا گیا کہ تمام اسٹریٹجک فیصلے کمپنی اور اس کے شیئر ہولڈرز کے بہترین مفاد میں ہوں۔

بورڈ گروپ کے تمام اداروں کے محنتی ملازمین، معزز صارفین، کاروباری شراکت داروں، بینکاری اداروں، شیئر ہولڈرز اور ریگولیٹری اداروں کے مسلسل اعتماد، تعاون اور اشتراک کا تہہ دل سے شکریہ ادا کرتا ہے، جس نے تنظیم نو کے اس تاریخی سال میں میٹکو فوڈز لمیٹڈ کو اپنے اہداف کامیابی سے حاصل کرنے کے قابل بنایا۔

جاوید علی غوری

چیئرمین

کراچی: 28 اگست 2026ء

MATCO FOODS LIMITED

جناب کمپنی سیکرٹری
میٹکو فوڈز لمیٹڈ
A/B-1، سائٹ، فیز 1، سپر ہائی وے انڈسٹریل ایریا
کراچی

پراکسی فارم

سالانہ جنرل اجلاس 2026

میں / ہم _____ ولد _____

ساکن _____ میٹکو فوڈز لمیٹڈ کے رکن کی حیثیت سے شیئر رجسٹرار فولیو نمبر _____

اور / یا سی ڈی سی پارٹیسپینٹ آئی ڈی نمبر _____ اور اکاؤنٹ / ذیلی اکاؤنٹ نمبر _____ کے

مطابق _____ حصص کے حامل ہیں، جناب / محترمہ _____ ساکن

_____ ان کے نام ہونے کی صورت میں جناب / محترمہ _____ کو بروز بدھ 28 اکتوبر 2026

دن 11:30 بجے انسٹیٹیوٹ کوسٹ اینڈ مینجمنٹ اکاؤنٹنٹس آف پاکستان سیمینار روم، آئی سی ایم اے پاکستان بلڈنگ، ایس ٹی 18-سی، آئی سی ایم اے پی ایونیو، بلاک 6، گلشن اقبال، کراچی-75300 میں اور بذریعہ ویڈیو کانفرنس منعقد ہونے والے کمپنی کے حصص یافتگان کے سالانہ اجلاس عام اور کسی زیر التوا اجلاس میں ہماری / میری / ہماری طرف سے شرکت کرنے اور رائے دہی دینے کے لئے پراکسی مقرر کرتا ہوں / کرتے ہیں / کرتی ہوں۔

ممبر / شیئر ہولڈر کے دستخط _____

اس دستاویز پر مورخہ _____ اکتوبر 2026 کو دستخط ہوئے۔

دستخط کمپنی کے پاس رجسٹرڈ نمونۂ دستخط کے مطابق ہونا چاہیے۔

گواہ نمبر 1	گواہ نمبر 2
دستخط: _____	دستخط: _____
نام: _____	نام: _____
شناختی کارڈ نمبر: _____	شناختی کارڈ نمبر: _____
پتہ: _____	پتہ: _____

نوٹس:

1. یہ پراکسی فارم، مکمل کر کے، دستخط اور گواہ کی تصدیق کے ساتھ، اجلاس کے مقررہ وقت سے کم از کم 48 گھنٹے پہلے کمپنی کے ہیڈ آفس، میٹکو فوڈز لمیٹڈ، A/B-1 سائٹ، فیز 1، سپر ہائی وے انڈسٹریل ایریا، کراچی-75340، پاکستان میں جمع کرانا یا corporate@matcofoods.com پر ای میل کرنا لازمی ہے۔
2. کوئی بھی شخص جو کمپنی کا رکن نہ ہو، پراکسی کے طور پر کام نہیں کر سکتا (تاہم ایک کارپوریشن کسی ایسے شخص کو مقرر کر سکتی ہے جو رکن نہ ہو)۔
3. اگر کوئی رکن ایک سے زیادہ پراکسی مقرر کرتا ہے اور رکن کی جانب سے کمپنی کے رجسٹرار کے پاس ایک سے زیادہ پراکسی فارم جمع کرائے جاتے ہیں، تو ایسے تمام پراکسی فارم کالعدم ہو جائیں گے۔
4. پراکسی اجلاس کے وقت اپنا اصل قومی شناختی کارڈ یا اصل پاسپورٹ پیش کرے گا۔
5. پراکسی فارم کے ساتھ حقیقی مالکان اور پراکسی کے قومی شناختی کارڈ یا پاسپورٹ کی تصدیق شدہ کاپی فراہم کی جائے۔
6. کسی کارپوریٹ ادارے کی صورت میں بورڈ آف ڈائریکٹرز کی قرارداد / پاور آف اٹارنی بمعہ نامزد شخص کے نمونہ دستخط، پراکسی فارم کے ساتھ جمع کرائی جائے گی (بشرطیکہ یہ پہلے فراہم نہ کی گئی ہو)۔

The Company Secretary
Matco Foods Limited
B-1/A, S.I.T.E., Phase 1,
Super Highway Industrial Area,
Karachi.

MATCO FOODS LIMITED

PROXY FORM

Annual General Meeting 2026

I/We _____ S/o. / D/o. _____

of _____ being a member of **MATCO FOODS LIMITED** and holder of

_____ number of shares as per Share Register Folio No. _____ and/or CDC

Participant ID No. _____ and Account / Sub-Account No. _____ hereby appoint

_____ of _____ or failing him/her

_____ to act as my/our proxy and to vote for me/us and on my/our behalf at the Annual General Meeting of the Shareholders of the Company to be held on Wednesday, October 28, 2026, at 11:30 a.m. at the Institute of Cost and Management Accountants of Pakistan, Seminar Room, ICMA Pakistan Building ST-18/C, ICMAP Avenue, Block 6, Gulshan-e-Iqbal, Karachi 75300, and through Video Conference and at any adjournment thereof.

Signature of Member/Shareholder _____

Signed this _____ day of _____ , 2026

The signature should agree with the specimen registered with the company.

Witness - 1	**Witness - 2**
Signature: _____	Signature: _____
Name: _____	Name: _____
CNIC No.: _____	CNIC No.: _____
Address: _____	Address: _____

Notes:

1. This Proxy, duly completed, signed and witnessed, must be deposited at the head office of the Company, Matco Foods Limited, B-1/A, S.I.T.E., Phase 1, Superhighway Industrial Area, Karachi - 75340, Pakistan, or email at corporate@matcofoods.com not later than **forty-eight (48) hours** before the time of holding the Meeting.
2. No person shall act as a proxy if he is not a member of the Company (except that a corporation may appoint a person who is not a Member).
3. If a member appoints more than one proxy and more than one instrument of proxy is deposited by a member with the Company's Registrar, all such instruments or proxies shall be regarded as invalid.
4. The Proxy shall produce his/her original CNIC or original passport at the Meeting.
5. Attested copy of CNIC or passport of the beneficial owners and the proxy shall be provided with the Proxy form.
6. In the case of a corporate entity, the board of directors' resolution/power of attorney with specimen signature of the nominee shall be submitted along with the Proxy (unless it has been provided earlier).

MATCO FOODS LIMITED

ANNUAL REPORT 2026

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